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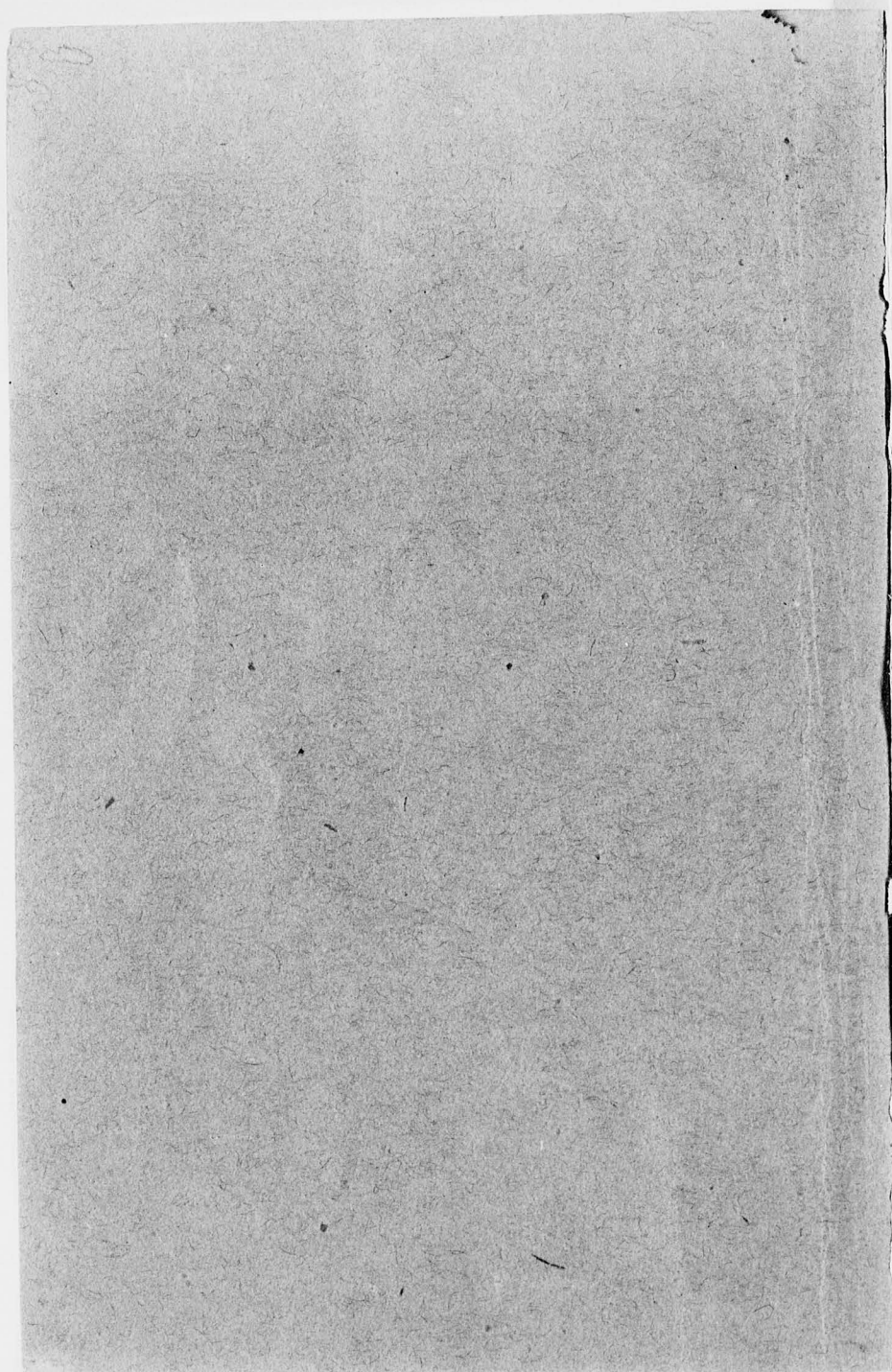
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REPORT OF BOARD
OF MANAGERS OF
PEKING UNIVERSITY
JUNE 11th, 1917.

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REPORT
OF THE
BOARD OF MANAGERS
OF
PEKING UNIVERSITY
JUNE 11, 1917.

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ATHLETIC

J. M. Gibb E. J. Winans.

C. L. Ogilvie

AUDITING

J. M. Gibb C. L. Ogilvie

MEMBERS OF THE FACULTIES.

The faculties have not as yet been reorganized.

The Acting President's Report for the Year 1917.

The Twenty-Eighth Annual Report.

It is fitting that the first word in this report should be one of thanksgiving to God for His presence and guidance during the year. The Peking University was founded by Christian men "to aid the Youth of China to obtain a literary, scientific or professional Education" under strictly Christian and evangelical auspices. For twenty-seven years it was supported by the Methodist Episcopal Church. During this time it acquired a fine campus, on which had been erected four large buildings, making a property valuation of four hundred thousand gold dollars. The enrollment of students last year was six hundred and ninety, of whom two hundred were in the Collegiate Department. The alumni number one hundred eighty-seven.

In order to carry out the plans of the founders to enlarge the scope and extend the influence and usefulness of Peking University it has ceased to be a denominational institution and by an Amendment of the charter has become federated with the American Board, Methodist Episcopal and Presbyterian Missions with the prospect that the London Mission soon will be included. The federation of these strong Missions, whose combined work is coterminous with the introduction of Protestant Missions in China, in higher Christian education is of itself sufficient to call forth our praise and fill our hearts with thanksgiving to the Head of the Church who

commanded His followers to "go teach all nations." This report covers part of the first year's work under the re-organization.

The work has necessarily been carried on under most unfavourable conditions. Part of the students had to remain at Tungchou, fifteen miles distant, because of lack of accommodation in Peking. The many inconveniences inseparable from this situation were patiently endured by all inspired with the consciousness that full compensation would result from the increased equipment and facilities of the immediate future.

Further disappointment resulted from the fact that the funds to complete the purchase of the land for the new campus have not been forthcoming thus delaying the erection of the necessary buildings. A site has been agreed upon and about one half of the land has been purchased. When the whole area is secured it will give a little over sixty-six acres of land available for the erection of the University Buildings, and the Dormitories for the students of the participating Missions. Favourable arrangements were made with the city officials through the kind and exceedingly valuable services of the American Minister, Dr. Reinsch, in regard to the University purchases and developing the entire plot of land according to plans submitted. But the delay in securing the money, and the cablegram from the Trustees that all purchases should be held up until further instructions, created a serious situation which we feared would block the entire scheme. Meanwhile the officials with whom the agreement had been made were changed and the large central lot which practically dominates the location and character of the buildings to be erected has

passed into other hands notwithstanding the promise of the Vice-Minister of Foreign Affairs to Dr. Reinsch that the University could have it for the same price he had paid. Negotiations had to be taken up de novo. Fortunately we are now dealing with an official who is in full sympathy with our plans, which he approves and promises to do all in his power to promote.

The delays necessitated a modification of our plans for the next year which are not ideal, but which we had to make as a choice between three or four alternatives. A committee was appointed to investigate the possibility of repairing and modifying the old buildings on the portion of land already purchased for the University so that the next semester might be opened there. After careful inspection and consideration that plan seemed impracticable and had to be abandoned. In response to an invitation from the Board of Managers part of the grounds and buildings of the Middle School of the Methodist Episcopal Mission were offered as a temporary accommodation for the next one or two years. There are serious objections to this plan, but on the whole it seemed the most practicable one offered. It promises better results than the continuation of the present plan which means a division of the faculty and students between Peking and Tungchou. When we consider the almost impossible conditions that confronted us we are surprised that the results of the year's labour have been so satisfactory.

College of Theology, see report.

College of Arts at Tungchou, see report.

College of Arts at Peking, see report.

Athletics, see report.

We have not succeeded in securing a Physical Director, which is one of the most pressing needs of the University. We emphasize athletics not as a means to enable our students successfully to compete for honours with other colleges, much as we prize such honours, but as a department of education. Many of the minor physical ills that affect the students, if not early corrected may develop into serious complaints that will render null practically all the efforts spent on their education by a physical collapse. A Physical Director with high qualifications has recently been recommended for this place, but lack of funds for his support has prevented his engagement. The valuable work done by Drs. Hopkins and Smith investigating and classifying the ailments of the students shows how important is the work that could be done by a well qualified person who could give his entire attention to the students. We still hope that we may have next year a physical director to take charge of this important department.

The following students having completed the prescribed courses have been recommended by the Faculties for the appropriate degrees.

CANDIDATES FOR DEGREES

BACHELOR OF ARTS

Chang Shao-t'ang	Chang Yung-ho
Chao Tsun-hsiu	Ch'en Pao-jen
Ch'en Shao-ch'ing	Ch'eng Chih-t'ien
Ch'eng Fu-hsin	Chi Yun-ch'un
Chou Fu-keng	Chou Lien-chieh
Chou Yü-wen	Hsieh Yü-ming
Hsü Wan-liang	Ku Chung-yao

Li Ch'ing-lien	Li Hua-chen
Li I-hsin	Li Lien-ying
Li Nai-keng	Li Pao-p'u
Li Tzu-hsing	Li Wen-huan
Li Yang-ch'en	Li Yüeh-chang
Lin Ch'ing-yü	Lowe, Chingsi Hiram
Nieh Hsi-ling	Teng Hsing-ling
Ti Chan-ao	Ts'ao Lin-t'ien
Ts'ni Ch'ang-tseng	Ts'ui Chung-hsing
Wang Hsi	Wang Jui-t'ing
Wang Lien-sheng	Wei Chen-yü

Yang Yuan-lin

BACHELOR OF DIVINITY

Liu Fu, A.B. (1915)

MASTER OF ARTS

Sun Yueh, A.B. (1909)

In this connection it seems to me that we should arrange for a few representative graduates as Alumni visitors. Their annual visits at the examinations or other functions of the Commencement season would tend to keep up a deeper interest in their Alma Mater and their presence would act as a stimulus to the under-graduates. Their election might be either by the Board of Managers, or by the Alumni Association. It is also important that special effort should be made to cultivate the most cordial relations between the University and the Alumni Association. It is refreshing and well worth while at Commencement time to welcome former students and alumni who have been making good in the world, who return to greet classmates and old friends, to join in the sports, and to

HONORARY DEGREES.

Doctor of Literature.

The Reverend Chauncey Goodrich

Doctor of Laws.

The Honorable Cheng-Ting Wang

The Honorable Paul S. Reinsch.

revive the College spirit which is among the strongest ties that bind men together. A word as to immediate needs. First and without which our growth and expansion will be seriously handicapped for the future is that we should immediately have funds and permission to purchase the remainder of the land selected for the location of the University. I returned to China at the close of last year with the understanding that the necessary funds would be forwarded, but little progress has been made beyond the payments on lots for which options had been secured. A new sketch of the land had been decided upon by the Board of Managers, which a few days ago received the approval of the Board of Public Works. The revised arrangement relieves the University from the necessity of buying the entire hundred acre plot, but only about two-thirds of the whole which is the most suitable portion for buildings, while the remainder will be kept open and free from buildings as a park. After all the negotiations which have resulted in such valuable concessions from the Chinese Government I can think of no one thing that would more seriously threaten the success of the University than the failure or delay on our part to secure the remainder of these sixty-six acres.

The second pressing need is the erection of two buildings with the least possible delay. The first of these should be a University Hall or Administration Building. This should be a building not for temporary use, but a permanent large building combining utility with commanding appearance and fine architectural expression, ample in size to provide for the expanding needs of the University for many years to come. The climatic conditions in Peking are such that well constructed

buildings will stand for centuries. Such a building will impress and please Chinese officials and visitors with the large plans made for the education of their children, and at the same time it will have a great influence in attracting students from the best class of Chinese from all parts of the nation. This building should have an Assembly Hall with a seating capacity of twenty-five hundred and an Annex for Chapel services and ordinary small assemblies of five or six hundred, which on special occasions, could be thrown open to the large hall. It would furnish recitation rooms, Society rooms, Y. M. C. A. rooms, etc., besides the Administration offices all in the same building. It would probably cost from one hundred fifty to two hundred thousand gold dollars.

The second is the Library Building. Besides the needs of the library, stock rooms, reading rooms, etc., this building would have a number of seminar rooms with places for special or departmental libraries. These rooms could also be used temporarily for recitation rooms, or until there is a demand for them for the uses of the library. The cost would probably be from sixty to seventy-five thousand dollars gold. I think an effort should be made at once to secure special gifts for the erection of these two buildings.

In addition to these two buildings operating Missions will need to provide dormitory accommodation for their students on the section of land assigned to each Mission for that purpose.

It may be thought these plans are pretentious and are on a large scale and involve too great an outlay of money not needed to meet immediate wants of the University. Is it not unwise and of questionable economy to

simply plan for present needs with no consideration to the call of the future? Taking into the account that these buildings are intended for all departments of a great University and compare them with what other institutions are doing they must appear moderate in comparison. The Union Medical College plans a much more costly building which will make a magnificent representation from the street of the great work they have undertaken. Tsing Hua College, which is preparing students to enter American colleges, is spending \$80,000 on a gymnasium. . . The Peking University, well located in the capital of a nation of 400,000,000 people, cannot justly be accused of extravagance in asking for a commodious and attractive building in reasonable anticipation of accommodating large numbers of young men, who in the near future by thousands will be seeking the advantage of Higher Education. Smaller buildings would be a practical waste of money. To put up buildings when we are sure they will be outgrown in a single generation, and will have to be replaced by others larger and better would not be economy. The larger and more attractive buildings would be an inspiration to the students from the beginning, and would contribute in no small degree to the success of the University.

We should also bear in mind the fact that we are not an institution just emerging from the primary school but are providing for the growing demands of an existing University, which after twenty-seven years of progress it had attained honorable place among the educational institutions in China or in the language of a recent visitor it had "become well established and of such high standing as to commend the respect and attention of the large

educational institutions in America." This University has now, by the united support of several strong missions quadrupled its resources, multiplied its teaching staff, added large numbers to its enrollment, increased its constituency and is starting on enlarged plans and prospects more worthy of the great churches it represents and better prepared to improve the great opportunity to become a powerful agent in upbuilding the Kingdom of Christ in the midst of these many millions.

The combined Protestant forces of North China should not hesitate to plan large things to meet the conditions by which we are surrounded. Modern education is making a powerful appeal to millions of young Chinese. The increasing demand must be largely supplied by institutions in their own country. The schools of the West will continue to attract even larger numbers, but for the multitudes to whom this opportunity can never come we must have facilities in institutions near at hand where the grade of work done is equally high as in the Universities abroad—and, I might say incidentally, where the teaching eventually will be done by Chinese, many of whom have received their training in Christian schools. We should not hesitate to offer the best possible outfit in Buildings and equipment where the highest aspirations of our students may be satisfied. In that case we never will have cause to complain that our Halls are not crowded with the most promising and brightest sons of China.

We may well take a lesson from what is being done for Medical Education. A group of men among the finest business ability to be found in America came to China to establish a medical school of the very highest grade.

After prolonged and thorough investigation they selected Peking, the capital of the nation, for their greatest work. There is no sign of temporizing in their plans—on buildings are erected for present use and later to be replaced by others of a more permanent character. With broad vision they planned from the very beginning to erect buildings worthy the great aims towards which they are working. They seem to think it wise to provide ample buildings and equipment even before they enroll their first students. We rejoice in their great plans and pray that they may be abundantly successful.

They plan for only one department of education—the medical. The Peking University hopes to offer the best there is in the Arts and Sciences, Theology, Education and all that will fit men for the highest callings in life, for greatest usefulness to the state, and the greatest service to the Church. It is a matter of great importance that the high ideals contemplated in the founding and in the reorganization of the University shall be reflected from the buildings and equipment as well as from the character of the men employed on its staff, so that the first sight of Peking University may give the impression of permanency and efficiency.

Seldom has a body of Christian men been given a greater task or been confronted with grander opportunities of impressing the civilizing influences of Christianity upon the people of a great nation just awaking from centuries of isolation and inaction to face the dangers and illusion of an absolutely new environment. Their great need is for thousands of educated leaders, trained under Christian instructors and imbued with the spirit of self-sacrifice and service to guide the people to an honorable

place among the nations. With the political, commercial and financial problems that are absorbing the best talent of the nation we are only incidentally concerned but we cannot be blind to the fact that certain conditions exist, which like noxious weeds are scattering the seed of immorality, dishonesty and self-seeking broadcast among the millions of people that will produce untold suffering unless checked and purified by the leaven of Christian truth which it is the duty and glory of the Christian School to disseminate. Unless we are profoundly impressed that Christian truth has a message that will cure these evils and point a way to the highest attainments of all the people we are in danger of missing our high calling. We must magnify the place of the Christian School and in the spirit of self-denial as taught by our Great Teacher make Peking University stand like a light house above the raging elements to elevate truth, integrity, service, purity and consecration to the welfare of others as the way to peace, safety and progress for the individual and for the nation.

College of Theology.

W. T. HOBART, DEAN.

The work of the year has gone quietly forward with little to call for special remark. This year the college has conducted its class work in Durbin Hall and has had its own chapel exercises there. This has established a closer relation between the Professors and students than was possible when the students attended chapel with those of the other departments.

Our entering class was composed of nine college graduates and five students in the Arts course, who took electives in the college of Theology.

We have only one student in the Senior class and five in the Middle class. This makes a total of twenty students in attendance. While not a large number, it leaves ample room for growth.

In the spring special services were held for all the students and the spiritual life of our students received a decided uplift. Another result is that we shall have a larger class entering next fall than even before.

The University course of study has been re-arranged by the Board of Managers, so that in future, students will be received in the College of Theology after completing the Junior College course. After a three years course they will receive the degree of Bachelor of Arts, but a fourth year will be required for the degree of Bachelor of Divinity.

We are now using buildings belonging to the Methodist Mission. We need everything in the way of

buildings, equipment and endowment. What we need most is a building that would answer for dormitory and recitation hall. That would be built on the new campus of the University.

We need scholarships for the students and endowment for Professors' chairs and funds to add to our library equipment.

China is calling for better trained men to fill her pulpits and we must supply them or the church will suffer. Who will help to make the training possible?

Report of the Dean of the Preparatory College (Yu Ke) and the College of Arts at Peking.

HARRY E. KING, DEAN.

Because of the lack of proper accommodations for the University on the New Campus, the Arts and Theological Colleges have remained on the Campus of the Middle School and Bible Institute of the Methodist Mission. The enrollment of 575 in the Middle School and Bible Institute, 177 in the University Departments, a total of 752 students has necessitated several changes.

Pilcher Hall, not having a sufficient number of class rooms to meet the need, parts of the dormitories have been turned into recitation rooms. Although the day time has been divided into nine periods for class work, still some classes had to be taught in the evening. In order to carry on the work of all the schools on the campus, it has necessitated compromises, good nature, and hearty co-operation on the part of all, realizing that under the present conditions we could not in all respects attain our high ideals. Yet by team work we would be able to get good results even though conditions were not ideal. All the work being under one administration has greatly aided in bringing about these harmonious results.

We were most happy to welcome back two members of our Faculty who had been in the United States for graduate study; Professor Li Tien Lu, who took his Ph. D. degree at Vanderbilt University, specializing in Economics, Sociology, Philosophy, English and Education. This year Dr. Li has taught classes in Economics, Psychology, Sociology, English and American

History. Professor Wang Chih P'ing received his Ph. D. degree at Syracuse University, specializing in History, Constitutional Law, International Law, and Education. For two years Dr. Wang was an instructor in the History Department of Syracuse University, giving courses in Chinese History. Since his return he has again taken over the Supervision of the Chinese Department, relieving Dr. Chen of that work. Dr. Wang reports that the Chinese Department is well organized and the teachers doing good work.

Professor Walter Davis' furlough was extended another year in order that he might continue his graduate work at Chicago University. We have been most fortunate to secure the services of Mr. Thomas T. Gow, M.E., M.S., Colorado School of Mines, A.M., Harvard University, to teach the classes in Physics and Geology.

Professor Dobson took graduate work last summer at the University of Michigan and during the year at Harvard University. In his absence Mr. Liu has taught the classes in Biology.

The classes in Mathematics have been taught by Professor Terrell, Professor Chen and Mr. Sun Jung.

Dr. Chen has also had the classes in Education and Miss Terrell the Senior College class in English. The remaining classes in the English Department have been taught by Mr. Congdon, Mr. Chou Fu Chuan, and Miss Felt.

Mr. Kao Feng Shan has taught the Bible Classes. In Mrs. King's absence, Miss Baugh has taught the Latin. Mr. Juan has had charge of the Preparatory College (Yu Ke) Classes in Physical Exercise. Classes have been taught by the Dean in Medieval and Modern

European History, English Constitutional Law, Comparative Constitutional Law, and International Law. Mr. Oh'en has taught the classes in Chinese History.

Professor Gibb has given courses in General Qualitative, Quantitative and Organic Chemistry.

Many requests have been made for courses in German and French. The Courses in the Preparatory College (Yu Ke) as now accepted require students to take German, French, Latin, or Greek. We hope the Board of Trustees will respond to the request of the Board of Managers that they send out this year a well qualified man for the German and French Department.

Some of the Junior and Senior College students elected the Combined Course offered by the Colleges of Arts and Theology.

All the members of the College classes are earnest Christians, and have been very active in Christian work, especially during the services of special Meeting held in different parts of the city, and at Asbury Church.

Fifteen of them have decided to enroll in the Theological College the coming year. We know that the Lord has been in our midst and blessed us and the work to which He has called us.

The success of our work is due to the Christian spirit that has been shown, and the loyal, faithful service of the staff; to Dr. Chen for his diplomatic and just dealings with all the students in his position as Registrar; to Mr. Krause as treasurer and for many other services he has rendered us; to Doctors Hopkins, G. D. Lowry and Smith for their faithful medical services rendered the students; and to President Lowry for his valuable advice and loyal co-operation.

Peking University Undergraduate Department.

REPORT OF THE TUNGCHOU SECTION.
FORMERLY NORTH CHINA UNION COLLEGE.

For Year 1916-17.

HOWARD S. GALT, DEAN.

Beginning the Year's Work:

In accordance with a plan announced last year regular examinations for admission to the Freshman Class were held September 13th to 16th. Seventeen candidates presented themselves for examination, twelve of whom were admitted. Some of these had conditions which were to be removed by special examination later on. The results of the examination with regard to the students admitted show that there is much to be desired in the way of improvement in the Middle Schools affiliated with the college. If this system of examinations is to be continued in the future it is evident that there should be some measure of superintendence of the work of the Middle Schools.

At the opening chapel service which was held on September 19th in accordance with a newly established custom two mottoes in Chinese selected from a number handed in by members of the graduating class last June were placed in position on the chapel walls and provided subjects for two opening addresses given by Mr. Porter and Mr. Ts'ui. One motto was "Neng-ch'u-chi-chu-neng jen," which may be translated, "He who is able to control himself can control others." The second motto, similar

in from was "Shan-tzu-hsueh-chu-shan-ch'iu-hsueh," which may be translated, "He who studies himself is able to obtain learning" These mottoes have remained upon the chapel walls during the year and we hope that they have become engraved upon the students' hearts.

The Freshman Class numbered 33 men, with 3 additional students taking special work. Besides the twelve men admitted by examination as mentioned, twenty-one were admitted by certificate from accredited schools. An analysis of the whole student body including the Freshman Class gives the following results; Students from the American Board Mission 54, from the London Mission 9, from the Presbyterian Mission 8, from other Missions 12, from outside sources 4, making a total of 87 students in the four college classes. Some have withdrawn during the year, the greatest number being from the Freshman Class. Eight members of that class have left college for one reason or another and we are interested to note that 6 of the 8 were among those entering by examination and only two out of 21 admitted by certificate have withdrawn.

Teaching Staff:

Mr. Corbett has been absent on furlough during the year and his absence, in class and administrative work, has been much missed. But we have been glad to welcome Mr. S. Moore Gordon, a new appointee of the Presbyterian Board. Mr. Gordon has had a number of years experience in educational work in China being connected formerly with the Anglo-Chinese College in Tientsin. During the year Mr. Gordon has taught the Senior class in English and has readily accepted a share in

the administrative work. Aside from this his main strength has been given to the study of Chinese. Mr. Porter returned from furlough early in September and his strong personality again made itself felt in a great many departments of college life. Mr. Biggin while definitely appointed by his Mission to take up the responsibility for other educational work in Peking has at great personal sacrifice continued nearly an instructor's full share of work in the College. The needs of his work in Peking required him to move his residence to Peking. His work was somewhat lightened during the second semester, Mr. Porter kindly taking his class in Physiology. It is with a sense of great loss that we view Mr. Biggin's gradual retirement from the College, for since 1903 he has given earnest and faithful work to the institution and his solid scholarship and patient perseverance in study have deeply impressed his students. There has been no change in the Chinese staff of the College. But a more effective arrangement of the three Classical teachers has been made by introducing another teacher into the Academy.

Course of Study:

Changes in the course of study adopted two years ago have been effective during the year with the three lower classes of the college, *i.e.*, these three classes have been pursuing a course modelled after the Yu K'e of the Government University of Peking. For the most part this has meant a rearrangement of courses. One or two new courses have been added and the courses given in English increased. It is interesting to note the choices of the students of these classes as between the Literary and Scientific Courses. In the Freshman Class 16

members were in the Literary section and 17 in the Scientific; in the Sophomore Class 17 in the Literary and 8 in the Scientific; in the Junior Class 3 in the Literary and 7 in the Scientific. This gives as a total in the three classes 36 in the Literary and 32 in the Scientific—a result which we consider on the whole very satisfactory.

The Senior Class has been following the old course not divided into Literary and Scientific Courses.

Administration:

The work of administration during the year has not been difficult and very few cases of discipline have required attention. We are glad to note a gradual growth in self-control and initiative among the students and welcome these results of education not directly connected with the accumulation of knowledge.

Religious Conditions:

The year of Y.M.C.A. work as determined by the dates when the officers are elected is not synchronous with the college year so that parts of two administrations in the association must be referred to. For some years we have noted a lack of correlation between the work of successive groups of officers in the association—each set of officers closed up its own years' activities without sufficient reference to the officers who follow. But in this respect we discern some improvement during the past year. The officers whose term expired the last of January issued a very attractive booklet reporting the work of the year. This shows activities along many lines and reports a budget for the year which amounted to more than \$250. The new officers who have been in charge during the second semester conducted a very successful meeting to

secure new members early in the semester. A very interesting and attractive program was arranged with Dr. Ch'en Tsai Hsin as speaker. The meeting resulted in the addition of 18 names to the association roll giving a total of more than 80. Mr. Arthur Rugh visited the association during the autumn and added his stimulus and his wise advice in the conduct of its efforts.

The Student Volunteer Band has also maintained its activities and in the autumn held a meeting for the reception of new members and about 34 names were added to the roll. Rev. Ting Li Mei whose influence was so prominent in the organization of the band in the college seven years ago visited the college in the spring and put new inspiration into the members of the band as well as into the student body as a whole.

During the year there have been but six of the students who are not Christians so that the general work of the Christian Organizations has been to nurture our Christian lives and the direction of outside activities. A number of the students joined in the work in the week of special Evangelistic effort observed throughout China at the end of January.

Special Events;

The Patriotic Celebration of October 10th was of more than usual interest. The College joined with various bodies in the city in the day's celebrations which also marked the opening of what might be called a Civic Centre in the city. An old Chinese Yamen whose buildings were destroyed by an explosion a number of years ago has been fitted up as a park with a large pavilion for public meetings and this made a most suitable place for a public celebration.

We have had two notable lectures during the year. The first was on Forestry by Mr. Lin, who is connected with the National Bureau of Forestry and also with the Forestry Department of Nanking University. Mr. Lin presented a copy of his book on Forestry to the College Library. The second lecture was by Professor Robert McElroy, Ph. D., Head of the Department of History and Politics in Princeton and Exchange-Professor at Tsing Hua College. Professor McElroy's subject was "A Comparison between the Constitution Making in the Early Days of the American Republic and the Constitution Making which has been taking place this Year."

One series of Inter-collegiate Debates similar to those conducted last year has taken place during the present year. The series consisted of three debates between teams from Tsing Hua College, the Preparatory College of the Government University and our own institution. This year we succeeded in winning second place, our team defeating that of the Government University. Our students were much encouraged by this evidence of growth in the English Department and Mr. Beers deserves much credit for the way in which he has developed an interest in Debating and Public Speaking. An English Oratorical Contest has also been held, the speakers being members of our own student body.

The Glee Club and Choral Society of the College, assisted by members of the staff have made progress in developing the musical interests of the institution. Three concerts have been held during the year and the students have taken the chief responsibility in preparing for these events. The most notable of these was held in

Peking May 19th and was given as a benefit concert—the proceeds to go to the College Y.M.C.A. and to Tungchou Boy's School. This concert altho competing with others before and after for the patronage of Peking society drew together an audience of 700 or more and brought in a substantial sum for the causes for which it was given.

During the spring we have been honoured by visits from representatives of the Higher Normal College. In March Mr. Dean brought 23 members of the English division of the graduating class to Tungchou to visit our College and observe the methods of teaching and in May three Chinese teachers from the English Department of the Middle School affiliated with the Normal College came for the same purpose.

Athletics:

Athletic interests during the autumn term were concentrated chiefly on Football and Mr. Woodall gave earnest effort to the coaching of the teams. During the spring term, after preliminary contests, two of our College students were sent as a part of the Peking University section of the North China Team to the Far Eastern Olympic Games held in Tokyo this year. The annual Triangular Meet is to be held later than usual and so can not be included in this report.

General Conditions:

It is to be noted that our student body has not been increased in numbers in recent years but as pointed out last year this is due to a more rigid selection of students. Those students who are here represent indeed the "survival of the fittest." By lowering our standards we could easily admit many more students and retain many

more of those admitted. But in view of the purposes of the institution it has not seemed wise to do so. We think we observe results of this policy in a higher quality of work. As an instance of this the writer would like to report conditions in a class in Apologetics conducted this year. For reasons connected with furloughs of members of the staff the course was given last year to Senior and Junior Classes combined. For similar reasons it was given this year to the Junior and Sophomore Classes. The course considers many aspects of the relations of Scientific and Philosophic thought to Religious Truth and furnishes a good test of the students thinking ability and I have been gratified to note that the Sophomores in the class this year have shown an interest in the topics considered and a mental ability to grapple with them comparing well with conditions in Senior and Junior classes heretofore. The initiative of the students and their ability to manage a wide range of college interests are more evident each year.

Education means more than definite acquisition of knowledge. It means enlargement of experience, preparation for social activity and many other things besides the absorption of learning from the books and instructors. We are glad to believe that the environment provided for these young men during their college days has developed in them a wide range of valuable abilities and habits. As they graduate year by year and go out into the world we are glad to hope that they represent an annual multiplication of the members of the staff who have been responsible for their training. Thus we feel that they go forth as our representatives to accomplish in society the God-given tasks for which the College stands.

The Peking University

Physical Department.

E. J. WINANS.

The Physical Department at Peking has been under the direction of Mr. C. C. Juan who has also had charge of the work in the Middle School and Bible Institute. The Senior College were excused from the calisthenic drill, but the classes were compulsory two days per week, for the Yu K'e. Mr. Juan has also taught a class in Hygiene in the Bible Institute.

The drill has consisted of freehand calisthenics and setting-up exercises along with marching and elementary military drill with wooden guns. At the beginning of the year, Drs. G. D. Lowry and D. V. Smith gave each student a thorough medical examination, reporting cases of trachoma and other contagious diseases requiring treatment or isolation. During the course of the year, the physical director has given each student a careful physical examination. The Student Clinic was opened again, as last year, in Pilcher Hall, but before the end of the term, it was found to be more satisfactory to have the students go to the hospital.

In Athletic Games Peking University has done very creditable work. Prior to Christmas, the departments at Tungehou and Peking played football against each other; but after the beginning of the New Year, joint teams began to make their appearance. The first joint team to play under the new colors, the "Yellow and the Blue," was the Varsity basket ball team. When the Peking City team was selected to contest with Tientsin the

honour of representing China in Japan at the Third Far Eastern Olympic Games, seven of the squad of eleven were from Peking University. The Track-team won third place in the North China Track and Field Meet and we expect it to carry the new colours to victory in the Triangular Meet to be held on the Peking field. When the North China representatives were selected for the National Team to go to Japan, ten were chosen from Peking University—six of these were undergraduates and four were graduates. Unfortunately, only one of our representatives won any points, Tu Jung T'ang, who won second in the Pentathlon, losing to the Japanese representative by only eight points. Two of our number played on the Basket ball team which won second for China. The Tennis team won the City Intercollegiate Tennis Tournament, the doubles team winning championship.

A shadow came over our athletics this spring in the untimely death of our star athlete, Chi Tzu Ying, former holder of the Olympic Pentathlon trophy.

As a whole the work of the year has been very satisfactory and the success in organizing our joint teams and thus paving the way for the future years together has been extremely gratifying.

Amended Charter.

At a meeting of the Board of Regents of the University of the State of New York, held on December 2, 1915 upon the recommendation of the Charter Committee, the following vote was unanimously adopted:—

PEKING UNIVERSITY.—Voted, That upon the unanimous request of the Board of Trustees of Peking University, China, voted at their meeting of November 22, 1915, at which every trustee was present, the charter of the said University, which was incorporated by a certificate executed June 25, 1889, and filed on or about June 25, 1890, in the office of the Secretary of State of the State of New York, be amended by changing the corporate name of the institution to that of Peking University, and by changing the second and third of the numbered paragraphs of the said certificate of incorporation so as to read as follows:—

SECOND:—The purpose of the corporation shall be to establish and maintain in Peking, China, a University, founded and conducted on strictly Christian, evangelical, but not sectarian, principles, and to aid the youth of the Chinese Empire, now Chinese Republic, and of other countries, in obtaining in such University a literary, scientific or professional education.

The corporation of the University shall, generally, have the powers and privileges of corporations created under the Education Law of the State of New York, the same as if originally incorporated thereunder.

THIRD:—The Board of Foreign Missions of the Presbyterian Church in the United States of America, the American Board of Commissioners for Foreign Missions, and the Board of Foreign Missions of the Methodist Episcopal Church, shall be the constituent trustee-electing members of this corporation, and the managing boards of such Boards of Missions shall each choose, to be the respective representatives of the said bodies, four persons to be members of the board of trustees of the corporation, to so hold, in the first instance and in succession, that the term of one member of each group of such representative trustees shall expire in each year.

Such representative trustees, acting together, shall, as the terms of the nine general trustees, and of their successors, in continuing successions expire, choose such successors, to so hold that the terms of three such general trustees shall expire each year.

Other incorporated missionary organizations may at any time be affiliated with and made constituent trustee-electing members of the corporation of the University, by the favoring vote of the managing boards of all the then existing such constituent bodies; and each such so added constituent body shall be entitled to choose, as its representative, or representatives, an additional member, or such group of members as the vote of affiliation shall provide, and of the board of trustees of the corporation, to so hold that the term of such trustee, or one of such group of trustees, shall expire each year.

The successors, in continuing succession, of the representative trustees shall be chosen by their respective trustee-electing bodies; and all members of the Board of

Trustees of the University shall continue to hold after the expiration of their specific terms of office, until their successors shall be chosen.

A majority of the trustees of the corporation shall be citizens of the United States of America.

By-Laws of the Trustees of Peking University.

1. The Trustees by the terms of the Charter shall be divided into four classes, comprising as nearly as possible an equal number in each class. In addition to the members of the Board of Trustees chosen by the different Mission Boards and Societies, there may be elected by the Trustees half as many additional members, in four year classes, in harmony with the provisions of the Charter, and the successors to the original nine Trustees who resigned shall be reckoned among these additional or co-opted members.

When a vacancy occurs in the membership of the Board of Trustees, it shall be filled in the same manner in which the original member was elected.

2. The officers shall consist of President, Vice-President, Treasurer, and Secretary, who shall be elected at the Annual Meeting, and an Assistant Secretary and an Assistant Treasurer whenever the Board shall deem them necessary; these need not be members of the Board of Trustees. The signatures of both President (or Vice-President) and Treasurer shall be requisite for the execution of all documents. A Finance Committee shall be elected from the members of the Board.

It shall be the duty of the Treasurer to open and keep such books of account as may be approved by the Finance Committee, to record the receipts and expenditures of the Board; and such accounts shall be audited at least once in each year by a committee appointed by the Trustees for that purpose. The Treasurer shall give bonds in whatever sum and whenever the Trustees shall

direct. It shall be the duty of the Secretary to preserve full minutes of the proceedings of the Board

3. The Annual Meeting of the Board of Trustees shall be held in the city of New York in the month of.....the exact time and place to be fixed by the Board itself or by the President, Secretary and Treasurer. Notice of all meetings of the corporation shall be sent at least five days in advance of the meeting to each member of the Board. Special meetings may be called at any time at the request of any three members of the Board.

All funds of the Board shall be invested under the direction and control of the Board of Trustees acting through its Finance Committee.

For the transaction of ordinary business, five members shall constitute a quorum provided that not less than three of the co-operating denominations are represented and provided further that whenever any member present so requests, any item of business shall be referred to the more representative quorum; but for the election of trustees, of officers of the Board of Trustees, and the appointment of President and members of the Faculty of the University, the determination of the annual budget, and the purchase or sale of property, a majority of the total membership and a representation of at least one of the members elected to this Board by each of the three co-operating Mission Boards shall be required for a quorum.

4. There shall be a Board of Managers in North China to consist of not more than twenty-four nor less than sixteen members. Four members of this Board shall be elected by each of the co-operating Missions

connected with the fully co-operating Mission Boards. Any Mission not co-operating in full shall be entitled to elect representatives on the Board of Managers proportionate to its co-operation. These officially elected members shall have power to co-opt as members of the Board of Managers a number not to exceed one-half of the representative members. Thereafter the co-opted members shall be elected by the Board of Managers as a whole.

The members of the Board of Managers shall be divided into four classes as numerically equal as possible and the term of service of one class shall expire annually. When the place of any member becomes vacant the vacancy shall be filled in the same manner as in the election of the original member. All elections to the Board of Managers shall be subject to the approval of the Board of Trustees. All the members of the said Board of Managers shall be Christians of evangelical faith, and at least one-half residents of Peking or vicinity.

The President of the University shall be ex-officio President of the Board of Managers, and one-half of the members shall constitute a quorum for business. The rules and by-laws of the said Board of Managers shall be submitted to the Trustees for their approval.

5. The Board of Managers shall be accountable to the Board of Trustees for the conditions, custody and uses of all funds received by them from whatever source. Donations for the University made directly to the Board of Managers may be employed by them in accordance with the wishes of the donors, provided always there be

no departure from the fundamental principles of the institution as stated in these By-Laws and the Articles of Incorporation and that annual expenses of operation shall not be increased without the consent of the Board of Trustees. All real estate or permanent investments, however, shall be held by or in trust for the Board of Trustees. Appeals for funds outside of China shall be made only through the Board of Trustees or with their approval.

6. The Annual Meeting of the Board of Managers shall be held in the month of....., at which a full report of the operations and condition of the University, and a statement properly audited of all receipts and disbursements shall be presented, and the same shall be forwarded to the Board of Trustees in time for their annual meeting.

7. The Board of Managers shall have power, subject to the approval of the Board of Trustees, to make and enforce such laws and regulations as may be necessary for the conduct of the University; may propose nominations for President, Dean of each department, and Professorships; shall appoint and at their discretion remove all other instructors and officers; prescribe the course of studies; assign to each department its respective duties; decide upon the conditions of admission, and, in general, be invested with authority to determine all questions of local business and management.

8. The University Council shall consist of the President, Deans, and Professors. The Council shall be under the direction of the Board of Managers and be responsible to that Board for the discharge of its duties.

9. The President, Deans, all Professors, and, as far as practicable, the other instructors shall be Christians of evangelical faith.

10. The Trustees shall appoint the President, Deans, and Professors and shall have the power of removal. The Trustees shall determine the salaries of officers and instructors after receiving recommendations on the subject from the Board of Managers, except when such salaries are paid by the Missionary Boards participating in the University.

11. The Board of Trustees shall be the ultimate authority in all the affairs of the University, but local matters when referred to the Board of Trustees must be through the Board of Managers, accompanied by an expression of the judgment of the Board of Managers upon the question involved.

12. It shall be the duty of the Trustees to transmit to the Board of Managers at such times, in such manner and in such amounts as may be mutually agreed upon, or as may be deemed expedient by the Trustees, the interest on any permanent endowments and the whole or part of other funds in their hands.

The Trustees shall have power to withhold the payment of the above funds (1) when in their judgment there shall be a departure on the part of the Board of Managers, or University Council, in the control or instruction of the University from strictly Christian and evangelical principles, (2) in case of political or local changes rendering it desirable or necessary to reduce the number of instructors or students, to alter the location of the University, or suspend operation for a period or

permanently, (3) or in case the University shall become self-supporting, (4) or whenever from any cause the Trustees shall come to the conclusion that the University is not answering its original design.

13. The Trustees shall have authority to employ such agents, and to adopt such other measures, as may be necessary for the execution of their trust.

14. These By-Laws may be amended by a vote of two-thirds of the Trustees at an annual meeting, or at a meeting regularly called for this purpose, full notice of the amendment proposed having been given at a previous meeting, or the substance or exact wording of the proposed changes having been furnished each member of the Board at least one month in advance of the meeting at which action thereon is contemplated.

By-Laws of the Board of Managers of Peking University.

ARTICLE I.

Officers and Committees.

The President of the University shall be President of the Board of Managers and shall be ex-officio a member of all the Standing and Special Committees of the same.

The following officers and Standing Committees shall be elected by ballot at the Annual Meeting of the Board, and shall remain in office for a term of one year or until their successors are elected:—A Vice-President, a Secretary and a Treasurer, an Executive Committee, a Finance Committee, a Committee on Grounds and Buildings, a Committee on Library and Museum, and such other Committees as occasion may require.

The Secretary and the Treasurer need not be members of the Board of Managers.

ARTICLE II.

Duties of Officers.

The President or the Vice-President shall preside at all meetings of the Board of Managers. If the President and the Vice-President be absent then the Board shall elect a President pro tem.

The Secretary shall keep the roll of the Board of Managers. He shall notify all members of meetings of the Board, record the Minutes of the same, and keep on file reports of all Committees. He shall be the Official Correspondent of the Board.

The Treasurer shall keep proper books of accounts, showing all the receipts and disbursements and all other financial affairs connected with the University in China. He shall be subject to the direction of the Finance Committee and of the Board in respect to all investments, loans, and other financial affairs of the University, so far as they are under the control of the Board. He shall report the state of the funds and present a properly audited statement of accounts at each Annual Meeting of the Board and at such other times as may be required.

The Treasurer shall keep the seal of the University and affix the same to such documents, contracts, and conveyances as may be ordered by the Board of Managers, and shall execute for the University conveyances of real estate whenever ordered by the Board.

ARTICLE III.

Executive Committee.

The Executive Committee shall carry out the directions of the Board of Managers not otherwise provided for and in the intervals between the meetings of the Board shall act on its behalf.

ARTICLE IV.

Finance Committee.

The Finance Committee shall aid the Treasurer in providing ways and means, advise him as to the deposit of all uninvested monies of the University, and—in intervals between the meetings of the Board—direct him in respect to all investments, loans, and other financial affairs of the University.

ARTICLE V.

Committee on Grounds and Buildings.

The Committee on Grounds and Buildings shall see that the grounds of the University are properly laid out and kept in order, and, in case of the proposed erection of new buildings, shall draw up specifications and secure plans and estimates for the same, to be submitted to the Board of Managers for their approval.

ARTICLE VI.

Committee on Library and Museum.

The Committee on Library and Museum shall have these departments as their special care with a view to their successful development.

ARTICLE VII.

University Council.

The University Council, consisting of the President, Deans and Professors, shall, as a rule, suggest to the Board of Managers laws and regulations for the conduct of the University, nominate to the Board all instructors and officers and when necessary suggest their removal. It shall submit to the Board the courses of study and recommendations as to the respective duties of each department, as to conditions of admission, nominate candidates for degrees, and make general recommendations for the welfare of the University.

ARTICLE VIII.

Meetings.

The Annual Meeting of the Board of Managers shall be held at or near the close of the Collegiate year. One half of the members shall constitute a quorum for the

transaction of business. Members of the Board elected by the co-operating Missions, in case of absence, may, in writing, appoint proxies.

Robert's Rules of Order shall be followed in the meetings of the Board.

A vote of the majority of the members present at any meeting shall be requisite for the transaction of business.

Special meetings may be called at the discretion of the President or on the written request of one fourth of the members of the Board.

ARTICLE IX.

Order of Business.

At the Annual Meeting of the Board of Managers, the following shall be the order of business:—

Reading of Scripture and Prayer,
Roll Call,
Minutes of Previous Meeting,
Reports of Standing Committees,
Reports of Special Committees,
Miscellaneous Business,
Election of Officers for Ensuing Year,
Adjournment.

ARTICLE X.

Amendments.

Any proposed alteration or amendment to these By-Laws must have been announced in writing to all members of the Board one month previous to the meeting.

Adopted, October 9, 1916.

of Trustees as soon as possible after the meeting is held at which the reports were presented.

ARTICLE IX.

Order of Business.

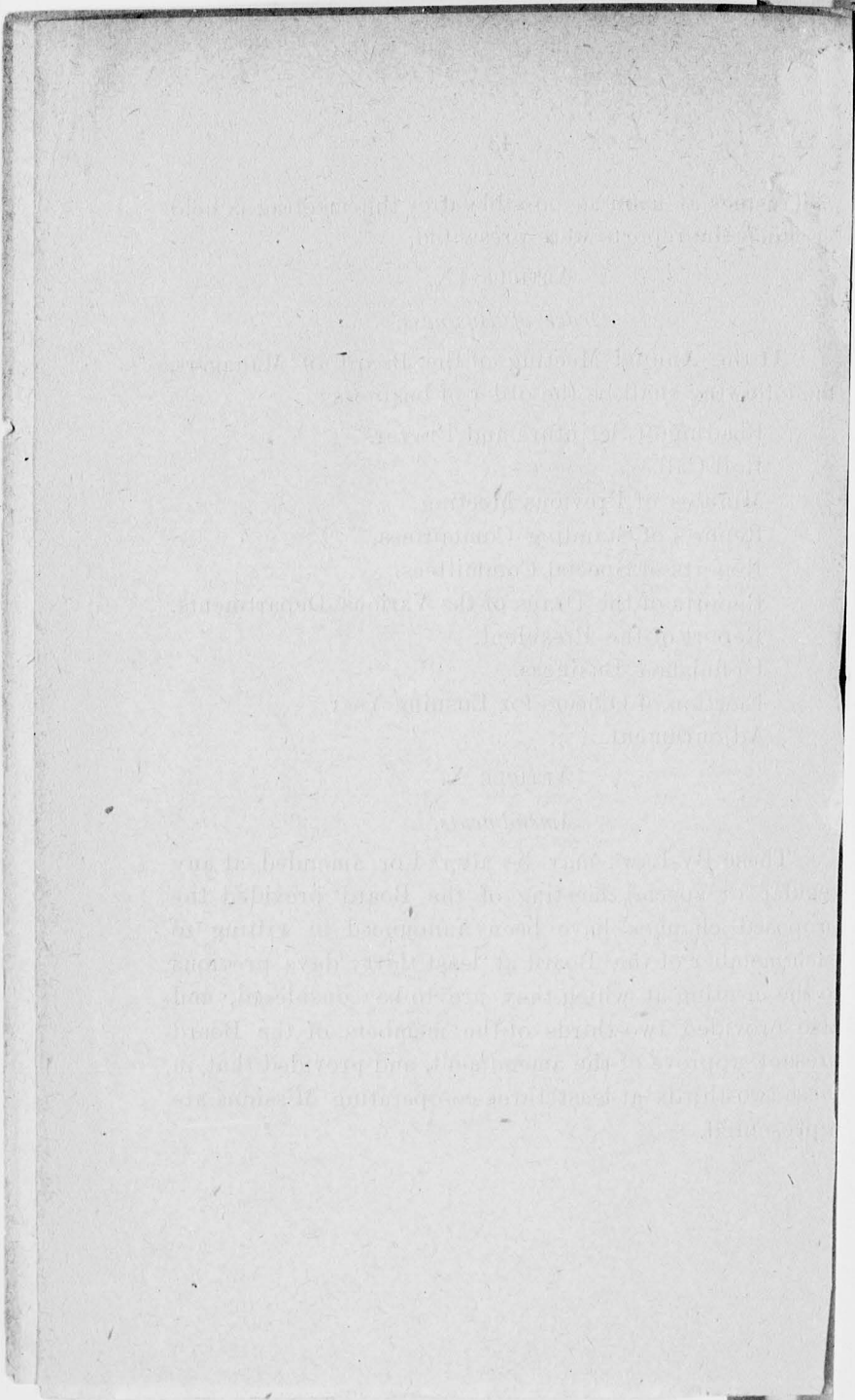
At the Annual Meeting of the Board of Managers, the following shall be the order of business:—

Reading of Scripture and Prayer.
Roll Call.
Minutes of Previous Meeting.
Reports of Standing Committees.
Reports of Special Committees.
Reports of the Deans of the Various Departments.
Report of the President.
Unfinished Business.
Election of Officers for Ensuing Year.
Adjournment.

ARTICLE X.

Amendments.

These By-Laws may be altered or amended at any regular or special meeting of the Board provided the proposed changes have been announced in writing to each member of the Board at least thirty days previous to the meeting at which they are to be considered, and also provided two-thirds of the members of the Board present approve of the amendment, and provided that in these two-thirds at least three co-operating Missions are represented.



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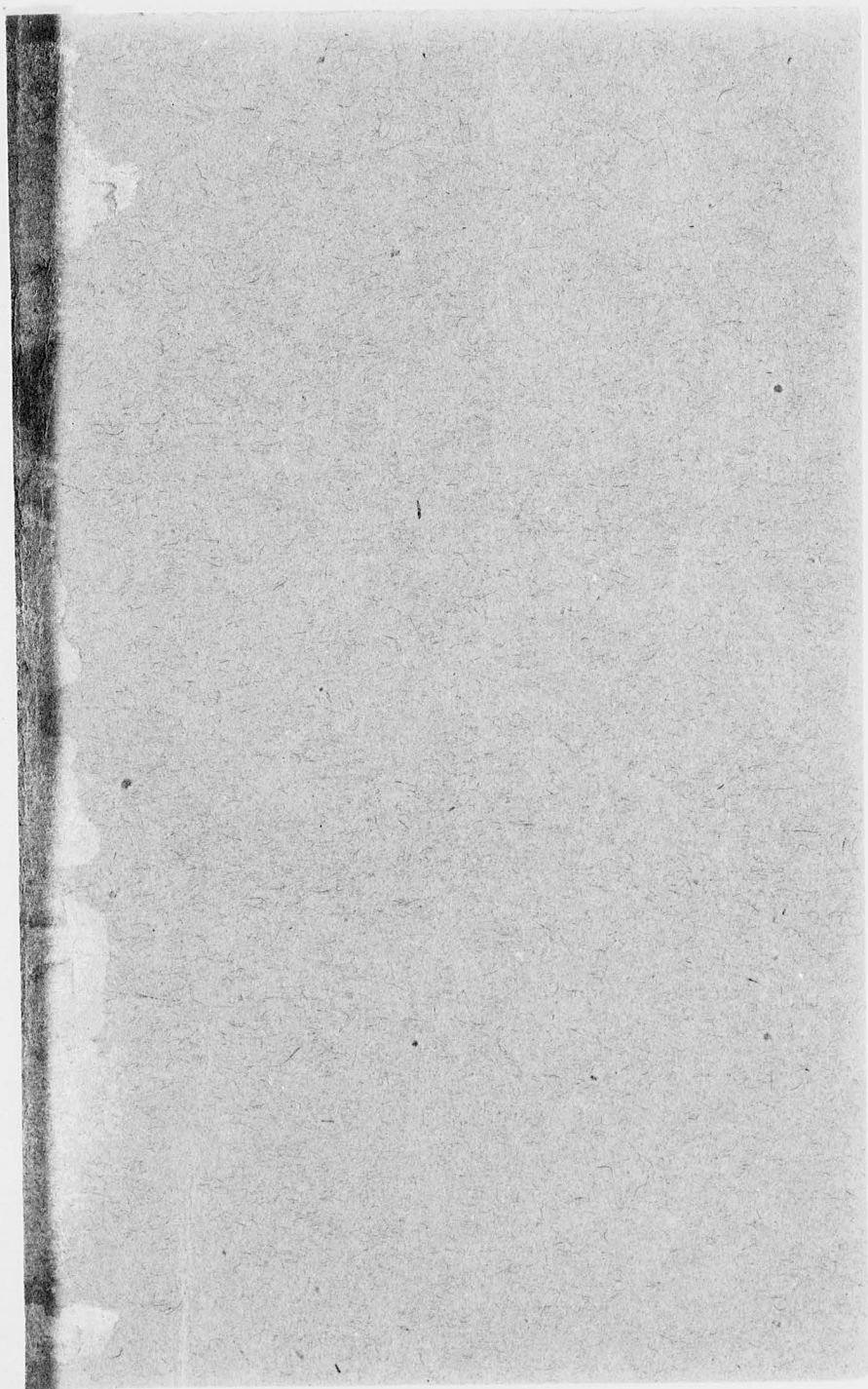
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70 The Trustees of Peking University met May 14th, 1917 at 9:30 A.M. in the Assembly Room of the Board of Foreign Missions of the Methodist Episcopal Church, 150 Fifth Ave. New York City, the following being present:-

American Board	(James L. Barton (Edward C. Moore
Presbyterian Board	(A. J. Brown (William P. Merrill (Henry W. Hodge (John L. Severance
Methodist Episcopal Board	(Wm. V. Kelley (John F. Goucher (Frank Mason North
Co-opted Members	(Mrs. J. M. Avann (Miss Alice M. Davison (Edward Lincoln Smith

George Heber Jones, assisting the secretary.

The President of the Board, William P. Merrill presided, and Edward C. Moore led in prayer.

Bishop James W. Bashford of Peking, China, was on motion invited to sit with the Trustees.

The Minutes of the meeting of April 10th, 1917, having been sent by mail to the Trustees, were taken as read and after a slight minor correction approved.

Consideration of Report on Property.

71 On motion, of J. L. Barton, chairman of the Committee, the report of the Committee on Property presented at the meeting held April 10th, 1917 was taken from the table and fully discussed.

The Secretary, F. M. North, reported that he had received a cablegram from O. J. Krause, chairman of the Com-

mittee on Property of the Board of Managers, dated Peking, May 5th, 1917, saying "Attitude unchanged." This cable was in response to cable and letter conveying the action of the Board concerning addition to property. The Secretary also presented a letter from Mr. Krause dated Peking, March 6th, 1917, and countersigned by H.H.Lowry, acting president of the University, showing that it is the judgment of the Managers that the whole area proposed for the present site, amounting to 66.308 acres, should be secured for the future development of the University.

DOCUMENT A.

Peking University,
Peking, China.

May 6th, 1917.

Dr. F. M. North,
Secretary Board of Trustees of Peking University,
150 Fifth Avenue,
New York City.

Dear Dr. North:-

Referring to our letter of November 25th, 1916, relating to property our Committee have been instructed by the Board of Managers to bring further details to your attention.

We would call attention to the new lay out for the property as shown on the accompanying chart. The Board of Managers has approved this plan and is practically a unit in its judgment that the whole area 66.308 acres, should be secured for the future development of the University. We believe that it will meet with the approval of the Government as it comes much nearer to their

0938

own original plan for the streets in this section than the plan first presented to them and to your Board by Dr. Lowry.

In this connection we wish also to say that the plan presented to the Board of Trustees by Dr. Lowry was not made with any thought of being a final lay out. It was hastily drawn up by the architect here to meet an emergency. The Government were laying out streets on lines that would not fit into any plan admitting of a proper lay out for our work. Having it in hand as something moderately concrete and definite it was possible to win the Government to honour our request to delay on the matter of streets until our plans could be perfected. Because of the present unsettled conditions in the Government this new plan has not yet been laid before them but as already stated we have no doubt it will meet with approval.

Attached to the chart is also a statement of areas in the several plots. As will be seen from this statement, the total available area for our University plans is 66.308 acres. It is proposed to locate all the educational plan on the central plot, the rectangular plots to be utilized for dormitories as needed.

As stated in our former letter the Government will, we believe, take charge of all road making expenses which in this plan as compared to the one in your hands is very materially reduced. Under these more favorable circumstances we hope the Trustees will authorize the purchase of the entire plot before any building operations are begun as it involves only sixteen acres more than the Trustees have

already directed us to secure. This will enable us to locate the necessary buildings with more ease and satisfaction than could be done if we had to build on a plot of which we only controlled a part. It will also place us in a better position to secure from the Government what has already been promised, besides the matter of exchanging land which we are to give for the new streets, for the present streets and alleys belonging to the government but which we shall want to occupy with our buildings can hardly be accomplished until we have made all our purchases in area and the government lays out the final streets. We believe that this will be the best method of hastening the full development of the plans of the University.

We are not moving forward in the matter of purchase as fast as possible because of lack of funds at our command. A number of properties are offered now but we are compelled to ask for delay in the matter. We believe if funds were available practically the entire section could be in hand within a period of six months to a year. A few plots would perhaps be held up, these however could be handled later on.

The Board of Managers appointed a committee to see what arrangements could be made toward beginning work next fall. The committee inspected the various Chinese buildings on the new campus and found that accommodation could be found for dormitories to house additional students that will come from Tungchou, but there was practically nothing suitable for the additional

MAY 14 1917

recitation rooms and laboratories necessitated by the coming of these students without considerable outlay in the way of reconstruction of buildings and for equipment. A final report will have to wait for further investigation.

Very sincerely yours,

(Signed) O. J. Krause,

Chairman Property Committee.

H. H. Lowry,
President.

Accompanying this letter there was a chart showing the size and location of the site with a statement of the acres in the several plots. (This chart is filed with the records of the Trustees.)

72 F. M. North called attention, in the course of his discussion, to the memorandum which he had prepared and sent to all the Trustees reviewing the preliminary steps and agreements leading up to the organization of Peking University in its present form.

DOCUMENT "B"

MEMORANDUM in the matter of the preliminary agreements leading up to the organization of PEKING UNIVERSITY in its present form.

1. Negotiations previous to the several actions on which the new organization was based extended over many years are not recorded here. The principle of union was agreed to

by the Boards but the Missions could not find a common ground. A tentative plan was sent forward to the Secretaries of the Boards in 1912-13 and was examined by them but lacked the approval of the Methodist Mission and was not accepted as a satisfactory basis by the Methodist Board.

2. Early in 1914 action was taken on the field, First,- by the Board of Managers of Peking University, and second,- in agreeing to the proposal to submit the basis arrived at to the Trustees of the University for favorable action and for reference to the Boards concerned. This action was in the following terms:

"The Board of Managers of Peking University respectfully request the Trustees:-

1 - to make such alteration in the By-Laws of the Institution (and in the Certificate of Incorporation if need be) as to provide for the Missions in North China to federate with Peking University in education, on the broad basis of an undenominational institution as was contemplated in its organization.

2 - To separate the Peking University from the Methodist Episcopal Church by a mutual agreement with the Board of Missions of said Church.

3 - To authorize the Board of Managers to establish the buildings and equipment of the Peking University on the newly acquired

land (about thirty or more acres) to the east of the present campus; and

4 - To authorize them to confine instruction to college and higher grades.

- Methods of Procedure -

The Administration Building of the College of Liberal Arts, and the Library would be built on the new campus; other buildings would be erected as needed. The University would remain open to all properly qualified students on equal terms, without reference to race, creed or nationality, "provided always there be no departure from the fundamental principles of the institution as stated in the By-Laws and Certificate of Incorporation."

In the first instance the Federation would be constituted by the North China Mission of the Methodist Episcopal Church; of the American Board of Commissioners of Foreign Missions; and of the Board of Foreign Missions of the Presbyterian Church. Each of these Missions shall be entitled to acquire by purchase or otherwise from the Peking University a plot of land contiguous to the main buildings of said University. Said plots shall, however, be utilized only for the erection of dormitories for the students of the University and buildings for religious observances. The University shall be opened to other missions who shall, however, maintain their own dormitories or make arrangements with any of the above

mentioned Missions for the accommodation of their students.

Note

No change would seem necessary in the Certificate of Incorporation of Peking University, but at the next meeting of the Trustees three members would be elected from each of the three Mission Boards entering into the Federation."

This action was communicated by the then president of the University, Dr. H.H.Lowry, for the consideration of the Trustees of the University, under date of May 12, 1914.

These proposals were duly submitted to the Methodist Board and to the Trustees of the University. It was stated by Secretaries Brown and Barton that from their Missions identical copies of the paper had been received.

July 13, 1914, a conference was held by the three Secretaries, the minutes of which follow:

"Pursuant to the request of Dr.H.H.Lowry, President of Peking University, and acting upon the instructions of the Board of Foreign Missions of the Methodist Episcopal Church, the Corresponding Secretaries of the Presbyterian Board of Foreign Missions and of the American Board of Commissioners for Foreign Missions were invited to confer concerning modified proposals received from the field in the matter

of union in educational work in North China. Secretaries Barton, Brown and North met for this purpose at the Methodist Mission Rooms July 13, 1914, at 3:30 P.M. Secretary Oldham was also present.

Each of the three missions was represented in communications received from the field, the tentative statement of the new proposal having been sent to each Secretary. The attitude of each Board was declared by its Secretary to be favorable to the general proposals under consideration, and each stated that confirmatory action upon definite propositions officially submitted might be safely counted upon.

The following propositions were agreed to:

- I. Tentative agreement on the four points as stated in the request of the Board of Managers of Peking University to the Trustees. (See Dr. Lowry's Paper.)
- II. Agreed upon the policy that all departments are to be under one general management and parts of a single interdenominational institution.
- III. Agreed that the University is to be "interdenominational" or "unsectarian" - not "undenominational" as stated in the proposals, the field Board of Managers to be elected by the cooperating Missions (with confirmation by the Trustees) and the Trustees to be elected by the cooperating Boards.
- IV. Agreed that these points of agreement are to be reported to the Trustees of the University.
- V. Agreed that final action is to be taken by the Boards after the conference between the parties in

interest and Secretary North in Peking this coming September."

Action was taken by the Trustees of the University, July 14, 1914, in a series of resolutions reaffirming previous action favoring union in educational work in North China and accepting the proposals from the field as in substance offering a satisfactory basis for such union or federation, subject to approval by an agreement among the missionary boards concerned.

In the minutes of the Trustees of the University, under date of July 14th, were included the action of the three Boards in question, in the following terms:

"The attitude of each Board was declared by its Secretary to be favorable to the general proposals under consideration; each stated that confirmatory action upon definite propositions submitted might be safely counted upon. The following propositions were agreed to:-

1st- Tentative agreement on the four points as stated in the request of the Board of Managers of Peking University to the Trustees.

2nd- Agreed upon the policy that all departments are to be under one general management and parts of a single interdenominational institution.

3rd- Agreed that the University is to

be "interdenominational" or "unsectarian" - not "un-denominational" as stated in the proposals; the field Board of Managers to be elected by the cooperating Missions (with confirmation by the Boards which they severally represent) and the Trustees to be elected by the respective Boards which they represent- vacancies to be filled in the same manner.

4th- Agreed that these points of agreement are to be reported to the Trustees of the University.

5th- Agreed that final action is to be taken by the Boards after the conference between the parties in interest and Secretary North in Peking this coming September."

3. The accuracy of the minutes is confirmed by Secretary Brown's letter No. 170, July 30, 1914, to the North China Mission of the Presbyterian Church, a copy of which he kindly filed with the Secretary of the Trustees of the University at the time.

July 14th, 1914 The Trustees of the University, having already agreed to the principles of union in higher education in North China, adopted the general basis presented in the action of the Board of Managers.

The Methodist Board had acted upon the communication on June 16th, 1914, one of its resolutions being that "The Board endorses in general the federation plan for Peking University now proposed as outlined in the letter of the president of the University, Dr. H. H. Lowry, under date of May 12, 1914, now read and made a part of the record."

4. Secretary North visited Peking in November, 1914, and conferred with representatives of the four missions. December 11, 1914 The Secretaries met, J.L. Barton acting as chairman and secretary, and carefully reviewed and revised the suggestions of the Union Committee as to changes in Charter and By-Laws - and the following action was taken:

"It was VOTED that this Certificate of Incorporation and By-Laws as here amended be approved as a whole and submitted to the respective Boards interested for their consideration.

VOTED that Dr. North be appointed to lay the matter before the Board of Trustees of the Peking University.

VOTED to recommend that the co-operating Boards be asked to nominate four members each to serve upon the new Board when organization is complete, and in the meantime to act as a Committee of Conference in the consideration of all questions relating to the Boards and the proposed University.

VOTED that a copy of the report of this Meeting with its recommendations be sent to the London Missionary Society."

5. The subsequent proceedings were carried out according to agreements and instructions, the Trustees of the University having before them all documents in the case and securing the change of Charter and of By-Laws

in accordance with the agreements between the Missions on the field and action by the Boards at home.

These agreements having been presented to the Methodist Board in due course, favorable action being taken with them as underlying facts in the case, it will be necessary, should any modification of these agreements be sought, to secure consideration by that Board before the Trustees representing it can be free to act.

Please note

Section 2, Item 3

Page 3, Roman I, and Item marked "1st"

Section 3, paragraph 3.

72 During the discussion the following amendments to the second resolution of the report of the Committee were agreed to, namely: *See page 16 Item 66.*

1. That the second resolution should be introduced with the words "provided the Board of Foreign Missions of the Methodist Episcopal Church approves," and

2. In connection with the naming of the personnel of the Commission on Site in the same resolution there be added, following the designation of the United States Minister, the words "or some other representative of the United States Legation;" also at the end of the list of names designated there be added "and such other members as the Executive Committee shall nominate."

73 The two resolutions of the Committee's report were then adopted in the following form:-

2. Provided the Methodist Board of Foreign Missions

approves, that before any purchases be made or any plans outlined, we secure from a Special Commission hereby appointed, consisting of

The United States Minister at Peking,
or some representative of the United
States Legation,

Roger S. Green of the China Medical
Board of the Rockefeller Foundation.

Chang Bo Ling

Dr. Edward C. Lobenstine, Secretary of
the China Continuation Committee,

or such of them as well act, and such other members as the Executive Committee shall nominate a report as to the best site for Peking University, and especially as to whether, in their judgment it should be located within or without the City Walls, together with the reason therefor,

and any recommendations that they may deem of importance.

The third resolution was adopted unchanged in the form presented by the Committee as follows:

- 74 54
3. That the Board retain the services of Messrs. Shattuck and Hussey as architects on the following basis:-

That they are to act as our architects and confer with any commission that may be appointed and make any preliminary sketches which

may be desired by us or such commission, without remuneration except the actual disbursements, and in addition thereto, they will make complete designs and specifications and do the field superintendence of any building or buildings we may desire to construct, for a remuneration of 7 1/2% on the cost of such building, it being understood that the retaining of them for the general plans shall not bind us to retain them for the construction of any building and it being further understood that if we retain them for the construction of any buildings, it shall not bind us to retain them for future buildings.

75 Communications to the Secretary:

F. M. North, as Secretary of the Board of Trustees, presented the following communications:

1. From Arthur Perry and E. M. McBrier expressing regret at being unable to be present.
2. A letter from William H. Gleysteen, dated Peking, China, April 4th, 1917, presenting the resignations of the following members of the Faculty of Peking University:

76 Miss Alice Terrell, as professor of Mathematics in the College of Liberal Arts of Peking University.

T. H. Chen, as registrar and Professor of Mathematics in the College of Liberal Arts of Peking University.

Harry Edwin King, as vice president of Peking University, Dean of the College of Liberal Arts

and Professor of History, International Law, and Political Science, (Dr. King's resignation is dated January 24th, 1917.

It should be noted that the Trustees have taken action subsequent to this resignation recognizing Dr. King as Dean of Arts College at Peking.)

Edna A. Haskins King, as professor of English and Latin in the College of Liberal Arts, Peking University.

It was directed that these resignations be placed on file subject to the action taken at the meeting of the Trustees April 10th, 1917, in connection with the other resignations from the Faculty, namely: that "pending formal organization of the Faculties of the University, those resigning be requested to continue their services in their present capacity."

3. Portions of letters from Dr. Frank D. Gamewell, Secretary of the China Educational Association and Dr. H. H. Lowry, Acting President of the University, were read for the information of the Trustees.

Report of the Secretary

77 The Secretary reported from personal and written assurance by Mr. F. H. Hawkins of the London Missionary Society on behalf of that organization, that the purpose of that Society was to accept in every particular the basis of participation, as that basis has been stated and accepted by the other Boards, and that he had therefore, pursuant to instructions, communicated

this fact to these Boards for action on the application for recognition as a participating organization. He stated that formal notification had been received that the American Board, the Presbyterian Board and the Methodist Episcopal Board had taken action favorable to the recognition of the London Missionary Society as a participating body in Peking University.

On motion it was voted:

That the three Boards concerned, having acted favorably on the admission of the London Missionary Society to participation in the University, the Trustees do now recognize the London Missionary Society as a participating organization.

On motion it was also voted:

That in view of the action recognizing the London Missionary Society as a body in full participation in the University, R.K.Evans and J.D.Liddell, members of the London Missionary Society's Mission in North China, be elected members of the Board of Managers.

Report of the Committee on Nominations

A.J.Brown, Chairman of the Committee on Nominations, reported on behalf of the Committee as follows:-

1. Presidency of the University.

In accordance with the authority given the Committee at the last meeting, the presidency had been offered to Rev. Edward C. Lobenstine, D.D., of Shanghai, China, now serving as Secretary of the China Continuation Committee. This call to the presidency of the University had been sent forward by mail, and Dr. Lobenstine requested to cable his answer. It was still too early for a reply, so that no word had come

to hand, as to Dr. Lobenstine's decision.

On motion it was unanimously voted to ratify the action of the Committee.

2. Secretaryship of the Trustees.

79 A. J. Brown, as chairman of the Committee on Nominations stated that Dr. North has expressed a wish to be relieved of the secretaryship of the Trustees, feeling that it would be better that someone not officially identified with the missionary administration for North China should hold this office. The Committee, accepting Dr. North's resignation with regret, nominated Dr. George Heber Jones as Secretary of the Board of Trustees.

80 On motion George Heber Jones was elected Secretary of the trustees of Peking University.

Afternoon Session

On motion it was voted that when we adjourn, it be to meet at 2:30 P.M. and that the report of the Committee on the relation of the Woman's Educational Work in the University be the order of the day immediately following the opening of the session.

By consent Henry W. Hodge, Edward Lincoln Smith and A. J. Brown were excused from further attendance at the morning session, and William V. Kelley was excused from further attendance for the day because of necessary engagements elsewhere.

Miscellaneous Business

- 81 1. Action in re-opening the University in 1917.

The Secretary reported that the communications

received from the Board of Managers seemed to require action as to the desirability of opening the University for regular work under a unified organization in the fall of the present year. The desirability of an early inauguration of the practical co-operation in providing a university curriculum and establishing classes was recognized. At the same time, there appeared to be no suitable buildings on the acquired land for the use of classes and the expediency of utilizing the only buildings available, namely: those of the Methodist Compound, is questioned, even though such buildings might be made available. While no direct request is made of the Trustees to give direction at this point, some action seems to be necessary.

On motion the following resolution was adopted:

RESOLVED: That in the judgment of the Trustees it is impracticable to bring the students of the University classes together at any central place for study and class work in the fall of this year; and

That the Board of Managers be advised to proceed without readjusting the present arrangement of the schools, to establish the university curriculum on a tentative basis, to standardize courses of study and complete other necessary details involved in the unification of the instruction and the practical working out of the university courses and classes; and

That report be made as early as possible to the Trustees for action.

2. Professor Moore takes the chair.

Dr. Merrill, finding it necessary to withdraw from

the meeting for the day, was excused, and Prof. Edward C. Moore elected temporary chairman.

3. Defining work of the Executive Committee.

82 James L. Barton called attention to the necessity of defining the work of the Executive Committee, and after discussion on motion it was voted:

61 That the Executive Committee at any meeting in which at least three of the co-operating Boards are represented, shall have authority to act for the Board of Trustees ad interim in all matters not involving questions of policy, or the expenditure of money in excess of One hundred dollars (\$100) except when specifically instructed to do so by the Trustees.

62 On motion it was also voted that in view of the fact that the London Missionary Society will temporarily be without a representative on the Executive Committee, that the Executive Committee be requested to invite Dr. J. H. Jowett, a member of the Board of the London Missionary Society, to sit with them in their sessions at the discretion of the Committee in behalf of that Society.

An adjournment was taken at 12:45 noon.

AFTERNOON SESSION

83 The Board of Trustees of Peking University met at 2:30 P.M. in the Assembly Room of the Methodist Board of Foreign Missions, Professor Edward C. Moore in the chair.

Bishop James W. Bashford led in prayer.

There were present: Edward C. Moore, James L. Barton, Edward Lincoln Smith, Miss Alice M. Davison, Mrs. J.M. Avann, Frank Mason North, John F. Goucher, and George Heber Jones.

RELATION OF WOMAN'S COLLEGES TO THE UNIVERSITY

fit The order of the day, being the consideration of the relationship of the North China Union Woman's College and the Woman's Medical College of Peking, to Peking University, was taken up. Mrs. J. M. Avann, chairman of the Committee on Woman's work, presented the following report: -

It is the judgment of the committee appointed to consider the matter of the relation of the North China Union Woman's College and the Woman's Union Medical College to the Peking Federated University, that the said colleges should be affiliated with the Peking Federated University and that the management of the affairs of the Colleges should be in the hands of a sub-committee of the Board of Trustees of the University in America in co-operation with a corresponding sub-committee of the Board of Managers on the field.

We request that the Board of Trustees of Peking Federated University include in its membership, one representative each from the three Women's Boards

co-operating in the support of the said Women's Colleges, and that provision be made if practicable that these members be nominated by their respective Boards.

We recommend:

- A. That the sub-committee in the Board of Trustees for the management of the North China Union Woman's Colleges consist of the women of the Board of Trustees and of two other members elected by the Board of Trustees.
- B. That each co-operating denomination provide not less than \$15,000 for property needs for the two Woman's Colleges.
- C. That for the North China Union Woman's College, each co-operating denomination contribute not less than \$600 annually toward the running expenses and provide at least two American members of the Faculty.

This report was discussed at length and on motion it was voted:

That this Board approve of the general plan presented for the affiliation of the North China Union Woman's Colleges at Peking with the University, and refer the subject to the Woman's Boards interested for their consideration and for the working out of details in consultation with the Trustees Committee.

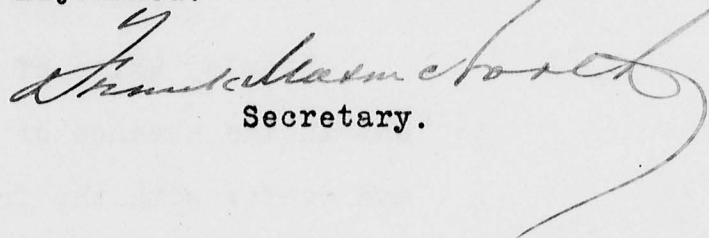
Action on that part of the report relating to the Medical College was deferred.

85 During the discussion Dr. McLean, Director of the Peking Medical College of the China Medical Board, on the invitation of the Trustees, was present and spoke on the outlook for Woman's medical education.

Adjournment

It was moved that the Trustees adjourn to meet on June 21st at 3 P.M., and that the Secretary be instructed to make any readjustment in the hour of meeting as may seem desirable in view of the engagements of the members of the Board of Trustees.

Adjourned.


Secretary.

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MINUTES, TRUSTEES, PEKING UNIVERSITY.

The Trustees of Peking University met June 21, 1917 at 2:30 at the Interdenominational Missionary Headquarters, 25 Madison Avenue, New York City, following being present:

American Board.	James L. Barton
Presbyterian Board.	William P. Merrill Henry W. Hodge
Methodist Episcopal Board.	Frank Mason North William V. Kelley John F. Goucher
Co-opted Members.	Miss Alice M. Davison Mrs. J. M. Avann Bishop Luther B. Wilson E. M. McBrier George Heber Jones

Stanley White of the Presbyterian Board was present in the absence of A. J. Brown, and invited to sit and confer with the Trustees.

The President of the Board, William P. Merrill, presided and Bishop Wilson led in prayer. The Minutes of the meeting of May 14, 1917, having been sent by mail to the Trustees, were taken as read and approved.

Communications to the Secretary.

Letters of regret at inability to be present were reported from A. J. Brown, J. L. Severance, Mrs. George M. Clark, Edward C. Moore, and Edward Lincoln Smith.

The Secretary presented a new Minute Book with the Minutes from March 8, 1916, the first meeting of the Trustees under the revised articles of Incorporation, to the present date copied in.

Report of the Executive Committee.

In the absence of the Chairman of the Executive Committee, the Secretary presented the report of the Executive Committee with the Minutes of their meeting. He also reported an informal Conference of the Executive Committee held today in which its recommendations were perfected for submission to the Trustees.

It was voted that copies of the Minutes of the Executive Committee be mailed to all the Trustees and that a digest of the Committee's Minutes, including all actions taken, be presented to the Trustees for inclusion in their Minutes.

The following report of the actions taken by the Executive Committee was then presented.

The Executive Committee would report that it met for organization May 28th, 1917, and Edward Lincoln Smith was elected Chairman and the Secretary of the Board of Trustees, George Heber Jones, was invited to serve as Secretary, subject to approval by the Trustees. To bring this matter formally before the Trustees, the Executive Committee recommend that a By-Law be adopted, providing that the Secretary of the Board of Trustees shall serve as Secretary of the Executive Committee and unless it be otherwise directed, he with the Chairman of the Executive Committee shall give effect to the actions of the Committee.

The Executive Committee also recommend that a By-Law be drafted to cover the organization and function of the Executive Committee and the Chairman and Secretary of the Executive Committee were instructed to prepare such By-Law and propose it to the Trustees.

By-Laws covering both these matters have been prepared and will be submitted.

Full consideration was given to the Appointment of the Commission on Site. The personnel of the Commission was perfected in harmony with the instructions of the Trustees and action taken for the preparation of a letter to the Commission-

June 21
1917

ers defining the work desired by the Trustees. The Executive Committee have added the name of Dr. Paul S. Reinsch, United States Minister to China, to the members of the Commission and desire ratification of their action by the Trustees. The addition of the name of Dr. Reinsch to the Commission was approved by the Trustees.

In harmony with the above action the Minutes of the Executive Committee for its meeting held May 28th, 1917, are appended.

See "Document A.")

Resolutions from the Methodist Episcopal Board.

The Secretary reported receipt of a letter from Frank Mason North, Corresponding Secretary of the Board of Foreign Missions of the Methodist Episcopal Church, enclosing the resolutions adopted by the Executive Committee of the Board in the matter of the review of the question of the location of the University. The resolutions are as follows:

Resolutions passed by the Executive Committee of the Board of Foreign Missions of the Methodist Episcopal Church at the meeting held June 14th, 1917.

RESOLVED that the Executive Committee instruct the Trustees elected by this Board to act as the Trustees of Peking University to report the position of the Board as stated in the following Resolutions:

First - RESOLVED that the Executive Committee finds no sufficient grounds for modifying the conviction of the former Trustees of Peking University and that of the former Board of Managers on the field and of the Methodist Board of Foreign Missions, that the location for the University, accepted up to a recent date by all the parties in interest, is strategic and desirable for a Christian University in the capital of China, and that there are very important reasons of policy in which the Government as well as the Missions are interested for holding to the original location.

Second - RESOLVED that the difficulties found in acquiring the necessary property both

as to the actual purchases and the marked increase in cost are recognized and bring into consideration questions as to location which did not exist in the earliest period of negotiations.

Third - RESOLVED that while adhering to the conviction that the present site is eminently desirable provided it is actually available and would be preferred as against any other site within or without the city up to this time suggested, the Executive Committee agrees that under the conditions now existing, the proposal of the Trustees that an impartial Commission shall be appointed to examine the question of location and to report to the Trustees its findings is desirable.

Fourth - RESOLVED that the Executive Committee would request that when such report is secured, it be submitted to the Boards entering into the original cooperation, for their consideration.

Fifth - RESOLVED that this action be reported to our North China Mission, through which, the original proposals of the Board of Managers of the Peking University were brought to this Board for action.

Sixth - RESOLVED that the Executive Committee strongly advises that the Trustees instruct the Commission, should it be appointed, to confer freely with the American Minister to China, Dr. Paul S. Reinsch, because of his representative position, as well as because of his close knowledge of the attitude of the Chinese Officials.

(Signed) FRANK MASON NORTH,
Secretary.

Letter to Commissioners on Site.

A letter to be sent to the Commissioners on Site was then considered and on motion approved as follows:

Letter to Commissioners on Site:

To the Members of the Commission.

Greeting:

The Trustees of Peking University have reached a point in the development of their enterprise, in which it is deemed wise that

the matter of the location and site should be carefully considered and reviewed by a special commission selected for that purpose. To this end they have agreed to constitute such a commission to consist of Bishop Herbert Welch, LL.D., Chairman, of Seoul, Chosen; Hon. Paul S. Reinsch, United States Minister to China; Rev. J. C. Garritt, D.D. of Nanking; Hon. C. T. Wang, of Peking; Mr. F. H. Hawkins now in China; and Mr. Roger S. Greene, of Peking; and invite them to render this service and such as accept, provided they number not less than four, are hereby appointed such Commission.

By action of the Trustees taken at their meeting held in New York City, May 14, 1917, the purpose of the Commission was broadly stated to be that of preparing a "report as to the best site for Peking University and especially as to whether in their judgment, it should be located within or without the city walls, together with reasons therefor and any recommendations that they deem of importance."

In explanation of their action, and for the guidance of the Commissioners in their work, the Trustees would state that the question of site becomes important at this time because, being now on the threshold of a much larger development of the University under its reorganization, an impartial opinion on the broad question of the location, size and practicability of the site will be of great value to the Trustees. In pursuance of the earlier plans for the University, portions of a plot have been purchased inside the walls of the city and are now held by the Trustees. The Board of Managers on the field urge the purchase of the remaining plots in this locality in order that the completion of the site for the location of the University at this point may be perfected. The Trustees now confront the question of availability, growing out of the great number of small holdings in this plot, and of unexpected cost, both because of the increase of price, and the apparent necessity for a larger area, which have brought into consideration the primary question of location.

It is the desire of the Trustees that the University be located in such a situation that its work can be carried on most effectively and that it shall worthily represent Christian education and be impressive both in its location and equipment and satisfactory to the Chinese Government as far as possible, and thus able to command the respect and challenge the good opinion of the Chinese people.

To this end the Trustees would ask the Commission to make a study of the whole situation and to give opinion on the desirability of a site within the walls of the city of Peking, as compared with one outside the walls, in view of all the factors involved. The Trustees would ask the Commission then to view the locality or localities which in their judgment promise the largest usefulness to such a University and if possible, make recommendation as to any specific site, and the area which in their judgment will meet the requirements of the case.

In addition to the matter of site, there may be other matters which may come under the view of the Commission, and should such be the case, the Trustees would be grateful for any further expression of opinion.

With a deep sense of the large service that the Commission will thus render to what it is hoped will become an institution of wide reaching and constructive influence in the life of the Chinese people, the Trustees would commend these questions to the Commission, assuring them of their prayers that the presence of the Spirit of God may be in all their conferences together, and also of the deep interest with which the outcome of their investigation will be awaited.

On behalf of the Trustees of Peking University.

It was voted that the necessary expenses of the Commission be authorized and that the President and Secretary communicate with the Commissioners personally regarding such details as are not covered in the letter of instructions.

It was voted that any further details in connection with the work of the Commission be referred to the Executive Committee with power.

Amendments to the By-Laws.

1. The Executive Committee presented for adoption the following By-Law which having been proposed at a previous meeting, was adopted.

Executive Committee.

1. There shall be an Executive Committee consisting of not less than five and not more than seven members of the Board of Trustees, including the Executive Secretaries of the Cooperating Boards, and the President of the Board of Trustees; the remaining members of the Executive Committee shall be appointed by the President.

2. This Executive Committee shall have authority to act for the Board of Trustees ad interim in all matters not involving questions of policy or the expenditure of money in excess of \$100 except when specifically instructed to do so by the Board of Trustees.

3. The Executive Committee shall elect a Chairman from among its members; the Secretary of the Board of Trustees shall serve as secretary of the Executive Committee and unless it be otherwise directed, the chairman and secretary of the Executive Committee shall give effect to the actions of the Committee.

4. At least three of the cooperating Boards must be represented in any meeting of the Executive Committee in order to give validity to the actions of said meeting.

Finance Committee.

1. The Finance Committee acting under the direction and control of the Board of Trustees shall have authority in the investment and management of all funds of the Board.

Other Standing and Special Committees.

1. The Board of Trustees may appoint such other standing or special committees as they may from time to time deem necessary.

2. Annual Meeting of the Board.

It was voted that the date for the annual meeting of the Board of Trustees be fixed for the Thursday following the second Wednesday in the month of April of each year.

3. Power of Proxy.

James L. Barton made announcement of the following amendments to the By-Laws to be acted upon at the

next meeting.

Any of the participating mission Boards may appoint one person only to represent it at any meeting of the Executive Committee or of the Board of Trustees in place of any official representatives who may not be able to attend and that such proxy shall have in such meeting all of the privileges and authority belonging to any member.

4. Regrouping By-Laws in Paragraphs.

It was voted that the Executive Committee be instructed to regroup and number the paragraphs of the By-Laws under proper headings.

Election of George Heber Jones, as co-opted Trustee.

James L. Barton moved and it was voted that George Heber Jones be elected a co-opted member of the Board of Trustees.

Minutes, Meeting of Board of Managers, April 4, 1917.

The Secretary presented the Minutes of the Board of Managers for their meeting held in Peking, April 4, 1917, and forwarded to the Trustees by William Gleysteen, Secretary.
(See Document B)

Attention was called to the election by the Managers of R. K. Evans and J. D. Lidell as coopted members. The Secretary of the Trustees was instructed to make record of the receipt of the communication and to advise the Managers that R. K. Evans and J. D. Lidell were elected members of the Board of Managers at the Trustees meeting held May 14, 1917, and that they became legally members of the Field Board at that date.

Appointment of Louis E. Wolferz to the University.

The Board of Managers make request for the appointment of Dr. Louis E. Wolferz of Brooklyn, New York to the Department of Modern Languages, and the Secretary presented a cable from Acting President Lowry, dated Peking, June 12, asking for immediate appointment. This raised the question of the method and plan of the Trustees in the appointment and sending out of new candidates to service in the University, and after consideration it was voted:

1. That the Executive Committee be instructed to give consideration to a policy and plan for the appointment of new missionaries to service in the University and to report back to the Trustees their recommendations.
2. That the question of the appointment of Dr. Wolferz be referred to the Executive Committee with power.

Appointment of a Finance Committee.

The provision in the By-Laws for the appointment of a Finance Committee was considered and it was voted that for the present all matters of financial character be referred to the Executive Committee for consideration and action if within the limits of the Executive Committee's power; if not within the limitations of the Executive Committee they be considered by the Committee and referred back to the Trustees, with recommendation for action.

Relation of Woman's Work.

Mrs. J. M. Avann, on behalf of the Committee on Woman's Work reported that the whole question was still under consideration and that no definite report was possible at this time.

Adjourned subject to the call of the
Executive Committee.

Geo. Heber Jones
Secretary.

DOCUMENT A.
MINUTES EXECUTIVE COMMITTEE
OF THE
TRUSTEES OF PEKING UNIVERSITY

MAY 28 1917

The Executive Committee of the Trustees of Peking University met Thursday, May 28th, 1917, at three P.M. at the Missionary Headquarters, 25 Madison Ave. New York City, the following being present:-

William P. Merrill	Frank Mason North
Arthur J. Brown	Edward Lincoln Smith
George Heber Jones, Secretary of the Trustees.	

The President of the Board of Trustees, William P. Merrill called the meeting to order and led in prayer.

Organization

On motion Edward Lincoln Smith was elected
Chairman of the Committee.

In the matter of the Secretaryship the following
resolutions were adopted:

1. That the Executive Committee recommend to the Trustees that the Secretary of the Board of Trustees serve as Secretary of the Executive Committee, and unless it be otherwise directed, the Chairman and the Secretary of the Executive Committee, shall give effect to the actions of the Committee.

2. That the Chairman and Secretary of the Executive Committee be instructed to draft a By-Law to cover the organization and functions of the Executive Committee and propose it to the next meeting of the Trustees.

Number of Trustees.

During the discussion of the Secretaryship the provisions of the Charter concerning the number and classification of the Trustees were reviewed. F. M. North called attention to the fact that in the organization of the Trustees under the amended Charter, the three cooperating Boards, American, Methodist and Presbyterian, constitute the Trustee electing bodies, but associated with them are co-opted members who take the place of the nine original Trustees. The three Trustee-electing bodies have power to admit other organizations, determining the number of their representatives on the basis of the extent of their participation, these newly admitted participating bodies standing on the same basis as the three original Boards, and the admission of such newly participating organizations does not reduce the number of co-opted Trustees. From the provisions of the Charter and the By-Laws it is evident that the number of Trustees is not necessarily limited to the twelve representatives of the three original Boards plus the nine co-opted members, that is, twenty-one, but it is determined by the number of Trustees from the recognized participating bodies plus the co-opted Trustees. The total number of Trustees will therefore vary from time to time, being determined by the number of representatives from the participating bodies plus the number they may have elected to co-opted relationship. The Board

of Trustees has power, under the present Charter, ^{2x} MAY 21 1918
to co-opt nine members. As it has elected five in
this class, it still has the privilege to elect
four more.

After further discussion A. J. Brown moved and
it was voted that the Executive Committee recommend
that George Heber Jones be elected to co-opted mem-
bership in the Trustees.

Communications from the Secretary.

The Secretary reported receipt of a letter from
James L. Barton expressing his regret at being unable
to be present at the meeting of the Committee.

Items of Business.

1. Appointment of Commission on Site.

The matter of the appointment of the Commission
on Site referred to the Executive Committee by the
Board of Trustees at their meeting May 14th was
taken under consideration. In view of the changed
situation as regards the service of Dr. Lobenstine
on this Commission due to his being nominated to
the Presidency of the University, the Committee
agreed that it would be wise not to ask Dr. Loben-
stine to serve on this Commission.

In the course of the discussion F. M. North
raised the question as to the comparative efficiency
of a Commission on ^{Site} selected from men resident in or
near Peking and one made up of members from a
broader and more distant area of selection. The

phases of the question pro and con, were canvassed very fully and frankly by the members of the Committee and it was agreed that before submitting the matter in final form to the proposed commission for final consideration, it would be well to secure additional light which might be given by influential men who have visited Peking and are conversant with the University situation. Among the names suggested were those of William Adams Brown, Henry Sloane Coffin, William I. Haven, Wallace Buttrick, and Robert Spear.

It was also suggested that data was undoubtedly on the way from China which might clear away some of the difficulties which pertain to the present situation. In view of these facts the Executive Committee agreed that it would be wise, while proceeding with the work of selecting a commission to lay before them full and careful instructions both as to the purpose of the Trustees in seeking the service desired and the situation as any additional light or knowledge may modify it.

At the conclusion of the discussion it was voted as follows:

1. That we invite the following named persons to serve as a "Commission on Site."

Bishop Herbert Welch, LL.D., Seoul, Korea,
Chairman.

The Rev. J. C. Garritt, D.D., Nanking, China.

Hon. C. T. Wang, Peking, China.

Mr. F. H. Hawkins, Secretary of the London
Missionary Society, Now in China

Mr. Roger S. Greene, Resident Director of
the China Medical Board, Peking, China.

Hon. Paul S. Reinsch, United States Minister,
Peking, China.

Ex- MAY 28 1918

2. That the Chairman and the Secretary of the Executive Committee prepare a letter of instructions for the Commissioners based on the actions previously taken and the resolutions to be submitted to the members of the Executive Committee for suggestion and amendment, and when perfected, to be sent to the Commission.

3. That the Chairman and Secretary make arrangements for an informal conference of friends who have been in Peking and could give light on the missionary educational situation, to meet with the Trustees.

2. Other Items of Business.

F. M. North reported the receipt of the Minutes of the last meeting of the Board of Managers in Peking and it was decided to defer consideration of them until the next meeting of the Executive Committee.

The Secretary was authorized to purchase a permanent Minute Book for the Trustees and one for the Executive Committee.

Concerning the time of the next meeting of the Trustees, the Secretary reported that he had received communications from the Lay members of the Trustees as to their preference in the matter of the hour of the meeting of the Trustees, and that three had expressed themselves as in favor of an afternoon and three in favor of a morning meeting. The matter of the hour as between morning and afternoon, is therefore still undetermined. On motion it was decided to call the next meeting of the Trustees for 11 o'clock on the morning of June 21st.

The meeting then adjourned.

(Signed) *Geo. Herbert Jones*
Secretary.

DOCUMENT B.

Minutes of the Meeting of the Board of Managers.

The Board of Managers met at the home of Dr. H. H. Lowry, Peking, China, April 4th, 1917. The following were present:-

H. H. Lowry, G. D. Candlin, C. H. Fei, G. D. Wilder, C. H. Fenn, W. T. Hobart, Miss L. Miner, H. S. Galt, C. W. Young, C. Ogilvie, H. E. King, G. Lowry, O. J. Krause, W. H. Gleysteen.

The meeting was opened with prayer by Dr. Young. The minutes of the meeting of January 24th were read and approved. A letter from Dr. R. E. Dilley was read, in which he appointed W. H. Gleysteen as his proxy.

Voted that we request the Board of Trustees to confirm our cooption of R.K. Evans and J.D. Lidell as members of the Board of Managers until such time as the relation of the London Mission of Peking University be decided.

Voted that the following cable from the Secretary of the Board of Trustees be placed on the Minutes:-

"Lowry, Peking. Trustees elected H.H. Lowry Emeritis and Acting President of the University. The Deans, Galt, King and Hobart: Treasurer, O.J. Krause." The report of the Curriculum Committee was accepted and adopted seriatim. A slight modification was made in that two hours of Bible are to be given and one hour taken from English. The modified report is as follows:

1. That the six years comprised within the University Curriculum be divided as follows:-

a. Three years of Preparatory or Junior College, consisting of the two Departments, Literary and Scientific.

b. Three years of specialized studies in the four (4) following Senior Colleges, College Arts, College of Science, College of Education, and College of Theology or Religion.

2. That the degree of B.A. be given to any student completing any of the above four courses of study.

The degree of B.Sc. will be offered in the College of Science as an alternative to the B.A. degree.

3. Advanced study for the higher degrees will be provided for in the Graduate College in which one year of study will be the minimum required for the M.A. degree, and three years for the Ph.D. degree. In the College of Theology the degree of B.D. will be offered as an alternative to the M.A. degree.

4. A tentative Course of Study for the Junior College having been submitted by Dr. Galt, and revised in certain particulars, it was agreed that:-

The Junior College Course of Study with modifications as above be recommended to the Board of Managers for use in the coming year.

5. That the name of Louis E. Wolferz be brought before the Board of Managers with the idea of recommending him to the Trustees for appointment this coming autumn in connection with the Modern Language Department of the University.

6. A tentative curriculum for the First Year's Study in the Colleges of Arts, Science, and Education, based upon that of the Government University, and also submitted by Dr. Galt and agreed to with certain modifications. And it was resolved that the Senior College Courses, as outlined in Arts, Science, Education and Theology, be tentatively submitted to the senior classes of the Junior College in order to find out approximately the number of students electing the respective courses.

7. In response to any enquiry from the Property and Finance Committee as to the probable number of students for which class room accommodation would be required the ensuing fall the following approximate computation was made:

Entering Class	-	90	
Second Year	-	76	Preparatory or
Third Year	-	<u>63</u>	Junior College.
		229	
Senior (new)	-	30	
Senior (old)	-	26	
College of Theology	-	<u>25</u>	
Total	-	310	

PEKING UNIVERSITY, JUNIOR COLLEGE,COURSES OF STUDY

LITERARY COURSE

First Year

	Hours
Bible	2
English	7
Latin)	
Greek) Elect	4
German) one	
French)	
History	4
Physics	4
Chinese	4
	<u>25</u>

SCIENTIFIC COURSE

	Hours
Bible	1
English	8
Latin)	
Greek) Elect	4
German) one	
French)	
Trigonometry & Surveying	4
Physics	4
Chinese	4
	<u>25</u>

Second Year

Bible	2
English	5
Latin	
Greek Elective	
German cont	4
French	
Modern History	3
Political, Science Elect	
Chemistry	4
Chinese	4
Economics	2
	<u>24</u>

Bible	1
English	6
Latin	
Greek Elective	
German cont	4
French	
Analytic Geometry	3
Physiology	3
Chemistry	4
Mechanical Drawing	2
	<u>23</u>

Third Year

Bible	2
English	1
Latin	
Greek Elective	
German cont	3
French	
Modern History-Elect	
History of Philosophy	3
Sociology	2
Chinese	3
Ethics, Logic	3
Psychology	3
	<u>23</u>

Bible	1
English	5
Latin	
Greek	
German	3
French	
Higher Algebra	2
Organic Chemistry	3
Biology	3
Geology	3
Psychology	3
	<u>23</u>

PEKING UNIVERSITY, SENIOR COLLEGESCOURSES OF STUDY

The SENIOR COLLEGES shall be four in number.

The School of Theology
The School of Education
The School of Arts
The School of Science

The Course of Study in the School of Theology will extend over four years.

The courses in the other three schools will extend over three years.

A student belonging to any department or may choose his elective studies from any other department or school, subject to the approval of the Dean.

The courses listed below are for the first year only. The Courses for the following years will follow a similar arrangement of required and elective studies.

<u>College of Theology</u>		<u>College of Education</u>	
(Course of study as outlined in the Catalogue already published.)			Hours
		Principles of Education	3
		Psychology of Education	3
		Methods of Teaching	3
		Electives	6
		Chinese composition	1
<u>COLLEGE of ARTS</u>		<u>College of Science</u>	
Department of Philosophy	Hours	Department of Mathematics and Astronomy.	
Chinese Philosophy	3	Calculus	3
History of Chinese Literature	3	Spherical Trigonometry	3
Advanced Psychology	3	Theory Functions	3
Electives	6	Electives	6
Chinese Composition	1	Chinese Composition	1
Department of Chinese Literature		Department of Physics	
Chinese Etymology	3	Advanced Physics	3
History of Chinese Literature	3	Electricity	3
Chinese Prosody	3	Mechanics	3
Electives	6	Electives	6
Chinese Composition	1	Chinese Composition	1

Department of Western Literature

English Prose	3
History of English Literature	3
Rhetoric	3
Electives	6
Chinese Composition	1

Department of History and Political Science

History of Europe	3
History of Asia	3
Political Science	3
Electives	6
Chinese Composition	1

Department of Sociology and Economics

Economics	3
Anthrophology	3
Sociology	3
Electives	6
Chinese Composition	1

Department of Chemistry

Advanced Inorganic Chemistry	3
Advanced Organic Chemistry	3
Qualitative Analysis	3
Electives	6
Chinese Composition	1

Department of Biology

General Biology	3
Invertebrate Zoology	3
Botany	3
Electives	6
Chinese Composition	1

Department of Geology and Geography

Advanced Geography	3
Advanced Geology	3
Geology of China	3
Electives	6
Chinese Compositions	1

Voted that a parallel course in education be given in the Yu K's this coming fall if practicable.

Voted that we approve of the courses for the senior colleges with a modification that one hour of "religion" be withdrawn and placed among the electives.

A report as a whole was adopted.

The report on the Chinese name of the University was referred back to the Curriculum Committee.

The report of the Property Committee on the feasibility of housing the University students this coming fall in Chinese buildings belonging to the University was referred back to that Committee and the Curriculum Committee to report a practical scheme as soon as possible.

Messrs. E. J. Winans, L. C. Porter and C. Ogilvie were elected as a committee to consider the possibility of having the North China Union Language School become a part of the University.

Voted that we authorize the Cross and P design be sued as the Athletic design for this season.

Voted that a combined Commencement be held for the graduates of the Yu K's, and that diplomas be given the graduates.

Voted that a committee consisting of the Deans and Treasurer take up the question of fees.

The question of whether English or Chinese be used was referred to the Curriculum Committee.

Voted that the Treasurer pay for current expenses from the University funds.

(Signed) Wm. H. Gleysteen,
Secretary.

*For Minutes of the Executive Committee
July 18, 1917 See page 280.*

MINUTES, TRUSTEES PEKING UNIVERSITY

The Trustees of Peking University met September 21st, 1917, at 2 P.M. at the Interdenominational Missionary Headquarters, 25 Madison Avenue, New York City, the following being present:

American Board:	James L. Barton Edward C. Moore
Presbyterian Board:	Arthur Judson Brown
Methodist Episcopal Board:	Frank Mason North John F. Goucher
Co-opted Members:	Edward Lincoln Smith George Heber Jones.

The meeting opened with prayer by John F. Goucher.

In the necessary absence of the President of the Board, James L. Barton was chosen temporary chairman.

The Minutes of the meeting of the Trustees of June 21, 1917, after minor corrections were approved.

1. Communications to the Secretary.

(1) Letters of regret at inability to be present were reported from J. L. Severance, Arthur Perry, Mrs. J. M. Avann, H. A. Ingraham, and Miss Alice M. Davidson.

(2) The secretary was instructed to make record of the fact that Henry W. Hodge, representative of the Presbyterian Board, is necessarily absent in the service of the nation, serving on the staff of Gen. Pershing in France and that the Trustees excuse him from attendance indefinitely provided it is agreeable to the Presbyterian Board.

2. Report from Executive Committee.

136

The Secretary presented the Minutes of the meetings of the Executive Committee held July 18th and Sept. 21st and the following items were considered:-

(See Minutes of Executive Committee, appended Document A)

(1) Nomination to the Presidency of the University.

A. J. Brown, Chairman of the Nominating Committee on behalf of the Executive Committee reported fully concerning the efforts made to find a suitable incumbent for the Presidency of the University and presented a recommendation from the Executive Committee. On motion it was

VOTED: That the report of the Nominating Committee be received and the Committee relieved of further duty in the matter; that the selection of a President for the University be referred to the Executive Committee with power to act if there be unanimous agreement of all the members of the Committee.

(2) Minutes of the Board of Managers.

The Minutes of the meetings of the Board of Managers in Peking for May 28, June 11, and June 22, with the recommendations from the Executive Committee concerning them were presented, and considered. (See Document B) The following actions were taken:

a. The Trustees voted to approve of the election to membership on the Board of Managers of L.C. Porter in the place of H.S. Galt, and C.L. Davis in the place of G.D. Lowry as representatives of their respective missions; and of the Hon. Paul S. Reinsch United States Minister to China as a co-opted member of the Board of Managers. (See Document A)

b. The recommendations of the Board of Managers passed at their meeting held May 28th concerning the relations

of the Union Woman's Art College and the Union Medical College for Women with Peking University were noted by the Trustees and the same referred to the Trustees' Committee on the relations of woman's educational work to the University for consideration and report.

c. Opening of the University.

The Trustees took note of the following action of the Board of Managers.

The curriculum and the property committees reported regarding the use of buildings for the university purposes for the coming year. They reported that the Methodist Mission is willing to have their building used temporarily each student paying \$20 a year for a room in the dormitory. The report was accepted and adopted. The offer of the Methodist Mission was accepted with a note of thanks.

A letter from W. H. Cleysteen, Secretary of the Board of Managers, explaining this action was read and after consideration it was VOTED as follows:

In view of the fact that the Field Board of Managers arranged May 28th to begin teaching in University classes before they could know of the action of the Board of Trustees, May 14th, on this subject and that later information is to the effect that it is expedient that teaching should be begun this year, the Trustees rescind the action of May 14th and ratify the action of the Board of Managers, in providing for the opening of the University this year.

d. Adjustment of Courses of Study.

The action of the Managers at their meeting held June 22nd reconsidered the proposal for a three years Yu-K'o course and it was VOTED

That the Secretary request the Board of Managers to send a definite statement to the Trustees concerning adjustments now in force in the courses of study in the University.

In this connection the action of the Executive Committee in the matter of courses of study reported in their minutes today was approved.

e. Numbering Paragraphs in the Minutes.

It was VOTED

That the Secretary request the Board of Managers to number the paragraphs covering actions taken by them and recorded in their Minutes in a continuous sequence in order to facilitate easy reference.

(3) The recommendation of the Executive Committee concerning the authorization of the Irving National Bank as the depository of the funds of the Trustees was on motion approved.

(4) The Secretary presented a letter dated July 7, 1917, of F. H. Hawkins, Secretary of the London Missionary Society concerning the representation of his Board on the Trustees and Executive Committee. It was

VOTED that we concur in his suggestion that correspondence be had with the Society in London through Mr. Hawkins' colleague, Mr. Lenwood, concerning the temporary service of Dr. Jowett in connection with the Trustees of the University and that we note that the appointment of regular representatives will be taken up on Mr. Hawkins's return to London at the end of this year.

(5) Codified form of the By-Laws.

The action of the Executive Committee concerning the codified form of the By-Laws was approved. (The By-Laws in final form as now adopted are appended to the Minutes for July 18th, 1917, which vide)

3. Report of Acting President Lowry.

The annual report of acting President H. H. Lowry was presented by the Secretary and after consideration it was

VOTED that the report be received and placed on file, that we express our appreciation of the showing there made, and suggest to the President that in making reports concerning the University, in order to avoid confusion concerning the tributary schools and the actual University itself it would be well that the report should clearly define the work of the University, distinguishing between it and any other work to which the President may desire to refer.

4. Definition of Legal Status.

The following definition of the exact legal status of the University recommended by the Executive Committee was presented.

The present charter of "Peking University" is the charter of the "Trustees of Peking University" granted by the Legislature of the State of New York under an act of incorporation passed June 25, 1889, and amended by the Regents of the University of the State of New York dated December 2, 1915, and numbered 2601.

By this amended charter provision was made whereby the Trustees of Peking University, a close corporation, was transformed into a Board of Trustees elected by the cooperating or affiliated Mission Boards to which an additional number may be added by vote of the members thus elected.

This amended charter expresses as the purpose of the corporation "to establish and maintain in Peking, China, a University founded and conducted on strictly Christian and evangelical but not sectarian principles". The corporation under this charter is now proceeding to establish a University according to the above expressed principles comprising the following elements:

1. A College of Liberal Arts for men, which shall be constituted from two specific sources -
 - (a) From the students of university grade classes hitherto studying in Peking University as it existed under the charter previous to amendment.
 - (b) From the students of university grade in the Tungchow College hitherto conducted by three of the

missions cooperating in the present University and under the organization of the North China Educational Union.

2. The students of university grade classes in the Woman's College in Peking in which several missions had already united under the North China Educational Union.
3. The College or department of theology consisting of the theological department formerly belonging to Peking University as it existed under the old charter, and the theological department of the North China Educational Union, in which several missions had already united.
4. Other colleges or departments as organized.

After consideration it was

VOTED that this definition be adopted and be made a matter of record in the Minutes. 92

5. Annual Report of the Treasurer.

The Secretary presented the annual report of the Treasurer of the University, C. J. Krause, showing the balance sheet, property account, current account, new property list and list of all properties. (Document C)

It was VOTED (1) that the report be received, and with the exception of that part relating to property, given to the Treasurer of the Trustees with the request that he examine and report upon it at our next meeting. 93

(2) that those parts of the Treasurer's report relating to property be referred to the Committee on Property for examination and report back to the Trustees. 94

6. Commission on Site.

The Secretary presented a letter from Bishop Welch saying

that he had written Dr. Merrill concerning his own service on the Commission on Site. In view of the possibility of vacancies on the Commission on Site it was

VOTED that power be given the Executive Committee to fill any vacancy on the Commission on Site.

7. Appropriations to the University and a Unified Budget.

The action of the Executive Committee making note of the appropriations thus far made by the Boards and the request sent to the Board of Managers for a combined itemized budget covering the entire work of the University to be placed before the Trustees for consideration and action, was approved.

Adjourned.

Geo. Heber Jones.

Secretary.

DOCUMENT A.

MINUTES EXECUTIVE COMMITTEE

TRUSTEES PEKING UNIVERSITY.

Meeting of September 21, 1917.

The Executive Committee of the Trustees of Peking University met today at 9:30 O'clock at the Interdenominational Missionary Headquarters, 25 Madison Avenue. There were present J. L. Barton, Arthur J. Brown, Frank Mason North, Edward Lincoln Smith, George Heber Jones, and by invitation Bishop James W. Bashford of China, and Dr. Egbert W. Smith, Secretary of the Board of Foreign Missions of the Southern Presbyterian Church.

Edward Lincoln Smith, Chairman, presided. The meeting was opened with prayer by Frank Mason North.

BUSINESS.

1. The Minutes.

The Minutes of the meeting of the Executive Committee, held July 18th, 1917, were approved. *See page 280.*

The Minutes of the informal meeting of the Executive Committee in joint session with the Committee on Nominations held August 10th were presented and it was

VOTED that those items then considered which are matters of permanent record be approved and entered as part of the Minutes of today's meeting. 97

2. Report of Secretary.

(1) Regrets at necessary absence were received from William F. Merrill.

(2) The Treasurer reported that he has deposited the funds of the Trustees in the Irving National Bank, of New York City.

VOTED: To recommend to the Trustees that the selection of the Irving National Bank as the depository of the funds of Peking University be approved and recorded in the form required by the bank. 98

(3) Dr. Louis E. Wolferz under appointment to the University by the Presbyterian Board has been exempted from Military service and granted permission by the Government to proceed abroad. A. J. Brown reported that Dr. Wolferz will sail from San Francisco on September 27th.

(4) Letters from Bishop Herbert Welch concerning service on the Commission on Site and from Mr. F. H. Hawkins, Secretary of the London Missionary Society concerning the representation of his Board on the Trustees and Executive Committee, were presented and the Secretary was directed to transmit them to the meeting of the Trustees this afternoon for consideration.

3. Report of Committee on Nominations.

A. J. Brown reported for the Committee on Nominations. As a result of their search for a competent man, several names were mentioned and given full and careful consideration. The Nominations Committee through its Chairman moved and it was

99 VOTED that we recommend to the Trustees that the choice of a President and a Vice-president, either one or both, as may be deemed necessary, be committee to the Executive Committee with power.

4. Codification of the By-Laws.

The Chairman and Secretary presented the By-Laws arranged in harmony with the instruction from the Trustees in numbered and titled paragraphs. It was

100 VOTED that after a final comparison and checking up with the By-laws in their original form, the codified form be approved as the By-laws of the Trustees.

5. Minutes of the Board of Managers.

101 The minutes of the meetings of the Board of Managers for May 28th, June 11th, and June 22nd, were presented. The Executive Committee gave consideration to the items of business recorded in the Minutes of the Board of Managers and referred them to the Trustees with recommendation for favorable action on the election of L. C. Porter in the place of H. S. Galt, and G. L. Davis in the place of G. D. Lowry as representatives of their respective missions, and of the Hon. Paul S. Reinsch, United States Minister to China as a co-opted member of the Board of Managers.

102 The Executive Committee also recommended to the Board of Trustees that the proposals from the Board of Managers concerning the relation of the Woman's Colleges, Peking University, be referred to the Trustees' Committee on Woman's work for

Consideration and report.

6. Reports of the Acting President and the Treasurer.

Reports of Acting President H. H. Lowry and the Treasurer O. J. Krause were presented, with the understanding that they would be considered in the meeting of the Trustees.

7. Legal Status of the University.

The question of the definition of the exact legal status of the University was considered and referred to J.L. Barton and F. M. North to formulate and present to the Trustees with the recommendation that a definition be adopted. 103

The following items considered at the informal meeting of the Trustees August 10th, were adopted and are entered as part of the record for today.

8. The Presidency of the University.

A. J. Brown Presented the following letter from E. C. Lobenstine.

Shanghai, China, June 11, 1917.

My dear Dr. Brown:

Your letter of April 24th reached me some days ago, and was a great surprise to me, as I had received no intimation from anyone that my name had even been suggested in connection with the Presidency of Peking University. Within a day or two after your letter came I received Bishop Bashford's cablegram of May 23rd.

It goes without saying that I appreciate very deeply the honor which has been done me by the Board of Trustees of Trustees of Peking University and the confidence in me which they have shown. I am of course giving this matter my prayerful consideration, and shall let you have my reply as soon as possible.

I cannot at all foretell what that will be, as there are so many things which need to be considered, especially the question as to whether or not I am led to believe that I can serve the cause that we all have at heart better by remaining in my present position or by going to Peking.

Yours very sincerely,

(Signed) E. C. Lobenstine.

The Communication from Dr. Lobenstine was received with regret.

9. Power to Confer Degrees.

164 J. L. Barton called attention to the action of the Board of Managers in conferring degrees both under-graduate and honorary and inquiring as to whether authority is vested in the Managers or the Trustees for such action. After discussion F. M. North was requested to look into the matter and report on it.

10. Action of the Boards in Making Appropriations.

10 Secretary reported that formal word has been received from the American, Presbyterian and Methodist Boards announcing that \$100 each had been appropriated for a general expense account of the Trustees as per the Executive Committee's action; also that the American and Methodist Boards reported formal action making available the full \$1000 asked for in the unit of participation, and that the Presbyterian Board had deferred action in the matter of the full \$1000, pending the receipt of itemized estimates from the Board of Managers in the field.

Secretary reported that he had written to the Board of Managers requesting an itemized budget for the consideration and action of the Trustees. Secretary also reported that he had received word from E. M. McBrier, Treasurer of the Trustees, asking that

145
a bank be designated in which the funds of the Trustees might be deposited. The Committee directed the Secretary to ask Mr. McBrier to suggest some bank in the vicinity of his office for this purpose.

11. Course of Study.

The action of the Trustees concerning the matter of the opening of a Preparatory Department in the University has not been fully understood by the Board of Managers. Secretary was therefore instructed to write to the Board of Managers saying that it was the purpose of the Trustees in their action to guard against the establishment in connection with the University of a Preparatory School which would serve to compete with the Preparatory and High Schools of the Missions which are to be tributary to the University, but that the Board of Managers are free to so arrange the courses of instruction that they shall be continuous and constitute a united whole. This curriculum should be in accord with the courses of study prescribed for the Chinese Universities which we understand, through later correspondence, covers a period of six years.

Adjourned.

Secretary.

DOCUMENT B

Peking, May 28, 1917.

A meeting of the Board of Managers of the Peking University was held on the above date at the home of Dr. H. H. Lowry at 9:30 A.M. The meeting was opened with prayer by Dr.

G. D. Candlin. The following members were present:-

H. H. Lowry, G. D. Lowry, W. T. Hobart, O. J. Krause,
G. D. Wilder, C. W. Young, Miss Luella Miner, C. L. Ogilvie, F.
E. Dilley, W. H. Gleysteen, J. D. Liddell, R. K. Evans, G. D.
Candlin, C. C. Wang, L. C. Porter and F. C. Hao.

Letters of proxy were read from absent members, but it
was pointed out that the Constitution makes no provision for
proxies.

Voted that copies of the By-Laws be sent to members of the
Board of Managers.

Voted that Mr. Porter succeed Dr. Galt on the Board of
Managers.

The President's report was read and accepted.

Voted that the following names recommended by the Faculties
for the B. A. degree be approved:

Chang Shao-t'ang, Chao Tsun-hsin, Ch'en Shao-ch'ing,
Ch'eng Fuhsin, Chou Fu-keng, Chou Yu-wen, Hsu Wan-liang,
Li Ch'ing-lien, Li I-Hsin, Li Nai-keng, Li Tzu-hsing,
Li Yang-ch'ien, Lin Ch'ing-yu, Nieh Hsi-ling, Ti Chan-ao,
Ts'ui Ch'ang-tseng, Wang Hsi, Wang Lien-sheng, Chang Yung-ho,
Ch'en Pao-jen, Ch'eng Chih-t'ien, Chi Yun-sh'un, Chou
Lien-chieh, Hsieh Yu-ming, Ku Chung-Yao, Li Hua-chen,
Li Lien-ying, Li Pao-p'u, Li Wen-huan, Li Yueh-chang, Lowe,
Chinghsi Hiram Hsing-ling, Ts'ao Lin-t'ien, Ts'ui Chung-
hsing, Wang Jui-t'ing, Wei Chen-yu, Yang Yuen-lin.

Mr. Sun Yun was recommended for an M.A. degree. Approved
Mr. Liu Fu was recommended for a B.D. degree. Approved.
Voted that honorary degrees be conferred as follows:-

L.L.D., upon the Honorable Paul S. Reinsch
Litt.D., upon the Rev. Chauncey Goodrich
LL.D., upon the Honorable Cheng-ting Wang.

Minister Reinsch was co-opted as a member of the Board of
Managers, his term of office beginning with the close of the
present academic year.

Adjourned to meet at 2:30 P.M.

Voted that all students who have finished the Yu-k's be given diplomas.

The report on the relation of women's colleges to the Peking University was read and accepted. The report is as follows:-

The above committee met in the study of Dr. H. H. Lowry at 1:30 P.M. on May 16, 1917. Those present were: Dr. King, Dr. Stryker, Miss Gilman, Miss Miner, Dr. Leonard, Dr. Manderson, Dr. Dilley, Dr. Fenn, Dr. Young, Miss Wood and Miss Heath.

The meeting was called to order by Dr. King. Dr. Young was appointed secretary. Miss Miner read the action taken by the North China Educational Union relation to the Union Women's Arts College and the Union Medical College for Women with the Peking University, as well as those parts of the minutes of the Board of Trustees of the Peking University concerning this matter.

Moved that we recommend to the Board of Managers of the Peking University and to the Board of Managers of the North China Educational Union that the federation of the Women's Arts College and the Union Medical College for Women with the federated Peking University under its Board of Managers, with such arrangements for separate committees of administration as may later seem advisable.

That we recommend to these boards the endeavor to raise through the mission boards concerned or in such other way as may be found feasible for plant and equipment \$25,000 gold for each of these women's colleges from each of the board expecting to participate, these sums to include the contribution already made for plant and equipment.

That we further recommend securing for these women's colleges the services of a minimum of two teachers from each board participating, and the supply of at least \$1,000 gold a year for expenses.

The curriculum and the property committees reported regarding the use of buildings for the university purposes for the coming year. They reported that the Methodist Mission is willing to have their building used temporarily, each student paying \$20 a year for a room in the dormitory. The report was accepted and adopted. The offer of the Methodist Mission was accepted with a vote of thanks.

✓ An informal report was given regarding the Chinese name of the University. The desire was expressed that the name should represent the fact of federation, so that neither body of alumni would feel ignored. It was moved that the Chinese name of the university be referred to the Board of Trustees. Finally it was voted that we appoint a committee to consult with the alumni of both institutions and the members of the missions to seek to come to an amicable understanding, and obviate the necessity of having to refer this matter home. Dr. King, Mr. Ogilvie and Mr. Porter were appointed a committee for this purpose.

Voted that diplomas be temporarily given only in English.

Voted to adjourn to June 11th at 9:30 A.M.

Adjourned.

(Signed) Wm. Gleysteen,
Secretary.

Peking, June 11, 1917.

A meeting of the Board of Managers of the Peking University was held at the home of Dr. H. H. Lowry on the above date at 9:30 A.M.

The meeting was opened with prayer by Dr. G. D. Candlin.

The following members were present:- H.H.Lowry, G.D. Candlin, H. E. King, L. C. Porter, Miss Luella Miner, O.J.Krause, C.L. Ogilvie, C. W. Young, F. E. Dilley, R.K. Evans, C.H. Fenn, W. T. Hobart, G. L. Davis, and W.H. Gleysteen.

Voted that the Rev. G. L. Davis succeed Dr. G.D.Lowry on the board. The secretary was instructed to send the following telegram to the Rev. E.C. Lobenstine: "The board having heard informally of your election to the presidency of the Peking University, we heartily and unanimously urge your acceptance."

Mr. Davis' name was substituted for Dr. King's on the committee for the Chinese name of the University.

The Treasurer's report was read and accepted.

Voted that copies of the treasurer's report be sent to the members of the board. The following request from the Theological Faculty was made:

- (1) That the degree of B.A. or its equivalent be required for entrance to the College of Theology.
- (2) That the Board of Managers appoint D. R. Wickes, PH.D., and J. F. Li, Th.D., for the faculty of the College of Theology.

The first request was granted. Action on the second request was deferred until such time as election membership to the faculty be made. The acting president and dean were requested to go ahead and prepare the work for the coming session, and notify the professors as soon as their work is fixed. This to be approved

by the Executive Committee. The question of the opening of the fall term to be left to this committee.

G. D. Wilder was elected as vice-president of the Board of Managers.

C. J. Krause being nominated for treasurer, the secretary was instructed to cast a ballot for him as treasurer.

W. H. Cleysteen being nominated as secretary, the secretary was instructed to cast a ballot for him as secretary.

J. M. Gibb and C. L. Ogilvie were nominated as auditors. The secretary was instructed to cast a ballot for them as auditors.

Voted that the secretary and treasurer be members of the Executive Committee and that we elect two members from the other missions. G. D. Wilder and R. K. Evans were nominated, and the secretary was instructed to cast a ballot for G. D. Wilder, R. K. Evans, C. J. Krause, and W. H. Cleysteen as members of the Executive Committee.

The following were elected as members of the Finance Committee:- O.J.Krause, F.B.Dilley, J.D.Liddell and G.D.Wilder.

The following were elected as members of the committee on Grounds and Buildings, - C.W.Young, C.L.Davis, C.L.Ogilvie, G.D. Candlin and J.D.Liddell.

Mr. Porter was asked to take Dr. Galt's place in any work devolving upon the dean of the Tungchow students.

Voted that the purchase of land be left to the Finance Committee.

Voted that the secretary and the treasurer be constituted a committee on the permanency of records.

Voted to send a cable to the Board of Trustees to urge the engagement of the services of Mr. Wolfers to teach modern languages.

The Finance Committee was requested to answer the questions from the Board of Trustees regarding buildings and land.

Voted that the petitions of the alumni and faculty be referred to the committee on the name of the university.

Adjourned.

(signed) Wm. Gleysteen, Secretary

Peking, June 22, 1917.

A meeting of the Board of Managers was held on the above date at 2:00 o'clock at the home of Dr. H. H. Lowry.

The meeting was opened with prayer by Dr. Hobart.

The following members were present:- H.H. Lowry, W.T. Hobart, H.E. King, O.J. Krause, Miss Luella Miner, C. L. Porter, C. H. Fenn, F. E. Dilley, W. H. Gleysteen, F. C. Hao.

A reconsideration of the action regarding a three years' Yu-K'o and the senior college was moved. Carried.

Voted that we do not attempt to include more than four years to lead to the degree of B.A.

Voted that the last year of Yu-k'o be moved into the college as the first year of the college course.

Adjourned.

(signed) Wm. H. Gleysteen,
Secretary.

DOCUMENT C

PEKING UNIVERSITY

TREASURER'S REPORT

May 25th, 1917

- I. Balance Sheet
- II. Property Account
- III. Current Account
- IV. New Property List
- V. Complete List of Properties..

O. J. Krause
Treasurer.

We hereby certify that we have
examined the vouchers, books and
accounts of the Treasurer of Peking
University and find them and the
statements constituting this report
correct.

Jno. McGregor Gibb, Jr.

(signed)

Charles L. Ogilvie
Auditors.

I. BALANCE SHEET May 25th, 1917

Assets:

Cash on hand	3 572 08	
Drafts unsold	10 000	at par of 200
Drafts, Deposited H&S Bank	32 000	" " " "
Real Estate, See V.	315 873	

T o t a l \$ 361 445 08

Liabilities:

American Board Mission, Current,	1 362 90
" " " Property Funds	66 752 13
Birchel account	30 000
Hongkong and Shanghai Bank O/D.	26 783 36
Loans Payable	3 700
Methodist Episcopal Mission, Property "	177 906 40
Presbyterian Mission Property Funds	51 368 21
University, General account current,	<u>3 572 08</u>

T o t a l \$ 361 445 08

II. RECEIPTS and DISBURSEMENTS Property Account

Receipts:

From America Board Mission, G\$25,000.	\$ 43 593 53	"X"
Loans	23 600	
Presbyterian Mission	G\$15,000	30 000 at par of 200
Bank, overdraft	<u>26 146 26</u>	

T o t a l \$ 125 339 79

Disbursements:

For Loans repaid	\$ 19 900
Presbyterian Mission, Interest,	719 29
New Properties, see IV	<u>62 720 50</u>

Balance on hand:

Drafts-Deposited with H&S Bank	32 000
" in Treasurer's hands	<u>10 000</u>

T o t a l \$ 125 339 79

"X" includes G\$5000 at par of 200

III. Receipts and Disbursements - Current

Receipts:

From American Board Mission	G\$1000.	\$	1 612 90
Rents			<u>3 683 83</u>

Total

\$ 5 296 73

Disbursements:

For American Board Mission

Exchange

Postage and Stationery

Repairs

Sundries

Taxes

	\$	250
		17 30
		10 07
		30 48
		15 90
		<u>38</u>

Balance in hand: Cash \$ 3572 08

Bank 1362 90 4 934 98

Total

\$ 5 296 73

IV. Purchases and payments on property since last report.

No.	Seller	Location	Description	Cost	Dollars	Date
108	Balance pd in full			11 400	Nov. 1916	
111	" " " "			900	" "	
112	TiehlPai Shuh	Hsi Kutze Hutung	4 Chien	669 50	" "	
113	Te Hsiang	Kuan Chieh	8 "	824	" "	
114	Chiao	Mei Chu Hutung	16 "	1 535	" "	
115	Wen Pa	Ta Yang Ma "	18 "	3 276	" "	
116	Far T. Sung	Ma Pi Chang	3 Semi Fgn Bdgs	20 000	" " "x"	
117	Hsu Chang Pao	Pa Ken Chi Ken	9 Chien	970	" "	
118	Hao Te Hou Shih	Fang Yuan	12 "	3 600	" "	
119	Fu Fu Chen	Ma Pi Chang	32 "	11 245	Dec "	
120	Chen	Pao Tze He	2 "	278	" "	
121	Ah	Kuei Chia Chang	9 "	2 060	Feb. 1917	
122	-	-	-	-	-	
123	Jung	Ma Pi Chang	29 "	4 703	Mar. 1917	
124	Se	Tung Kutze	4 "	1 030	Feb "	
125	Mrs. Chen	Pao Tze He	3 "	<u>230</u>	" "	

Total

\$ 62 720 50

Previously reported

253 152 50

Grand Total

\$ 315 873 00

"x" Still due on this property \$14,000

V. Complete Property List, Showing area in sq.ft. and value

No.	Sq.Ft. Area	V A L U E	
		Taels	Dollars
A	13 366	-	- #
B	61 732	-	- as part of and going with nos.14,19,35,43&57.
1	35 784	4 738	6 768 57
2	12 408	2 808 59	4 012 27
3	3 102	142	202 86
4	2 628	1 097 30	1 567 57
5	43 560	3 194 60	4 563 71
6	9 850	2 325 80	3 322 57
7a	5 688)	424 30	606 14
7b	4 592)		
8	3 375	205	292 86
9	1 564	220 50	315
10	1 600	401 20	573 14
11	846	52 50	75
12	5 103	900	1 285 71
13	3 800	700	1 000
14	38 130	902 70	1 289 57
15		407 88	582 69
16	53 900	11 524 36	16 463 37
17	37 430	150	214 29
18	560	293	418 57
19	24 955	390	557 14
20 with	97	1 216 25	1 737 50
21	7 203	326 25	466 07
22	1 640	723 20	1 033 14
23 with	97	1 023	1 461 43
24	4 760	401 20	573 14
25	2 378	913	1 304 29
26	1 600	852 40	1 217 71
27	3 680	803 20	1 147 43
28	2 152	1 003	1 432 86
29	35 510	21 000	30 000
30	3 510	264 07	377 24
31	1 426	705 10	1 007 29
32 with	97	304 68	435 26
33	6 846	2 028 50	2 897 86
34	39 252	15 595 35	22 279 07
35	15 876	391 40	559 15
36	3 876	1 003 20	1 433 14
37	3 150	451 50	645
38	6 720	434 25	620 36
39	2 166	503 35	719 07
40	7 332	2 617 80	3 739 71
41	14 592	4 012	5 731 43
42	1 000	203	290
43	19 764	381 10	544 43
44	2 304	602 06	860 09
45	6 080	220 45	314 93
46	2 209	588	840
47	2 776	250	357 14
48	1 292	407 75	573 93
49	2 090	602 06	860 09
50	1 650	502	717 14

#Gift of Mr.C.M. Lo
to Dr. and Mrs. Lowry
on their golden wed-
ding anniversary for
the University.

V Continued

No.	Area	Taels	Dollars
51	3 380	200	285 71
52	3 120	1 554 81	2 221 16
53	4 048	486 87	695 53
54	5 412	1 003	1 432 86
55	8 960	2 007 10	2 867 28
56	3 570	123 60	176 57
57	29 565	852 50	1 217 86
58	1 333	401 34	573 34
59	3 610	583 80	834
60	2 480	681 10	973
61	2 900	1 202 50	1 717 86
62	3 116	1 004	1 434 28
63	2 400	1 410	2 014 29
64	3 240	602 02	860 03
65	15 134	303 70	433 86
66	3 080	602 06	860 09
67a	7 648)	7 005	10 007 14
67b	6 642)	648 90	927
68	24 674	300 99	429 99
69	650	987 36	1 410 51
70	1 997	1 946	2 780
71	11 220	145 55	207 93
72	26 865	2 004 40	2 863 43
73	17 480	4 371	6 244 29
74	133 488	4 000	5 714 28
75	1 800	429 78	613 97
76	3 956	661 50	945
77	1 280	231	330
78	2 368	432 60	618
79	5 800	1 785	2 550
80	3 337	447 02	638 60
81	3 106)	970	1 385 71
82a	8 823)	700	1 000
82b	1 018	1 776 25	2 537 50
83	5 626	2 450	3 500
84	8 651	2 800	4 000
85	14 250	6 300	9 000
86	10 854	2 100	3 000
87	1 290	686	980
88a	2 658	2 590	3 700
88b	3 694	1 874 60	2 678
89	2 760	4 200	6 000
90	7 040	770	1 100
91	9 440	1 002 40	1 432
92	2 072	1 260	1 800
93	3 388	1 153 60	1 648
94	7 755	180 25	257 50 "X" includes #32, 20& 23
95	2 500	4 200	6 000
96	5 610 "X"	1 442	2 060
97	5 916	721	1 030
98	2 280	937 30	1 339
99	3 139	647 85	925 50
100	3 764		
101	1 678		
102			

V. Continued

No.	Area	Taels	Dollars
103	3 455	840	1 200
104	2 884	937 30	1 339
105	1 798	489 65	699 50
106	8 820	1 400	2 000
107	2 706	576 80	824
108	25 244		14 000
109	5 452	2 163	3 090
110	405	589 40	842
111	1 440		920
112	1 792		669 50
113	1 925		824
114	2 715		1 535
115	13 000		3 276
116	45 395		20 000
117	4 144		970
118	4 399		3 600
119	21 074		11 245
120	1 472		278
121	2 750		2 060
122	-		-
123	9 930		4 703
124	2 205		1 030
125	2 200		230

\$14,000.still due

1 191 467

Total \$ 315 873

Sheet 1.

No.	Areas in Sq. Feet	No.	Areas in Sq. Feet	No.	Areas in Sq. Feet.
14	38 130	51	3 380	93	2 072
19	24 955	118	4 399	52	3 120
35	15 876	81	3 337	49	2 090
43	19 764	46	2 209	27	3 680
57	29 565	39	2 166	58	1 333
17	37 430	109	5 452	67	6 642
29	35 510	78	1 280	47	2 776
71	11 220	77	3 956	2	12 408
5	43 560	107	2 706	3	3 102
11	846	79	2 368	40	7 332
70	1 997	117	4 144	38	6 720
59	3 610	91	7 040	124	2 205
13	3 800	68	24 674	25	2 378
36	3 876	42	1 000	102	1 768
12	5 103	80	5 800	33	6 846
1	35 784	100	3 139	63	2 400
125	2 200	88	1 290	69	650
65	15 134	87	10 854	53	4 048
82	8 823	105	1 798	48	1 292
34	39 252	86	14 250	30	3 510
4	2 628	88	2 658	83	1 018
54	5 412	61	2 900	66	3 080
95	7 755	101	3 764	64	3 240
55	8 960	98	5 916	104	2 884
21	7 203	73	26 865	62	3 116
37	3 150	114	2 715	103	3 455
74	17 480	110	405	45	6 080
16	53 900	6	9 850	84	5 626
26	1 600	99	2 280	111	1 440
108	25 244	60	2 480	75	133 488
7	5 688	123	9 930	22	1 640
121	2 750	119	21 074	A	13 366
18	560	24	4 760	B	61 732
67	7 648	106	8 820		
7	4 592	32		Cross	
9	1 564	20		Sect	
8	3 375	23	5 610	ion	15 625
92	9 440	97		Area	
56	3 570	50	1 650		
115	13 000	31	1 426	Cross	
85	8 651	28	2 152	Sect-	
44	2 324	76	1 800	ion	9 360
89	3 694	116	45 395	Area	
82	3 106	94	3 388	112	1 792
120	11 472	41	14 592	113	1 925
10	1 600	90	2 760		

1,191,467

File.
Copy read and
approved Nov 15/17

MINUTES EXECUTIVE COMMITTEE
TRUSTEES PEKING UNIVERSITY.

The Executive Committee of the Trustees of Peking University met Thursday morning, November first, 1917, at 10:30 o'clock at 150 Fifth Avenue.

Present: William P. Merrill, William V. Kelley, Edward Lincoln Smith, Frank Mason North, George Heber Jones.

James L. Barton and Arthur Judson Brown were necessarily detained and sent excuses.

In the absence of Dr. Brown, Stanley White was present but not voting. H. S. Galt of the Tungchow Department of Peking University was present on invitation and took part in the discussions.

The Chairman, Edward Lincoln Smith, presided. The meeting opened with prayer by Frank Mason North.

The Minutes of the meeting of the Executive Committee held September 21, 1917, having been distributed by mail to the members of the Committee and no corrections having been received were taken as read and approved.

1. Definition of legal status of the University.

The definition of the legal status of the University was reported upon by the Committee appointed to draw up the same and after discussion, was agreed to in form and referred back to the Committee for the perfecting of its language. The Secretary was instructed to insert it in the Minutes of the Trustees' meeting for September 21st.

2. Minutes of informal meeting of Executive Committee on Thursday, October 4th, 1917.

The following members of the Executive Committee, namely Frank Mason North, Arthur Judson Brown, William P. Merrill, Edward Lincoln Smith and George Heber Jones met the Rev. Henry Churchill King, D.D.,

LL.D., at lunch at the home of Dr. Smith, 24 Gramercy Park, New York City, Thursday, October fourth.

The purpose was to confer with Dr. King as to the possibility of his favorably considering a call to the Presidency of Peking University. An informal conversation took place in which the whole situation was laid before Dr. King and many questions asked and answered. At the end of the lunch and the conference which followed, the following action was passed, all present cordially voting in the affirmative. It was moved by Frank Mason North and seconded by Arthur J. Brown

1. That it is the earnest desire of this Committee that Dr. Henry Churchill King become the President of Peking University and that as soon as possible we shall make this call full, formal and unanimous.
2. That this action was taken with the understanding that it is our desire that Dr. King shall enter upon the Presidency of the University at as early a date as may be possible for him to arrange to undertake it.

These Minutes were approved and ordered incorporated in the Minutes of today's meeting.

3. Report of the Commission on Site.

The report of the Commission on Site for the University in Peking was presented and considered at length. (See Document A) H. S. Galt on behalf of the Board of Managers in Peking presented a full statement concerning the factors involved in the retention of the present site or the removal to another site outside the wall. Frank Mason North read a letter traversing the same ground but containing other and important matters from Acting President Lowry. On motion Dr. Galt and Dr. North were requested to furnish copies of these two papers for incorporation in the minutes of today's meeting. (See Documents B and C)

It was VOTED that a meeting of the Executive Committee be called at an early date, preferably about the 13th or the 15th of November, to be arranged in correspondence with Bishop Welch. Dr. North was requested to correspond with Bishop Welch to this end and to secure any additional data he might have on the question of the site.

4. Definition of the scope of the University.

The matter of the courses of instruction of the University involved in a definition of the scope of the University and other matters suggested by the Commissioners on Site was taken under consideration and discussed at length. H. S. Galt presented a statement giving the views of the Board of Managers and the situation in connection with the courses of study as it prevails at the present time.

It was VOTED that the Chairman of the Executive Committee in consultation with Dr. Galt prepare a statement to cover the points involved, this statement to be submitted to the Trustees for their consideration and action. (See Document B) ✓

This statement is as follows:

Moved, that, in addition to the action taken at the September meeting relative to the departments and courses of study in the University, the Trustees on the basis of a fuller understanding of the proposals submitted by the Board of Managers last spring, ~~second~~ their approval of those proposals and commend them to the Board of Managers to be put into operation, with such modifications in detail, in harmony with the general scheme, as may be approved by the Managers.

It was VOTED that Dr. Galt be requested to furnish a copy of his paper on these matters also for use in our Minutes.

5. Communication with Dr. Henry Churchill King.

It was VOTED that copies of the Minutes of today's session with all the documents involved, be sent to Dr. Henry Churchill King and that the Chairman of the Executive Committee invite him to be present at our next meeting to confer with us in the consideration of the questions now before us.

Adjourned.

Geo. Heber Jones
Secretary.

The Report of the Commission on Site for Peking University.

- - - - -

The Commission appointed by the trustees of Peking University by their vote of May 14, 1917, to investigate the matter of a site for the university, met at the American Legation on September 21st and 22nd. The following members were present: Bishop Herbert Welch, in the chair; the Honorable Paul S. Reinsch, the Rev. J. C. Garritt, D.D., Mr. F. H. Hawkins and Mr. Roger S. Green. Mr. C. T. Wang was unable to be present.

Written statements were presented to the Commission by the Rev. H. H. Lowry, D.D., president of the University, by the Rev. William H. Gleysteen, on behalf of the Presbyterian members of the board of managers of Peking University, by the Rev. C. H. Fenn, D.D., and the Rev. C. H. Corbett of the American Presbyterian Mission, by the Rev. George T. Candlin, D.D., of the United Methodist Mission, Peking, by Mr. J.B. Taylor and by the Rev. R.K. Evans, both of the London Mission.

The following gentlemen kindly appeared before the Commission to make statements and to answer questions: The Rev. H. H. Lowry, D.D., president of Peking University, Mr. O. J. Krause, business manager of the American Methodist Mission and a member of the property committee of the Board of Managers, the Rev. G. D. Wilder, D.D., C. W. Young, M.D., and the Rev. Lucius C. Porter, all of the American Board Mission, and Mr. H. H. Hussey, member of the firm of Messrs. Shattuck and Hussey, architects.

In the afternoon of September 21st the Commission personally visited the buildings of the present Peking University and the land lying further east in which purchases have been made for the

future site of the institution. The Commission then drove around the town to view possibly available land outside of the walls of the Tartar City.

The Commission felt some difficulty in approaching the question put before them, owing to uncertainty as to the amount of money which was expected to be available for the development and maintenance of the institution, and further on account of its ignorance as to the exact scope of the work which the University is expected to undertake.

The Commission was asked to prepare a "report as to the best site for Peking University and especially as to whether in their judgment, it should be located within or without the city walls, together with reasons therefor and any recommendations that they deem of importance."

After careful consideration of all the information laid before the Commission and after such personal investigation as was possible during the short time at its disposal, the Commission unanimously arrived at the following conclusions, which it ventures to lay before the trustees of Peking University:

1. A site within the city walls in general and the proposed site in particular is desirable because it is within easy reach of the centre of the city, is conveniently located in relation to most of the missions participating in the university, and would not only afford intellectual stimulus for the teachers and students through the access which is permitted to museums, libraries, government offices and other institutions of learning, but would also enable the university to be of service to the community and to influence it through extension work of various kinds. The

Commission has no knowledge at present of any other site within the city where a suitable area, equally well located, could be obtained at a less cost or with less difficulty.

An area of about 27 1/2 acres has already been acquired at a cost of about \$315,000 Mex. Further lots amounting to about 28-1/2 acres in private hands, remain to be purchased, and about 10 acres of unenclosed land within the proposed area are under government control and might be obtained by free grant or by exchange, making 66 acres in all. Reliable estimates indicate that not less than \$500,000 Mex. would be required to complete the purchase of this area. A minimum of \$1,000,000 Mex. would be required for buildings in the immediate future, making a total of not less than \$1,500,000 Mex., equivalent at present rates of exchange to about the same amount in gold, for buildings and land. If the trustees have ground to expect that such a sum may be available in the near future, and if further sums can be obtained to provide the necessary equipment and annual grants for the maintenance at the highest possible standard of the departments which are to be established, with due regard to the fact that the cost of maintaining teachers in China is probably higher at present than the average cost of maintaining professors in universities in the west, the Commission would favor the retention of the site hitherto proposed and the continuance of land purchases there. It must, however, be borne in mind that if this site is chosen, it may be necessary in the future to acquire more land outside the wall for athletic grounds, etc.

2. If on the other hand it is not deemed advisable to devote such a large sum of money to the purchase of land, and

if it is not expected that the necessary additional funds can be promptly secured for buildings, equipment and maintenance, the Commission has in mind a site outside and immediately adjoining the city and within a comparatively short distance from the centre, which would in its opinion present nearly equal advantages as regards convenience of access to the principal institutions of the city, and would afford complete freedom of development and future expansion. The Commission has been assured that at this site 100 acres, which it regards as a desirable area, could be obtained for not more than \$100,000 Mex., thus effecting a saving of about \$700,000 Mex. as compared with the original site, which sum could be added to the endowment of the University or be available for buildings. The land already purchased might either be sold gradually or might be held as an investment, indefinitely. In either case there would be no loss, but a probable profit on the transaction. There is reason to believe that the Chinese authorities would have no objection to such a disposition of the property.

3. Further the Commission recommends that the trustees proceed as soon as possible to define the scope of the future development of the University, and particularly as to the departments to be maintained and the number of students to be planned for in each. A decision in this matter is very desirable as a preliminary to the consummation of the land purchases.

4. Finally it is recommended that the trustees appoint at once an administrative officer in whom they have full confidence, to proceed to China and to represent them here, giving his full time to this work. It would be his function to keep the trustees

informed regarding conditions here, to make recommendations regarding matters of policy, and to act for them in such matters as the purchase of land, and the consumation of arrangements for the reorganization of the university.

Respectfully submitted.

(Signed) Herbert Welch

Paul S. Reinsch

J. C. Garritt

F. H. Hawkins

Roger S. Greene

Peking, September 22, 1917.

Statement regarding some present problems of the University.

In addressing the Executive Committee of the Board of Trustees of Peking University concerning the present problems of the institution, there are three major topics which I wish to discuss.

I. The Site.

The first of these is the site of the University. I consider it most fortunate that just at this time the report of the Commission on Site, appointed by the Trustees, has been received. The data now in hand should make it possible to concentrate attention on this question until a wise decision can be reached.

1. The questions raised in recent meetings of the Trustees, the communication sent to the commission on site, and the report which that Commission has made, all suggest the need for a re-consideration of the relative advantages of sites within and without the city of Peking.

We should keep in mind that Peking is surrounded by high massive walls, and in spite of modern changes in China, there is no evidence to indicate that those walls will not stand for an indefinite period, although it is possible, and even probable that new gateways may be made in them. The effect which any institution at China's capital will have upon the life of the city and the nation is necessarily much affected by its location within or without the barrier created by those city walls.

All are agreed, I have no doubt, that we must secure for the Peking University of the future, the greatest possible measure of the following advantages:-

(1) Religious advantages. In a university conducted by the Missions it is of the highest importance that mission students in the university be kept in close contact with the stations of their respective missions located in Peking. It is likewise important that the entire student body be kept in intimate relations with the great Y.M.C.A. work in Peking, and its large student department. And constant opportunities for the Christian activities of the students and instructors of the university in the chapels, churches and evangelistic centers of Peking are to be exceedingly desired.

(2) Educational advantages. The University should maintain close and cordial relations with the public and government institutions of higher education in Peking. The mutual stimulus in standards of work and educational efficiency which would result from such intimate association is obvious. The educational facilities of a general nature which Peking offers, and will offer still more abundantly in the future, include museums, libraries, governmental departments and records, and sources for historical political and sociological study.

(3) Advantages relating to civic, social, and national life. Such advantages are increasing every year, with the rapid changes taking place in China. Peking today offers numberless opportunities to participate in civic events, national celebrations, social service movements, and in a multitude of ways to uplift and enlighten the social, moral and religious life of the capital and the nation. A strong Christian university at Peking with high standards and efficient administration, would have a tremendous effect in stimulating and directing China's system of public education. And in this connection should be mentioned the advantages of proximity to the Union Medical College, on account of the mutual relations which we hope will exist between these two institutions.

(4) Advantages of advertisement. I use this word in the best sense. Christian missions are in China with a proclamation, and a university founded by the missions should proclaim the Christian truth and enlightenment which it represents. But the highest form of advertising for an educational institution is unconscious. If it can advertise by what it is, and where it is, and what it does, rather than by more sensational methods, its influence is more substantial and abiding. A great university at China's capital secures this peculiar advantage. Not only would it advertise before China's millions what Christianity brings to China, but before the eyes of the constantly increasing multitudes of all nations who come and go in China's capital, it would be a monument of the out-reaching and uplifting power of Christian education.

Now, a Christian university located at Peking, whether within or without the city, secures a measure of the advantages enumerated above. But the measure which it secures depends, other things being equal, upon its proximity to the centers of national, educational and religious life in China. The center of national life is, and doubtless will remain, in the groups of public buildings formerly constituting the imperial palaces. The educational center and the center of protestant religious activities are in the eastern section of the city. An institution which is to have a nation-wide outlook and a nation-wide influence should be as near to these centers as possible. Location of an institution outside the city wall, or at any other point distant from these centers, may not deprive it of the advantages we are emphasizing, but will weaken and impair those advantages.

I urge these considerations from the point of view of one who has been laboring for fifteen years in the college at Tungahou, not more than thirteen miles from the walls of Peking, with frequent railway service between the two cities, and who with his colleagues has constantly realized the disadvantages of our location as far as these considerations are concerned.

I understand that the Trustees have been told that the Chinese government and educational authorities have recently been locating many of their important schools outside of city walls. I do not know of a single instance where this has been done, except in the case of Tsing Hua College. And this institution is in a class by itself. When it was established its immediate outlook was toward the United States rather than toward China. A recent conversation with Mr. Chang Po-ling adds the support of his extensive knowledge to these statements

2. The discussion thus far has been concerned with the merits of the question of location unaffected by the concrete situation which confronts Peking University. It is time now to deal specifically with that situation.

According to the last report of the Treasurer of the Board of Managers, as Chairman of the Property Committee, there have already been purchased about 27-1/2 acres, comprised in some one hundred or more plots, some contiguous, and some isolated and scattered. With respect to the University site, these policies may be considered.

(1) The policy of large initial development. According to this policy funds must be secured to speedily purchase nearly thirty more acres. Then the entire consolidated plot is to be laid out in an imposing manner, and large, expensive buildings erected. This policy has its zealous advocates, and has been endorsed, so far as the first step, the purchase of the land, by earlier vote both of the Trustees and Managers.

This policy has much to commend it, and, if the necessary funds were available, we would undoubtedly be following it today. But the lack of funds completely blocks progress in this policy, and difficulties are increased by the necessity, according to this policy, of obtaining all of the separate plots of land in the proposed site before development can be initiated. It was especially discouraging to the advocates of this policy when the large plot near the center of the site, formerly occupied by a government mint, passed into other hands last spring, contrary to promises made to Minister Reinsch.

(2) The policy of change of site. This, as an alternative to the first policy, is considered in the report of the Commission on Site. On page four of that report we read, "The Commission has in mind a site outside and immediately adjoining the city, and within a comparatively short distance from the center, which would in its opinion present nearly equal advantages as regards convenience of access to the principal institutions of the city, and would afford complete freedom of development and future expansion. The Commission has been assured that at this site 100 acres, which it regards as a desirable area, could be obtained for not more than \$100,000 Mex. The land already purchased might either be sold gradually, or might be held as an investment indefinitely. In either case there would be no loss, but a probable profit on the transaction. There is reason to believe that the Chinese authorities would have no objection to such a disposition of the property."

This paragraph in the report of the Commission deserves very careful consideration. The Commission, probably for reasons of discretion, does not report the location of the site it has in mind. I am inclined to think the reference is to a site lying outside of the city wall to the east, and slightly north of the proposed site within the city. At any rate it is as clear as a proposition in geometry, that there can be no other site which better conforms to the terms of the description. Therefore, in considering this section of the Commission's report it

will be proper to bring this site in for purposes of discussion.

The site indicated is bounded on the extreme north by the extensive suburbs outside the Chi Hua Men (gate) through which the old stone-paved road runs from Peking to Tungchou; on the east by open country; on the south by the canal which runs from Peking to Tungchou and on the west by the Peking city moat, a line of railway and the city wall, these three paralleling each other side by side. The western border of this site, that is, the border toward Peking, would be at least one half mile farther distant in a direct line from the center of the city, than the western border of the proposed site within the city. If the city authorities would consent to put a new gateway through the city wall, as has been proposed, near the old astronomical observatory, build a bridge over the city moat, and a road toward the east, then the actual greater distance in travelling to and from this site would not exceed the half-mile already mentioned. But if the said new gateway is not opened, the nearest line of communication with the commonly sought centers of Peking would proceed first toward the south, across the canal, to the Ha-ta Men (gate) which is on the southern edge of the Tartar City. The distance from this extra-mural site to the Ha-ta Men (gate) would be a mile and a half or more, and the Ha-ta Men is from half a mile to a mile and a half distant from the various institutions with which communication would be most frequent. Another route into the city would run through the Chi Hua Men (gate) but this would be longer still, except to places lying in the northern part of the Tartar City. In general then, the average distance from the extra-mural site to such centers as the Y.M.C.A., and the Union Medical College would be not less than two miles, unless the new gateway thro the city wall should be opened. In either case, as compared with the site within the city, a riding distance would take the place of a walking distance for all ordinary occasions. The route thro a portion of the southern city to reach the Ha-ta Men leads thro an undesirable region.

I can describe the site under discussion only from memory and in a general way. It comprises much open land, devoted to farms and gardens, more or less traversed by roads and ravines. There are many houses scattered singly and in groups over the land. And also any one hundred acres which could be chosen so near to Peking would undoubtedly include many family cemeteries, among them probably some belonging to official or wealthy families, and the whole or part of temple sites and grounds would doubtless be encountered.

The estimated cost placed by the Commission on such a site, I have no reason to question. The prospect of economy in purchasing and developing such a site is attractive, and the opportunity for the unfettered expansion of the University on a larger site is a distinct advantage. But notwithstanding these advantages I believe that there are two very grave objections against this, or any other extra-mural site. One of these is the inherent disadvantage of a site outside the city, with all the weakening of the University's influence which this involves, as I have tried to point out in the first part of this discussion.

The second grave objection to the seeking of a new site lies in the probability of further long delays.

Unless new funds could be secured at once money for the purchase of the new site would have to come from the sale of the holdings within the city. This would be reversing a long and tedious process. If these plots could be thrown upon a wide open market, where foreigners as well as Chinese were privileged to buy, there might be a ready sale for them. But Peking is not a treaty port and according to law foreigners are not allowed to buy property for commercial or residential purposes. If the University, using its treaty privileges as a mission institution, having bought extensive properties, should sell those properties to foreigners for other than mission purposes, I do not see how a first-class scandal could be avoided. And the sale of these properties back to Chinese, might be a very slow process, especially in the case of the plots more recently purchased at higher prices.

But, even if funds were in hand, I would have still greater fear of delay in the purchase of the new site. Buying real estate in China is a slow process, even in the best of circumstances. And the process is greatly retarded when a large number of separate holdings must be secured. And the difficulties are further increased if the site be near a large city, where cemeteries, often belonging to old, conservative families of wealth and official standing, are involved. Lands belonging to temple endowments often create special and perplexing problems.

Regarding the desirability of the extra mural site we are discussing, further hesitation is introduced by the uncertainty of a new gateway thro the city wall. Such a gateway was freely talked of a year or more ago and has been indicated on the blue print charts based on government sources. But I fear the earlier uncertainty surrounding this project has been still more increased by the recent political crisis and military operations in Peking. In the midst of such unstable conditions I fear public opinion will disapprove of any tampering with the wall which surrounds the city. And the uncertainties at this point coupled with the delays and difficulties which may be met in the purchase of the new site, give ground for great hesitation in favoring the policy of change.

Since writing the above paragraphs correspondence from the field has made it clear that the Commission had in mind a site west of Peking. Such a site must of necessity be much further from the important centers in Peking than the site east of the city which I have been discussing. The general difficulties I have mentioned would doubtless be met with in equal measure in the west side of the city. And the situation there would be further complicated by the line of the Peking-Kalgan railway, which runs parallel to the west wall of the city.

Continuous negotiations for the inauguration of this federated university scheme have now been going on for more than six years. Plans for the development of higher and secondary and

even elementary education have long awaited the consummation of this enterprise. Specifically, plans for teacher training, heretofore a lack admitted by all to be a most serious one in Christian education in North China, have long been delayed. The splendid enterprise has been talked of for years. Students, prospective students, alumni and teachers, are constantly asking, "When can the 'big union' take place?" Hope, long deferred, is bringing doubts and discouragements. In other parts of China splendid union enterprises are moving forward. At Peking, the strategic center for all the country, we lag behind, marking time, until the repeated and persistent delays are becoming a serious menace to the enterprise. The fear of the consequences of further protracted delay is the second strong reason why I cannot favor a change of site.

(3) The Policy of Gradual Development of the Present Site. This is a policy which I know has been in the minds of many members of the Board of Managers from the beginning. It is a policy which thus far has yielded to the policy of large initial development, because of the hope that ample funds could be secured, and more rapid progress made in that way. But in view of present conditions, namely, the lack of funds and the hesitancy of the Trustees in seeking further funds for an expensive site; the difficulties encountered at Peking in further purchases, particularly as regards the site of the old mint; and the unfavorable gold-to-silver exchange and other conditions caused by the war; I am convinced that this is the best policy to adopt at the present time.

I would outline this policy briefly as follows: 1. Retain the large number of holdings already secured, but expend no more money for land now except small sums which could be spent advantageously to consolidate present holdings; 2. Retain also the hope of ultimately securing the entire proposed site, and the general plan for the development of the site last submitted by the Board of Managers; 3. Undertake a process of consolidating the present holdings, sufficient to meet the needs of the immediate future, beginning on the south side; by purchase of small intervening plots if possible, or by exchange for them of plots already held by the University in the extreme north of the large area under consideration; 4. Erect such buildings as the University actually needs to inaugurate its work on a union basis, within or near the rectangle on the south side of the large square marked A in the latest chart; 5. On the basis of an accomplished and working union successfully undertaking its great tasks, press forward for further sums to complete the purchase of the larger site and develop it in accordance with the future needs and opportunities of the institution.

In support of this policy a number of points should be urged. In the earlier days of our enterprise one of the arguments against this policy was that the actual beginning of building operations in the site would send skyward the prices of real estate yet to be purchased. It seems to me that it is too late now for this argument to have much weight. The time has gone by when agents of the university can walk about in that corner of the city in "sneakers" and secretly buy land for the university. Prices have

already gone above regular market value. And the ultimate cost of the large site, if purchased as opportunity offers through future months or years, would probably not greatly exceed its cost if purchased today.

A careful study of the chart furnished by the property committee of the Board of Managers shows that the University holds already nearly all of the land in the rectangle south of the central square, and the narrow strip adjacent to it. The total area of these two plots amounts to about nine acres. It ought not to be difficult to complete the consolidation of this area in all essential particulars. And in view of the east and west streets both north and south of this area, the officials of the Chinese government if they are willing to cooperate in as friendly a spirit as they have shown in the past, and in view of the fact that the University would own practically all of the real estate affected, should consent to the closing of the few streets and alleys in this area as public thoroughfares. If these steps could be carried out, the University would have practically a solid block of nine acres, on which a very substantial beginning could be made.

But a beginning on this site need not necessarily await the consolidation of this portion, or the incorporation into it of the city's street and alleys. At this point I must call attention to what is certainly an error on the part of the architect when he reported, as I understand, to the Trustees, that as yet the University did not own a plot of land large enough for a single building. If one studies the chart carefully it is evident that, in this south rectangle we are now considering, it would be possible to locate not less than six buildings, ranging in size from 150' X 200' to 200' X 250', without purchasing another plot or closing a single alley. And other buildings as large or larger could be located on the smaller square and west rectangle not far away. Of course I am not saying that it would be wise to erect this number of buildings in this way. I am merely trying to emphasize the fact that in the 27-1/2 acres held by the University are many plots of such size and location as to make possible the beginnings of a building program.

It would not be necessary to build temporary buildings to be torn down later. Permanent buildings should be erected although the interiors might be subject to modification later. If the rectangle referred to is to be occupied later by dormitories for a single mission then the buildings might be so planned that, while providing administration and class rooms for the early use of the university, the space could be later redivided as required for dormitory purposes. Buildings planned in this way could be an integral part of a complete plan for the future development of the entire site.

According to data gathered by the Board of Managers last spring it would not be necessary at the beginning to provide for more than three or four hundred students. As a temporary measure some of the existing Chinese buildings could be used for dormitory purposes; and others could be used for residences for Chin-

ese and foreign instructors. If this policy is followed then no such sums as those mentioned in the report of the acting president and of the Commission on Site will be required at the start. And I beg most respectfully to dissent from the view that a sum of one million dollars (\$1,000,000) Mex., a sum sufficient to erect ten buildings at \$100,000 each, - is absolutely necessary for buildings at the outset.

The University of Chicago with all its millions was compelled to develop its site gradually, and for long years unimproved land and temporary makeshift buildings were tolerated. Columbia University at the present moment stands with "University Hall" occupying a commanding position on the campus, an unfinished building, with a temporary roof over the first story. If great American Universities find themselves circumstanced thus, we ought not to be too afraid of temporary expedients in getting our Peking University started on its way.

This policy of immediate beginning and gradual development would, it seems to me, supply the best ground from which to appeal for further funds. If, utilizing the site which we already have, we can begin at once to appeal for buildings, and then after the union work is actually inaugurated, make further appeals on the basis of a going, growing concern, is there not great prospect of success?

And what is also of great importance, this policy gives promise of establishing the union work at the earliest possible moment, thus avoiding further delay, so detrimental to the interests of the university on the field as well as here at home.

There have been members of the Board of Managers who have maintained that this third policy is the policy intrinsically desirable in establishing and maintaining the university; that to begin with such buildings and equipment as are actually needed to make a good beginning, and then proceed with an intensive development, constantly placing quality before quantity, exerting an influence on the city and the nation by the essential excellence of results rather than by outward display, is the policy of the largest success. And this policy, considered on its merits, has much to commend it. But, when, in addition, due consideration is given to all the circumstances which surround the enterprise at the present moment, it seems to me the weightiest arguments point to the adoption of this policy as the wisest course.

II . Departments and Courses.

The second major topic which I wished to discuss deals with the scope of the university work and the courses of study. It seems necessary first to briefly review the steps which have led up to the present situation. A Committee of the Board of Managers spent much time on the questions of departments and curricula last year, and finally presented a report which was adopted by the Board of Managers last spring and transmitted to the Trustees for approval. But before the Trustees had an opportunity to act upon this matter a report

reached them, based on misinformation or misunderstanding, that the Board of Managers were planning to establish a preparatory department. Acting hastily upon this report the Trustees sent a communication to the Board of Managers favoring a four years course of study, and this was interpreted by the Managers as properly referring to the higher four years of the six years course the Managers had agreed upon. This action of the Trustees had the result of "playing into the hands" of an element in the Board of Managers, formerly in a small minority, in such a way that at the meeting of the Managers held June 22nd the following series of motives was passed:

"A reconsideration of the action regarding a three years Yu K'o and the senior college was moved. Carried.

"Voted that we do not attempt to include more than four years to lead to the degree of B.A.

"Voted that the last year of Yu K'o be moved into the college as the first year of the college course."

The result of these motions was to leave wholly unprovided for two years of work lying between the secondary education provided by the separate missions in their preparatory schools, and the higher work to be undertaken by the University.

Later, at the September meeting, the Board of Trustees, recognizing the misunderstanding under which it labored in the spring, rescinded its former action and voted to approve of such a course as the Managers had adopted in the spring, but which had, in the meantime, been abandoned by the Managers.

This is the thoroughly confused situation that confronts us, unless some further steps have been taken by the Board of Managers, which is not probable, for the report of the last action of the Trustees has barely had time to reach the field.

In the first place it seems best to consider the courses which were approved by the Board of Managers last spring. In order to make these perfectly clear, in themselves and in their relation to the Chinese government's system of education I have prepared a chart showing the school system from bottom to top.

(Observation of Chart)

It is my conviction, after study of the curricula in various national systems of education, both in the Orient and Occident, that China's school system is theoretically sound, and that in our higher Christian institutions, as well as in our lower schools, we will be acting wisely if we follow its main outlines. The action of the Board of Managers taken June 22nd cannot be accepted as representing the opinion of the majority of that body. The Board of Trustees at its September meeting certainly acted wisely in rescinding its former action. I hope that the Trustees, on the basis of a fuller understanding of the proposals of last spring, will definitely adopt those proposals, and not throw back upon the Board of Managers a piece of work to be done all over again.

III. Organizing Secretaries.

The third major topic I wished to discuss is the one dealt with in the last recommendation in the report of the Commission on Site. Before I came away from China it had been repeatedly emphasized by members of the Board of Managers that the University enterprise was seriously hampered by the lack of some person who could give sole time and attention to its interests. The development of the past few months, and the definite recommendation of the Commission on Site, seem to emphasize this need more strongly. The misunderstanding and lack of correlation between the actions of the Trustees and the Managers, manifested conspicuously and to the great detriment of important interests in the confusion over the course of study and the opening of ~~the~~ union work this autumn, as well as in other weighty matters, could certainly have been avoided in large measure if the university had an agent representing in a way both bodies, and serving as a bond of communication and correlation between them.

The immediate appointment of a president would greatly help in this respect, but, if the president is to be chosen from outside the groups of men connected in the past with the uniting institutions, and especially if he be a man found on this side the Pacific and consequently unacquainted with the details of the Peking situation, there will still be a great need of an agent who can, during this period of organization, give undivided attention to the interests of the institution on the field, or at home, at the discretion of the Trustees. The report of the Commission on Site refers to such a person as an administrative officer. I had thought of calling him an organizing secretary, but the term is not important. Besides being a medium of correlation between, and an active agent for, the Boards of Trustees and Managers, he could give much needed assistance to Mr. Krause, the treasurer, in the care and development of university property.

I regret that this statement has grown to such length, but I have earnestly striven in every paragraph to be as brief as the importance of the subject-matter would permit. Many important matters have not even been mentioned. I have deemed it my duty to report to you the situation on the field as I have become acquainted with it, and to express the convictions of one who for six years has been steadily working to help forward this union enterprise. I do not wish to appear as the rabid and unreasonable advocate of any particular policy, but have profound confidence in the zeal and judgment of the Trustees and shall rejoice with a joy unspeakable if this great Christian enterprise for the regeneration and enlightenment of China can be hastened forward to an early consummation.

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In addition to the three preceding topics which were discussed at the meeting of the Executive Committee on Nov. 1st, I desire to offer another suggestion, which I do with the advice of the Chairman of the Committee, relative to a new department to be included as early as possible in the organization of the University. This is a Department of Journalism.

The public press of China is a new and powerful factor in the life of the nation. In a land where for milleniums literature has been almost worshipped, the literate public has responded quickly to the possibilities of journalism. Some three hundred or more daily papers, monthlies and other periodicals, have been established in the important cities of China, and are exerting a vast and rapidly increasing influence. But a large number of the journals of China are cheaply gotten up, poorly edited, and particularly lacking in breadth of vision, worthiness of purpose, and the foundations of moral principle. Such papers are venal and corruptible to an extent rarely seen in the occident. The opposing factions of recent political revolutions and counter-revolutions have purchased, exploited or gagged the press to an alarming degree, and such methods have come to be recognized as the sini qua non of political activity.

In the midst of such a situation a school of Journalism, conducted as a part of a Christian University would have a field and a function of immense significance. To train in a Christian institution leaders for the world of journalism in China would be an opportunity of service almost without parallel. To provide trained newspaper men, editors, publishers, managers, reporters, men of liberal education, men of integrity and worthy purpose, men of professional equipment and experience, would be to provide leaders in the moral and intellectual life of the nation. Even we familiar with modern conditions in China must recognize at once the unlimited possibilities for good surrounding such an institution.

For such a service there is so far as is know, an absolutely free field. In organizing the work of the Peking University of the future, consideration must be given to the departments of highly specialized work conducted by other mission institutions or by the Chinese government. In the sphere of training for journalism no institution has as yet been established, and, in the very nature of the case, such an enterprise would scarcely come within the scope of the higher education provided by the government.

Peking, as the national capital is the place for the location of a school of journalism. Located there it would have a peculiar prestige and a unique opportunity.

Buildings and equipment for such a department of the University would not call for a relatively large expenditure of funds. The liberal education pre-requisite for specialization in journalism would be provided by the regular departments of the University.

At the outset there would be genuine difficulty in securing a staff of instructors qualified to train journalists for service in the Chinese language. But such difficulties are inseparable from any pioneer attempt, and should not stand in the way of an enterprise which promises so much of good for the future of China.

With this project in mind I secured an interview with Dr. Talcott Williams, Director of the School of Journalism in Columbia University. He manifested deep interest in the proposal and made a number of valuable suggestions. No doubt his sympathy and aid could be counted upon in furthering this enterprise.

I earnestly commend this proposal to the Board of Trustees for their consideration, and suggest correspondence with the Board of Managers in Peking to learn their attitude toward the matter.

(Signed) Howard S. Galt.

New York, Nov. 2, 1917.

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DOCUMENT C.

Extract from letter dated Peking, October 4, 1917, from
Acting President Lowry to Dr. Frank Mason North.

I desire to make a few comments on the report and on the general situation for your personal information. While I write in confidence you can make any use of anything I state either to the Board of Missions of our church, or to the Trustees of Peking University that you think wise.

In regard to the personnel of the Commission it must be said that a more distinguished body of men, or men better fitted to the duty assigned them, could scarcely have been found anywhere, yet it seems to me that while they made a strong presentation of the advantages of the present site, the difficulties that must inevitably be encountered in securing and removal to a new site outside the west wall of the city were underestimated or not sufficiently emphasized - possibly because the limited time at their disposal did not permit so full an investigation. The findings of the Commission are generally satisfactory in that they endorse our selection and the efforts made to secure the original site, and that the only objections to it were first, its cost, and secondly, its size not being large enough, as an athletic field will eventually have to be secured outside the present lot.

My first comment is that the report is liable to give an exaggerated impression of the comparative expensiveness of the present plot of land. Five hundred thousand silver dollars is practically the same amount as we estimated the sum required to purchase the remainder of the lot, when exchange was over two silver for one gold dollar. In my letter of May 12, 1914 it is stated that \$200,000 gold would be necessary to purchase the remainder - which at that time

was practically the same as \$500,000 silver. Rise in the price of the land and fluctuation in exchange since then had necessitated the increase in the estimate. Should the rise in exchange during the past week continue it will not be long before gold has regained its par of two for one.

If the funds had been available at the time of our first estimate the entire plot would have been secured, and the present question of change of location would not have been raised - certainly not on the ground of its expensiveness. The London Missionary Society have had \$100,000 gold in the Bank in Shanghai for two years, said to be their share of the unit of participation, and yet up to the present day they have not put in one dollar.

What the Commission suggest as to the large amount "that would be required for buildings, equipment and maintenance in the immediate future", is irrelevant to the question of exchanging the present site, for the cost for these items would not be less on the new than on the present location. Neither does the "cost of maintaining teachers in China" apply to one site rather than another. As we are contemplating the development of a missionary institution, it is expected that the teachers would probably be employed on missionary salaries. Further, it would be our aim to prepare an increasing number of Chinese teachers as this would make for economy without lessening the efficiency.

To mention these large sums which will be the same wherever the University is located in such close connection with the stress on an estimated large saving that would be gained by moving outside the city walls. The saving probably would not be so apparent when the transaction is completed. Assuming that the land outside the city can be bought for \$100,000 silver, we must not lose sight of the fact that a substantial wall at least six or eight feet high would

be an absolute necessity, both for security and administration. To wall in a lot of one hundred acres would require more than the amount supposed to be saved by the change of location. It is true a wall would be needed inside the city, but neither of such great extent or expense of construction. On the present site our security is provided partly by location inside the city with the city wall on two sides, but more especially by the protection assigned to the Legations in times of disturbance, and constantly by the police who are becoming more friendly and efficient every year. Our property is practically guaranteed inside the city, but we could have no such protection beyond the city wall.

The Commission "had in mind a site outside and immediately adjoining the city and within a comparatively short distance from the center which would in its opinion present nearly equal convenience of access to the principal institutions of the city, and would afford complete freedom of development and future expansion."

In regard to the comparison of convenience between the location inside and the location outside attention should be called to the important matter of roads. With one possible exception there would be no improved roads to the campus from any of the city gates. The distance from the center of the city (Chien men) to the nearest gate in the west wall is about two miles. It would require nearly an hour's travel to reach the University, from one half to one mile beyond the city wall, over roads that receive neither public or private attention from one generation to another. If the new site is selected near the Race Course communication would be available by the Hankow Railway, but proximity to a race course is not supposed to suggest high moral ideals to students receiving their training in a Christian institution.

Another fact should be mentioned in considering the location outside the city. The property and buildings of the Woman's College of Liberal Arts, and of the Woman's Medical College are located in the city, conveniently near the Peking University. It is desired that these Colleges should become affiliated with the University. This will be impracticable if the University is removed to the outside of the city. It has also been decided that the Language School will become a Department of the University but it could not be removed outside the city without destroying its efficiency, and it is not probable it would consent to be moved.

Besides the general reasons given above, the following considerations favor retaining the present site.

1. Availability. Nearly one half of the plot has already been purchased. The remainder can be bought. We have received authority from the Minister of the Interior to proceed. The superintendent of Public Works has approved our arrangement of streets, substituting our plan for the plan previously decided upon by the Government. The attempt to sell what has already been purchased with official approval would cause suspicions that we had secured the land under false pretences - for speculation instead of for education. Should any legal difficulties arise in buying a new site we could hardly expect much assistance from the Government.
- II. Suitability. The present site is adequately suited to serve the purposes of a great University. The price is not exorbitant; it could be sold any time at a profit.
- III. It is strategically located inside the city, the capital of a great nation. The Commission finds "This site in particular is desirable because it is within easy reach of the center of the city, is

conveniently located in relation to most of the missions participating in the university, and would not only afford intellectual stimulus for teachers and students through the access which it permits to museums, libraries, government offices and other institutions of learning, but would also enable the university to be of service to the community and to influence it through extension work of various kinds."

IV. Accessibility. The present site is conveniently located in reference to all the railroads entering the city. Students arriving from any direction can reach the campus in ten or twenty minutes.

V. Safety in times of unrest. The location is near the Legation quarter. It has been found more convenient to send soldiers to protect residents of refugees in this compound than to accommodate them in the Legation premises. Only three months ago over three thousand Chinese Christians and refugees were in the University compound.

VI. Financial. The original purchase of land is an investment. It is not a loss for the land will always be worth more than its cost. The opposite is true as to land outside the city. The controlling argument for this federation was that the Missions, by their combined efforts, would more rapidly and efficiently develop the Peking University into a great university where students under Christian auspices would be able to have all the advantages and facilities of a high grade school equal to any in the West.

Duplicate

*Copy mailed Members
of Exec Com Nov.
21st. 1917. JMF*

63

MINUTES EXECUTIVE COMMITTEE
TRUSTEES PEKING UNIVERSITY.

New York City, Thursday, Nov. 15, 1917.

The Executive Committee of the Trustees of Peking University met today at 2 P. M. in the office of Dr. North, 150 Fifth Avenue, New York City, Edward Lincoln Smith in the Chair.

Those present were Edward Lincoln Smith, Frank Mason North, Stanley White in the place of Arthur J. Brown, but not voting, George Heber Jones and on invitation, Bishop Herbert Welch and Howard S. Calt.

The meeting was opened with prayer by Stanley White. The Minutes of the meeting of November first were read and approved.

Report of the Secretary.

The Secretary reported that letters of regret at not being able to be present had been received from William F. Merrill, James L. Barton and Arthur J. Brown.

It was also reported that the Board of Foreign Missions of the Methodist Episcopal Church had made provision for its unit of participation for the year 1918.

Definition of Legal Status.

Frank Mason North, for the Committee, presented the perfected form of the definition of the legal status of the University as follows:

The present charter of "Peking University" is the charter of the "Trustees of Peking University" granted by the Legislature of the State of New York under an act of incorporation passed June 25, 1889, and amended by the Regents of the University of the State

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of New York dated December 2, 1915, and numbered 2601.

By this amended charter provision was made whereby the Trustees of Peking University, a close corporation, was transformed into a Board of Trustees elected by the cooperating or affiliated Mission Boards to which an additional number may be added by vote of the members thus elected.

This amended charter expresses as the purpose of the corporation "to establish and maintain in Peking, China, a University founded and conducted on strictly Christian and evangelical but not sectarian principles". The corporation under this charter is now proceeding to establish a University according to the above expressed principles comprising the following elements:

1. A College of Liberal Arts for men, which shall be constituted from two specific sources -
 - (a) From the students of university grade classes hitherto studying in Peking University as it existed under the charter previous to amendment.
 - (b) From the students of university grade in the Tungchow College hitherto conducted by three of the missions cooperating in the present University and under the organization of the North China Educational Union.
2. The students of university grade classes in the Woman's College in Peking in which several missions had already united under the North China Educational Union.
3. The College or department of theology consisting of the theological department formerly belonging to Peking University as it existed under the old charter.

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65

and the theological department of the North China Educational Union, in which several missions had already united.

4. Other colleges or departments as organized.

On motion the statement was adopted by the Executive Committee and is entered in the Minutes of the Trustees for September 21st.

Consideration of the Report of the Commission on Site.

Bishop Welch reported on the work of the Commission on Site giving additional data and reading certain memoranda which had been sent to the Commission for consideration by members of the Board of Managers in Peking and others interest in the success of the University.

The Committee spent the afternoon in careful consideration of the various sites, including the present one inside the wall and several outside, being assisted by the direct information which Bishop Welch and Dr. Galt were able to give with the aid of charts and maps. It was then

VOTED that the Chairman and Secretary of the Executive Committee be asked to prepare a statement in definite form of the various alternatives in the matter of site now before us, in order that the members of the Executive Committee may consult with their denominational groups on the Board of Trustees concerning them; this to be followed by a meeting of the Executive Committee to agree upon our recommendations and present them to the Trustees.

The meeting then adjourned.

Secretary.

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PEKING UNIVERSITY EXECUTIVE COMMITTEE

Meeting December 19th, 1917.

AGENDA.

1. Prayer
2. Minutes of previous meeting. *Sent by mail.*
3. Report of the Secretary. *Letter from Prof. Strick.*
4. Items of Business. *" " Kiprose*
" " Glynn = re Reps. ✓
Re-election ~~committee~~ of Reps. =
 - (1) Action on Site.
 - (2) Report on nomination for President.
 - (3) Consideration of Vice-President for the University.
 - (4) Miscellaneous business.
5. Adjournment.

Report of Prof.

Minutes Bd of Mgrs.

Letter from Mr Lenwood

1033

67

MINUTES EXECUTIVE COMMITTEE
TRUSTEES PEKING UNIVERSITY.

New York City, Wednesday, December 19th, 1917.

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The Executive Committee of the Trustees of Peking University met today at 10 A.M. in the Interdenominational Missionary Headquarters, 25 Madison Avenue, New York City, Edward Lincoln Smith in the Chair. Present: Edward Lincoln Smith, James L. Barton, Frank Mason North, Arthur J. Brown, and George Heber Jones.

The meeting opened with prayer by the Chairman. The minutes of the meeting of November 15th having been distributed by mail, were on motion taken as read and approved.

Report of the Secretary.

The Secretary reported that a letter of regret had been received from William P. Merrill because of inability to be present. He also presented a letter from Col. Hodge now with the expeditionary forces of the United States in France, expressing his interest in the University and conveying his greetings to the Trustees. The Secretary was directed to acknowledge the letter and send the greetings of the members of the Executive Committee to Col. Hodge with an expression of congratulations on his rapid promotion and of our prayerful interest.

The receipt of a letter from O. E. Krause, field treasurer of the University, was reported, stating that the managers were compiling the unified itemized budget desired by the Trustees; also the reception from W. E. Cleysteen, Secretary of the Managers, of the Annual Report of the Managers of the University in printed form. These reports have been sent to the Trustees.

Decision of Site.

The statement concerning the alternative proposals in the matter of the site, prepared by the Chairman and Secretary of the Executive Committee was then taken under consideration and after discussion it was VOTED that we recommend to the Trustees as follows:

That we inform the Board of Managers that the Trustees are convinced that the beginning of the work of the University upon a permanent site at as early a date as possible is of supreme importance to the success of the undertaking. Therefore it is voted:

1. That the southern section of the present contemplated site of approximately 30 acres be settled upon as the permanent site of the University.
2. That the Board of Managers be authorized to make such purchases as may be necessary to complete this tract.
3. That if some of the lots lying outside of the tract above referred to and now owned by the University can be sold or exchanged in order to complete the 30 acre tract selected as the site of the University, the Board of Managers be authorized to make such sale or exchange, provided such lot or lots were purchased from funds contributed by the American or the Presbyterian Boards, either or both; but if such lots were purchased from funds contributed by the Methodist Episcopal Board, the Board of Managers shall report back to the Board of Trustees before final action is taken.

It was further voted that we recommend to the London Missionary Society that they contribute to the completion of the purchases necessary for the consolidation of the before mentioned site and that the remainder of their contribution be applied to the erection of buildings.

The Executive Committee directed that in addition to the official notice to be sent by the Secretary to the London Missionary Society, James L. Barton be requested to write to the London Society in explanation of the action just taken.

Report on Nomination for President.

The Chairman presented a letter received from Dr. Henry Churchill King, giving his reasons for not being able to accept the post of President of Peking University. (Copies of this letter have been sent

12/19/17

#69

by mail to the members of the Executive Committee.)

It was VOTED

That Dr. Henry Churchill King's letter be acknowledged and filed and that we record our regret that it was not possible for Dr. King to see his way clear to accept.

The Chairman reported that he had had an interview with Dr. Cowling, President of Carlton University at Northfield, Minnesota, and had also written to him inquiring as to his willingness to consider a call to the Presidency of Peking University. Dr. Cowling's reply was to the effect that it would not be possible for him to do so, but that if adequate financial support were provided for the University he might feel differently concerning it. This led to a very full discussion concerning the problem involved in securing a qualified President for the institution, in view of the lack of adequate financial resources. After much discussion it was VOTED:

That the Chairman of the Executive Committee be requested to arrange if possible for a dinner to be attended by friends who would be able to contribute to the financial resources of the University and leaders in missionary work in China, this dinner to be held in the larger interests of the University.

Consideration of a Vice-President for the University.

The question of electing a Vice-President who would be competent to serve as executive officer of the University, pending the election of a permanent President was presented by the Chairman. After much careful discussion it was VOTED:

1. That it is the judgment of the Executive Committee that arrangements be made for more aggressive action on the field in the conduct of the University through some such arrangement as is suggested by the Commission on Site.
2. To postpone action pending inquiry as to the thought of the Commission on Site in their fourth recommendation which is as follows:

1036

12/19/17

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"Finally it is recommended that the Trustees appoint at once an administrative officer in whom they have full confidence, to proceed to China and to represent them here, giving his full time to this work. It would be his function to keep the Trustees informed regarding conditions here, to make recommendations regarding matters of policy, and to act for them in such matters as the purchase of land, and the consummation of arrangements for the reorganization of the University.

Dr. North was requested to make the inquiry in connection with this matter.

Annual Report of the Treasurer of the Trustees.

The Secretary presented the annual report of the Treasurer of the University which is as follows:

Dec. 31, 1917.

TRUSTEES PEKING UNIVERSITY

Cash Account.

Receipts

Aug. 27, 1917	M.E.B. of F.M.	\$100.00
"	A.B.C. F.M.	100.00
Sept. 6, 1917	" "	<u>900.00</u>
		\$ 1100.00

Disbursements

Aug. 27	- Chk #1	Tower Bros. Stationery Co.	
		Invoice 7/25-Minute Book	\$5.00
" 27	"	2 Chas. Leach & Sons	
		Invoice 7/23, Stationery	14.25
Sept. 20	"	3 Geo. M. Fowles, Treas.	9.02
		Binder, Index, Seal	
Oct. 8	"	4 Dr. H. C. King	
		Traveling Expenses	40.75
Nov. 20	"	5 Bishop Herbert Welch	
		Traveling expenses	64.04

1037

Dec. 18 Chk. 6 A/C Roger S. Greene
Peking Expenses

133.52

Balance in Irving National Bank -

833.42

\$ 1100.00

This is made as of December 31st as probably there will be no more checks this year.

H.M. McBrier.

Communication from London Missionary Society.

The Secretary presented a letter from the Rev. Frank Lenwood, M.A.,
Foreign Secretary of the London Missionary Society, as follows:-

London Missionary Society

16, New Bridge Street,
London, E. C. 4
16th November 1917.

Mr. George Heber Jones,
Peking University,
150 Fifth Avenue, New York.

My dear Mr. Jones:-

Your letter of October 16th was received here on the 31st. Our Eastern Committee in discussing the matter were delighted to hear that Dr. Jowett had been representing us upon the Board of Trustees, and we understand also as a member of the Executive. In view of the fact that Dr. Jowett is hoping to come to this country sometime in the spring our Board wished to ask him to continue as our main representative until the end of our Financial Year, March 31st next. From that time on they appoint Mr. F.H. Hawkins, Foreign Secretary for China, as their representative. If Dr. Jowett should by any chance remain in New York the Board will no doubt wish him to continue to act for us as a Trustee. They have requested Mr. Hawkins himself to take up with you when he shall return, the possibility of the appointment of other friends in America who will be able to represent us in between the main Meetings each Year, at which I gather Mr. Hawkins himself hopes to be present.

It is a little difficult for us in Mr. Hawkins' absence to understand the workings and significance of your Board of Trustees over against the Executive Committee, but I think my letter will make the desire of our Board quite clear, and that any supplementary suggestions will be quite in order when Mr. Hawkins is once more with us.

12/19/17

72

We hear that he left China about the middle of October for Africa after a very successful Deputation visit.

With kind regards,

Yours sincerely,

(Signed) Frank Lenwood.

The Executive Committee gave consideration to this letter from the Secretary of the London Missionary Society and after discussion it was VOTED:

1. That Mr. Lenwood's letter be construed as indicating the election of Dr. Jowett as one of their representatives on the Board of Trustees to serve until March 31, 1918, and that Dr. Jowett be informed.
2. That we recommend to the Trustees that he be made a member of the Executive Committee.
3. That it is evident that it is the intention of the London Missionary Society that their Secretary, Mr. F. H. Hawkins, should become a member of the Board of Trustees after March 31, 1918.
4. That we request the London Missionary Society to elect three other representatives inasmuch as provision is made so far for only one Trustee from their Society.

Nominations for Co-opted Membership.

The Chairman and Secretary were instructed to consider and report the nomination of two additional co-opted members to the Trustees.

Minutes of the Board of Managers.

The Minutes of the Board of Managers for the meeting held October 12, 1917, were presented. (See Document A) The Secretary was instructed to send copies of these minutes to the members of the Executive Committee for consideration, preparatory to action at the next meeting of the Committee.

12/19/17

73

7.

Next Meeting of the Trustees.

The officers of the Executive Committee were instructed to call a meeting of the Board of Trustees at a date to be ascertained after further consultation with the members of the Executive Committee, the Executive Committee to be called in session the same day and preceding the meeting of the Trustees.

Adjourned.

Secretary.

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MINUTES EXECUTIVE COMMITTEE
TRUSTEES PEKING UNIVERSITY.

New York City, Wednesday, January 23rd, 1918.

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The Executive Committee of the Trustees of Peking University met today at 10:30 A.M. in the office of Dr. Frank Mason North, 150 Fifth Avenue, New York City, Edward Lincoln Smith in the chair. Present: Edward Lincoln Smith, James L. Barton, William PL Merrill, Arthur J. Brown, Frank Mason North and George Heber Jones.

The meeting opened with prayer by the Chairman. The minutes of the meeting of December 19th, 1917, having been distributed by mail, were approved.

Communications from the Secretary

The Secretary reported that he had written to Dr. John Henry Jowett concerning the possibility of his membership on the Trustees and on the Executive Committee as representative of the London Missionary Society and in reply had received the following letter:

January 10, 1918

My dear Dr. Jones:-

I have received your letter of January 3rd. I wonder if it will really be of any service whatever for me to join the Board of Trustees of the Peking University when I am leaving this country at so early a date. It would appear that at the most I cannot be in office for more than three months. In the face of this it does not seem as though I could do much in the way of service.

Sincerely yours,

(Signed) J. H. Jowett.

The Executive Committee directed the Secretary to formally acknowledge Dr. Jowett's letter and to ask him, if possible, to serve with the Committee until he leaves America for England.

The Secretary also reported having written to the Board of Managers in Peking informing them of the nature of the decision taken in connection with the site and saying that the final action on the part of the Board of Trustees would be immediately communicated to them. The action of the secretary was approved.

Date of Annual Meeting

Consideration was given to the matter of the date of the annual meeting of the Board of Trustees and it was VOTED:

That this meeting be called for Thursday, April 11th, 1918.

Appointment of an Executive Secretary on the field.

Frank Mason North to whom had been referred by the previous meeting an inquiry concerning the meaning in the suggestion from the Commission on Site that an executive officer for the university should be appointed, stated that Bishop Welch informs him that the thought of the Commission was that someone who might look after the general interests of the University, particularly along its business and executive lines, might be selected and sent out from America. Full and careful discussion was given to this matter and it was VOTED:

That pending the election of a President the Executive Committee request Rev. W. H. Gleysteen to serve as the executive secretary of the University, the terms and functions of his office to be drawn up by the executive committee and forwarded to him and to acting President Lowry; that the Board of Managers be requested to consider and report as to the amount of time which it will be necessary for Mr. Gleysteen to give to this general work of the University and upon receipt of their report that provision for the same be made by the Trustees to Mr. Gleysteen's Board.

The drafting of the terms and functions of the Executive Secretary's office was referred to the Chairman and Secretary of the Executive Committee in consultation with James L. Barton.

It was also VOTED:

That the Secretary call the attention of the Board of Managers to the fact that the next commencement will be the second for the university under its new organization and in the program and publicity measures should be listed as such.

Minutes of the Managers for October 12, 1917

The Minutes of the Board of Managers for the meeting held October 12th, 1917, were presented and the following action taken:

(1) The election of J. Smylie, M.D., to retire in 1918, and Mr. J.B. Taylor to retire in 1920 as representatives on the Board of Managers from the London Missionary Society was confirmed. The election of R. K. Evans to retire in 1919 and J.D. Lidell, to retire in 1921 has been already confirmed.

(2) The inquiry of the Board of Managers as to whether a member of the said Board properly appointed by his mission and approved by the Board of Managers has legal standing without ratification from the Board of Trustees, was considered and the secretary was directed to reply that according to the terms of the By-Laws of the Trustees, article 6, paragraph 4, all elections to the Board of Managers are subject to the approval of the Board of Trustees and that such approval is necessary to establish legally constituted membership in the Board of Managers.

(3) The proposal of the Board of Managers for the affiliation of the North China Language School with Peking University was noted by the Executive Committee but action was deferred until the next meeting.

Union of all Departments in Peking, 1918

It was VOTED to recommend to the Board of Trustees the following:

That the Board of Managers of Peking University be instructed to provide for the union of all departments of the University in Peking at the beginning of the autumn semester of the present year (1918). If the generous offer of the Methodist Mission to provide for the several departments of the University temporarily

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77

in the buildings of the Methodist School is still effective, the Trustees recommend that such offer be accepted. Otherwise the Board of Managers should undertake to provide for the several departments of the work in buildings on the new site of the University.

Adjourned.

Geo. Arthur Jones.

Secretary.

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MINUTES EXECUTIVE COMMITTEE
TRUSTEES PEKING UNIVERSITY.

New York City, Saturday, March 2nd, 1918.

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The Executive Committee of the Trustees of Peking University met today at 9:15 A.M. in the office of Arthur J. Brown, 156 Fifth Avenue, New York City. Present: Edward Lincoln Smith, Chairman; James L. Barton, Frank Mason North, William P. Merrill and George Heber Jones. The meeting convened to receive the report of the Chairman of the Committee in regard to a nomination to the Presidency. The name of Mr. George I. Scott, Assistant Secretary of the Board of Foreign Missions of the Presbyterian Church, having been suggested to the Committee, the Chairman reported that he had interviewed a number of persons familiar with Mr. Scott personally and with his record and that all had spoken favorably concerning him. After careful and thorough consideration and discussion James L. Barton moved and it was seconded by William P. Merrill that we favorably consider George I. Scott for the Presidency of Peking University and if there be assurance that it will be acceptable, that we extend a call to him. Voted unanimously.

Mr. Scott was then invited into the meeting and the matter was laid very fully before him with an earnest invitation to consider it favorably. He spoke very frankly of his own views in the matter and agreed to take it under consideration and give us his reply at a later date.

The interview with Mr. Scott closed with prayer by George Heber Jones.

Salary of Professor Louis E. Wolferz.

Arthur J. Brown reported that in harmony with the action of the Executive Committee, the Presbyterian Board had appointed Louis E. Wolferz as one of its missionaries to serve on the faculty of the University, his outgo and support to be provided from the common funds of the Board of Trustees; that Mr. Wolferz had proceeded to the field, the expenses of his outgo and payments on his salary being made by the Treasurer of the Presbyterian Board and Mission in Peking. It would be necessary, therefore, to take action making provision for the advances thus made. Dr. Brown also reported that word had been received of the engagement of Professor Wolferz to Miss King and therefore action should be taken regarding her appointment and outgo.

VOTED: 1. That the Treasurer be authorized to send funds to the Treasurer of the Board of Managers in Peking to meet salary and outgo of Professor Wolferz on the basis of a single man's allowance until the time of his marriage, after which his salary shall be on the basis of a married missionary.

2. That we refer to the Presbyterian Board the matter of the appointment of Miss King with the understanding that her outgoing expenses shall be met from the common funds of the Trustees.

Adjourned.

Secretary.

4/10/18 80

MINUTES EXECUTIVE COMMITTEE
TRUSTEES PEKING UNIVERSITY.

New York City, Wednesday, April 10, 1918.

The Executive Committee of the Trustees of Peking University met today at 1:45 P.M., in the home of Dr. Edward Lincoln Smith, 24 Gramercy Park, Dr. Smith, Chairman of the Committee, presiding.

Present: William P. Merrill, Frank Mason North, Arthur J. Brown,

James L. Barton, Edward Lincoln Smith and George Heber Jones.

The meeting opened with prayer by Dr. Frank Mason North.

The Minutes of the meeting of March 2, 1918, have been circulated by mail and no corrections received, were approved.

COMMUNICATIONS FROM THE SECRETARY.

1. Letter from Mr. Hawkins.

The Secretary reported a letter from F. H. Hawkins, Secretary of the London Missionary Society, dated 19th of March, 1918, expressing regret at inability to be present at this meeting, and nominating the Rev. Richard Roberts, pastor of the Church of the Pilgrims, Brooklyn, to be present at the annual meeting on behalf of the London Missionary Society.

Mr. Hawkins stated that in the matter of the site he had no question but that the directors of the London Missionary Society will acquiesce in the decision of the Board of Managers with regard to this matter.

Mr. Hawkins also stated that the matter of the length of the course of study at the University had been considered by their District Committee in August, and that the following resolution had been adopted:

4/10/18 81
"THAT On the assumption that the Board of Managers of Peking University is correct in supposing that by the decision of the Board of Trustees of that institution the four years' course at the University involves a previous two years' college course to be conducted by the Missions, this District Committee deprecates any such hiatus between the Middle School and the University courses."

2. In the Matter of the Site.

The Secretary reported that circular vote had been taken by letter on the question of the site, and that the proposal to locate the University on thirty acres in the southern section of the present site had been approved by all who had responded.

3. The Executive Secretary in Peking.

Pending definite action on the function and work of the proposed executive secretaryship in connection with the University at Peking, that no communication had yet been made to Mr. Gleysteen concerning his election.

4. Regrets.

Regrets had been received from Dr. Kelly at inability to be present at the meeting today.

Items of Business:

1. Recommendation to Trustees concerning Site.

The following resolution for consideration and action of the Trustees was, after discussion, adopted:

That we inform the Board of Managers that the Trustees are convinced that the beginning of the work of the University upon a permanent site at as early a date as possible is of supreme importance to the success of the undertaking. Therefore it is voted:

1. That the southern section of the present contemplated site of approximately thirty acres be settled upon upon as the permanent site of the University.

2. That the Board of Managers be authorized

4/10/18 82
to make such purchases as may be necessary to complete this tract.

3. That if some of the lots lying outside of the tract above mentioned and now owned by the University can be sold or exchanged in order to complete the thirty acres tract selected as the site of the University, the Board of Managers be authorized to make such sale or exchange, provided such lot or lots were purchased from funds contributed by the American or the Presbyterian Boards, either or both, but if such lots were purchased from funds contributed by the Methodist Episcopal Board, the Board of Managers shall report back to the Board of Trustees before final action is taken.

It was further voted that we recommend to the London Missionary Society that they contribute to the completion of the purchases necessary for the consolidation of the before-mentioned site and that the remainder of their contribution be applied to the erection of buildings.

✓ 2. Course of Study.

The following proposal was, after consideration, recommended to the Trustees for adoption:

Referring to former actions regarding the length of the course of study, the Board of Trustees holds that the essential point is that the University should limit itself to the work that is commonly done in a college, and the professional and graduate courses, and that the work preparatory to the first, or freshman, year of the college course should be done as heretofore in the denominational academies, whose curricula should be unified and co-ordinated to this end.

3. Conferring of Degrees.

It is recommended to the Trustees:

That in the matter of conferring degrees no honorary degree shall be conferred by the University except such as had been voted by the Board of Trustees. Degrees that are earned by the students may be conferred by the Board of Managers subject to later confirmation by the Board of Trustees.

And it is further recommended to the Trustees that the Secretary be instructed to ascertain, by correspondence with the educational authorities of New York State, what powers the Trustees have in the matter of conferring degrees, and to report at the next meeting.

4/10/18 8

4. Unifying of all work in Peking -- Autumn of 1918.

It is recommended to the Board of Trustees:

That the Board of Managers of Peking University be instructed to provide for the union of all departments of the University in Peking at the beginning of the autumn semester of the present year (1918).

If the generous offer of the Methodist Mission to provide for the several departments of the University temporarily in the buildings of the Methodist School is still effective, the Trustees recommend that such offer be accepted. Otherwise the Board of Managers should undertake to provide for the several departments of the work in buildings on the new site of the University.

5. Chinese name of the University.

It is recommended that the Trustees take action as follows:

The Trustees are convinced that since we are now fully organized as a union institution, the question of the Chinese name is of vital importance. We would, therefore, suggest that the Board of Managers take the matter under consideration and report to us on appropriate name in Chinese which shall express the union nature of the institution.

ADJOURNMENT.

It was voted that the Executive Committee adjourn to meet tomorrow, Thursday, April 11, 1918, at 1:45 o'clock, at No. 25 Madison Avenue, New York.

Secretary.

Areas not in color in plan.

No.	Areas in Sq. Feet	No.	Areas in Sq. Feet	No.	Areas in Sq. Feet	No.	Areas in Sq. Feet
1.	162 559	24	3 870	47	4 690	70	7 020
2.	1 844	25	8 600	48	13 475	71	17 925
3.	3 744	26	3 300	49	102 994	72	20 323
4.	24 946	27	3 312	50	11 285	73	2 169
5.	4 444	28	4 433	51	3 410	74	2 720
6.	1 024	29	1 035	52	42 399	75	70 770
7.	6 579	30	7 085	53	4 410	76	10 500
8.	7 102	31	5 180	54	2 709	77	11 880
9.	3 200	32	9 130	55	18 172	78	29 331
10.	3 300	33	10 194	56	25 520	79	8 680
11.	6 205	34	972	57	16 014	80	252
12.	10 504	35	2 986	58	56 662	81	8 385
13.	11 461	36	7 856	59	40 435	82	6 960
14.	4 950	37	16 108	60	21 808	83	810
15.	15 780	38	28 383	61	1 156	84	3 804
16.	3 250	39	3 300	62	11 054	85	7 360
17.	9 118	40	24 080	63	1 722	86	2 948
18.	1 380	41	9 189	64	4 245	87	77 480
19.	1 734	42	24 682	65	2 000	88	12 468
20.	4 640	43	3 528	66	9 440		
21.	9 240	44	32 076	67	4 340		
22.	1 394	45	2 800	68	2 088		
23.	3 294	46	6 575	69	10 371		

 1,232,550

*For Minutes of Executive Committee
July 18, 1917 Page 280.*

ANNUAL MEETING.....
TRUSTEES PEKING UNIVERSITY.

New York City, Thursday, April 11, 1918.

The Trustees of Peking University met in annual session at Two P.M., today, in the Interdenominational Missionary Headquarters, 25 Madison Avenue, William P. Merrill, President, in the chair.

PRESENT: American
Board

James L. Barton
Arthur Perry
Mrs. George M. Clark

London
Missionary
Society

Richard Roberts
representing F. H. Hawkins

Methodist
Episcopal
Board

Frank Mason North
William V. Kelley
H. A. Ingraham

Presbyterian
Board

Arthur J. Brown
William P. Merrill

Co-opted
Members

Mrs. J. M. Avann
Edward Lincoln Smith
George Heber Jones

Mr. George T. Scott, Assistant Secretary of the Presbyterian Board, was present on invitation.

Frank Mason North led in prayer.

The Minutes of the meeting of September 21, 1917, having been circulated by mail and no corrections received, were approved.

COMMUNICATIONS:

The Secretary reported receipt of a letter from F. H. Hawkins, Secretary of the London Missionary Society, expressing regret at inability to be present and stating that Rev. Richard Roberts, pastor of the Church of the Pilgrims, Brooklyn, had been designated to attend the annual meeting of the Trustees

on behalf of the London Missionary Society; also conveying certain actions of their Committee which will be reported upon by the Executive Committee today.

Communications from A. J. Brown, Secretary of the Board of Foreign Missions of the Presbyterian Church, and Miss Margaret E. Hodge, Executive Secretary of the Central Committee of the Women's Boards of Foreign Missions of the Presbyterian Church, stating that Miss A. M. Davison had found it necessary to resign from membership in the Trustees of Peking University, and that as the other two women members of the Trustees resided in Chicago it was thought well that a Trustees from that section should be selected in Miss Davison's place. The Presbyterian Board, on the 4th of February, had therefore taken the following action:

"In accordance with her earnest request, the resignation of Miss Alice M. Davison, representing this Board on the Board of Trustees of the Peking Federated University, was accepted; and that Mrs. O. R. Williamson of Chicago was chosen to fill out the unexpired term."

A. J. Brown, Secretary of the Presbyterian Board of Foreign Missions, gave official notification of the appropriation by that Board of \$15,000 for property purposes of the University.

Regrets at inability to be present were received from John L. Severance, Edward C. Moore, John F. Goucher, E.M. McBrier, Mrs. O. R. Williamson, Bishop Wilson and, as already stated, from F. H. Hawkins.

TREASURER'S REPORT.

See Report appended herewith, Document "A".

REPORT OF THE EXECUTIVE COMMITTEE.

Edward Lincoln Smith, on behalf of the Executive Committee, reported as follows:

1. Nominations for Presidency of the University.

The Executive Committee is making a diligent and continuous search for a qualified man to fill the Presidency. The report was taken as one of progress and the matter of securing a president continued in the hands of the Executive Committee.

2. Appointment of an Executive Secretary for the University.

In view of the inability so far to secure a President, it had been thought well to propose the appointment of an Executive Secretary for the University, who should attend to many of the administrative responsibilities of the institution, leaving the Acting President free to give his time to the larger concerns, particularly in the matter of representing the University before the general community, both in China and in America, and in facilitating property purchases.

The Executive Committee, therefore, submitted for consideration and action, the following:

Definition of the function and work of an Executive Secretary for Peking University.

- I. Pending the election of a president, there shall be an executive secretary who shall reside in Peking, and who shall serve as Secretary of the Board of Managers and give all his time, if possible, to the work of the University. He shall be elected by the Trustees, who shall fix his term of service and his stipend, the same to be paid by the University.
- II. He shall serve as the executive officer of the Board of Managers, and of the University Council, and shall be charged with the duty of giving effect to their actions.
- III. It shall be his duty to report regularly to the Board of Trustees all actions taken by the administrative and executive bodies of the University, and to forward promptly copies of the minutes of all meetings, with such statement as may be necessary to make clear their intent to the Trustees.
- IV. It shall be his duty to furnish the Trustees with

copies of all reports, except those of the President and the Treasurer, which shall be forwarded by the officers concerned.

After consideration, on VOTE, the above definition was adopted.

On nomination of the Executive Committee, and subject to conference with the Presbyterian Board, it was VOTED to elect William H. Gleysteen, of the Presbyterian Mission in Peking, to the office of Executive Secretary, and any necessary changes in the details of the arrangements were left to the Executive Committee with power.

3. Steps toward unifying financial administration.

VOTED, to ask the Boards co-operation in Peking University to arrange to make their payments, as far as they relate to larger and more general items of expenditure in connection with the University enterprise, through the Treasurer of the Trustees.

4. Site for the University.

The Trustees informed the Board of Managers that the beginning of the work of the University upon a permanent site at as early a date as possible is of supreme importance:

Therefore, it is VOTED:

I. That the southern section of the present contemplated site of approximately thirty acres be settled upon as the permanent site of the University.

II. That the Board of Managers be authorized to make such purchases as may be necessary to complete this tract.

III. That if some of the lots lying outside of the tract above mentioned and now owned by the University can be sold or exchanged in order to complete the thirty acres tract selected as the site of the University, the Board of Managers be authorized to make such sale or exchange, provided such lot or lots were purchased from funds contributed by the American or the Presbyterian Boards, either or both, but if such lots were purchased from funds contributed by the Methodist Episcopal Board, the Board of Managers shall report back to the Board of Trustees before final action is taken.

It was further VOTED

IV. That we recommend to the London Missionary Society that they contribute to the completion of the purchases necessary for the consolidation of the before-mentioned site and that the remainder of their contribution be applied to the erection of buildings.

5. Course of study in the University.

The matter of the length of the course of study was considered by the Trustees. F. M. North quoted at length from a letter from Acting President Lowry (dated December 12, 1917, and in the files of the Methodist Board)

It was VOTED

Referring to former actions regarding the length of the course of study, the Board of Trustees holds that the essential point is that the University should limit itself to the work that is commonly done in a college, and the professional and graduate courses, and that the work preparatory to the first, or freshman year of the college course should be done, as heretofore, in the denominational academies, whose curricula should be unified and co-ordinated to this end.

6. Conferring of Degrees.

After consideration, the Trustees VOTED

1. That no honorary degrees shall be conferred except such as had been voted by the Trustees.
2. That the question of the power to confer degrees be left to the Executive Committee for investigation and such action as may be necessary.

7. Unifying of all work in Peking -- Autumn of 1918.

It was VOTED:

That the Board of Managers be instructed to provide for the union of all departments of the University in Peking at the beginning of the Autumn semester of the present year - 1918.

If the generous offer of the Methodist Mission to provide for the several departments of the University temporarily in the buildings of the Methodist School is still effective, the Trustees recommend that such offer be accepted. Otherwise the Board of Managers should undertake to provide for the several departments of the work in buildings on the new site of the University.

8. Chinese name of the University.

The question of the corporate name of the University in Chinese was taken under consideration. F. M. North quoted at length from a letter from Acting President Lowry giving the significance of the present Chinese name. (Letter dated Peking, April 18, 1917 is in the files of the Methodist Board.)

After consideration, it was VOTED

The Trustees recognize the fact that since we are now fully organized as a union institution, the question of the name of the University in Chinese becomes of special significance. We would therefore, request that the Board of Managers take the matter under consideration and report to us suggestions of a method for giving expression to this idea in the name of the institution.

9. Legal status of the University property.

It was VOTED

That the Executive Committee be instructed to inquire into the exact legal terms under which the property of the University is held, and to report to the Trustees.

REPORT OF COMMITTEE ON WOMAN'S WORK

Mrs. J. M. Avann, on behalf of the Committee on Woman's work, reported progress.

The principle of affiliation on the part of the Women's Arts College of Peking with the University has already been approved by the Trustees at the meeting held May 14, 1917, and a Committee composed of the ladies who are Trustees has been in conference and correspondence concerning the matter. Power has already been granted to add to the membership of this Committee, and the present members would suggest the appointment of two additional members.

After consideration, it was VOTED

That in furtherance of this plan of affiliation on the part of the Women's Institutions in Peking with the University, the Trustees will welcome the participation of the Women's Boards as suggested, and that the Committee on Woman's Work be requested to make a study of plans for such affiliation and report.

The President appointed, as additional members of the Committee on Woman's Work, A. J. Brown and F. M. North.

ELECTION OF OFFICERS.

On motion of F. M. North, it was VOTED that Edward Lincoln Smith cast the vote of the Trustees for the following as officers:

President:	William P. Merrill
Vice President:	Arthur Perry
Secretary:	George Heber Jones
Treasurer:	E. M. McBrier

Edward Lincoln Smith then cast the ballot of the Trustees for the above named officers.

The Executive Committee, as now constituted, with Edward Lincoln Smith as Chairman, was reappointed.

It was also VOTED that the Treasurer be added as ex-officio member to the Executive Committee.

CABLE TO PEKING.

The Chairman and Secretary of the Executive Committee were authorized to cable such actions of the Trustees as are of necessary importance to be immediately communicated to the Board of Managers.

On motion the meeting adjourned.

Geo. Heber Jones
Secretary.

DOCUMENT "A"

REPORT OF THE TREASURER

TRUSTEES PEKING UNIVERSITY

Dec. 31, 1917.

RECEIPTS.

Aug. 27, 1917	- M. E. B. of F. M.	\$ 100.00	
Aug. 27, 1917	- A. B. C. of F. M.	100.00	
Sept. 6, 1917	- A. B. C. of F. M.	<u>900.00</u>	1,100.00

DISBURSEMENTS.

Aug. 27 - Ck #1	Tower Bros. Stationery Co. Invoice 7/25 - Minute Book	5.00	
Aug. 27 - Ck #2	Chas. Leach & Sons Invoice 5/23 - Stationery	14.25	
Sept. 20 - Ck #3	Geo. M. Fowles, Treas. Binder, Index, Seal	9.02	
Oct. 8 - Ck #4	Dr. H. C. King Traveling expenses	40.75	
Nov. 20 - Ck #5	Bishop Herbert Welch Traveling expenses	64.04	
Dec. 18 - Ck #6	A/c Roger S. Greene Peking expenses	133.52	
	Balance in Irving National Bank	<u>833.42</u>	1,100.00

E. M. McBrier, Treasurer.

MINUTES OF THE MEETING OF THE EXECUTIVE COMMITTEE,
TRUSTEES OF PEKING UNIVERSITYApril 26, 1918

The Executive Committee of the Trustees of Peking University met today at lunch at the National Arts Club. Present, Edward L. Smith, Chairman presiding, A. J. Brown, F. M. North, J. L. Barton, George Heber Jones and E. M. McBrier, Treasurer of the Trustees newly added by action of the Executive Committee. The Minutes of the meeting of April 10, 1918 having been circulated by mail and no corrections received, were approved.

After consideration and full discussion the following actions were taken in the matter of the

1. Election of William H. Gleysteen as Executive Secretary.

VOTED: That the Executive Committee in pursuance of the action of the Trustees in electing William H. Gleysteen as Executive Secretary of the University ask the Board of Managers in conference with Acting President Lowry and Mr. Gleysteen to arrange for the mutual adjustment of the official duties of the Executive Secretary and the Acting President and report to the Trustees, also in conference with Mr. Gleysteen to make recommendation to the Trustees in the matter of the financial compensation for the services of the Executive Secretary.

2. Visit of the Chairman of the Executive Committee to Peking.

VOTED: That the Executive Committee expresses its judgment that it is desirable that Dr. Edward Lincoln Smith as Chairman of the Executive Committee and as a representative of the Trustees, should visit Peking in order to confer with the Board of Managers concerning the interests of the University, and that the date of his leaving America be left with Dr. Smith in consultation with members of the Executive Committee.

3. Period of the fiscal year.

VOTED: That it be recommended to the Trustees that the fiscal year be fixed as to January 1st to Dec. 1st, that is the calendar year.

4. Date of financial participation of the Cooperating Boards.

VOTED: That the financial participation of the cooperating Boards in the University date from Jan. 1, 1917 and that the Boards be requested to take action accordingly.

5. Resignation of Dr. William V. Kelley.

The Secretary reported the resignation from membership in the

April 26, 1918

Executive Committee of Dr. William V. Kelley. It was

VOTED: That the resignation be regrettfully accepted.

Adjourned:

*Signed by Dr. Jones
on original draft.*

Secretary.

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